



THIRD QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (SDBIP) REPORT

2020/2021 FINANCIAL YEAR

Makhado Local Municipality









| _ | DEPARTMENTAL : OPERATIONAL VOTE |
|---|---|
| VOTES | OBJECTIVES AND TARGETS |
| Municipal Managers Office (Vote 010) | To Lead, direct and manage a motivated and inspired Administration and account to the Makkhado Local Municipal Council as Accounting Officer for the long term Municipal sustainability to achieve a good creditor rating within the requirements of the relevant legislation and whereas the following sections within the department, i.e. Performance Management, Risk Management and Internal Auditing is managed for integration, efficient, economic and effective communication and service delivery |
| Finance (Vote 051) | To secure sound and sustainable management of the financial affairs of Makhado Local Municipality by managing the budget and treasury office and advising and if necessary assisting the accounting officer and the other directors in their duties and delegation contained in the MFMA ensuring that Makhado Local Municipality is 100% financially viable when it comes to Cost Coverage and to manage the Grant Revenue of the municipality so that no grant funding is foregone. |
| Community Services (Vote 246) | To co-ordinate Environmental Health Services, Libraries, Safety and Security, Environmental and Waste Management, Parks and Recreation as well as Disaster management to decrease community affected by disasters. |
| Technical Services (Vote 151) | To ensure that the service delivery requirements for roads are met and maintenance of water, sewerage and electricity are conducted for access to basic services as well as no less than average of 100% MIG expenditure. |
| Development & Planning (Vote 012) | To direct the Makhado Local Municipality resources for advanced economic development and investment growth through appropriate town and infrastructure planning in order that an environment is created whereby all residents will have sustainable income |
| Corporate Services (Vote 009) | To ensure efficient and effective operation of council services, human resources and management, legal services, HIV/Aids, Youth, Disabled and Gender Desk Sports Arts and culture, Communication, Events and the provision of high quality customer oriented administrative systems. Ensuring 100% compliance to the Skills Development Plan. |

Makhado Local Municipality

| Priority Issue/Programme | Development Objectives | Key Performance Indicators | Baseline (2019/20) | Annual Targets | Project Name | Location | Funding Source | Budget 20/21 | 3rd Q Targets | Performance Remark | Actual Performance | Challenges | Measures to improve performance/Proposed Intervention | Portfolio Of Evidence | Dept | Unit Measure | ID No. |
|--|---|---|---|---|-------------------------|-----------|----------------------------|--------------|--|----------------------|---|---------------------------------------|---|--|------|--------------|--------|
| | | | | | | | | MUNI | CIPAL INSTITUTIO | DNAL DEVELOPMENT AND | TRANSFORMATION | | | | | | |
| Integrated Development Planning | Good governance and administrative excellence | Reviewed Integrated Development Plan (Annual) | Approved 2017/18-2021/22 IDP | Reviewed Integrated Development Pian by 31 May 2021 | IDP Review | Ward 8 | Income (Own Funding) | Operational | IDP analysis , developed IDP Strategic objectives and approved 2021/22 Draft IDP by Council on 31 March 2021 | Target Achieved | IDP analysis , developed IDP Stratogic objectives and approved 2021/22 Draft IDP by Council on 31 March 2021 | NA | N/A | Council resolutions, Final IDP, Invitations and attendance register for IDP consultation | мм | Number | 1 |
| Performance Management | Good governance and administrative excellence | Approved 2021/22 SDBIP | Approved 2020/21 SDBIP | Approved 2021/22 SDBIP by 30 June 2021 | SDBIP Development | Ward 8 | Income (Own Funding) | Operational | N/A | N/A | N/A | NA | N/A | Approved 2021/22 SDBIP | MM | Number | 2 |
| Performance Management | Good governance and administrative excellence | Adjusted 2020/21 SDBIP | Adjusted 2019/20 SDBIP | Adjusted 2020/21 SDBIP by 31 March 2021 | SDBIP Review | All Wards | Income (Own Funding) | Operational | Adjusted 2020/21 SDBIP | Target Achieved | Adjusted 2020/21 SDBIP | N/A | N/A | Adjusted 2020/21 SDBIP | MM | Number | 3 |
| Performance Management | Good governance and administrative excellence | Approved 2020/21 Mid-Year Report | Approved 2019/20 Mid- Year Report | Approved 2020/21 Mid- Year Report by 30 January 2021 | Mid-Year Report | Ward 8 | Income (Own Funding) | Operational | Approved 2020/21 Mid- Year Report | Target Achieved | 2020/21 Mid-Year Report approved by Council | N/A | N/A | N/A | MM | Number | 4 |
| Performance Management | Good governance and administrative excellence | Approved 2019/20 Annual Report | Approved 2018/19 Annual Report | Approved 2019/20 Annual Report by 31 June 2021 | Annual Report | Ward 8 | Income (Own Funding) | Operational | N/A | N/A | N/A | N/A | N/A | Approved Final 2019/20 Annual Report | мм | Number | 5 |
| Human Resources and Organizational Development | Invest in human capital | Number of employees trained through Workplace Skills Plan | 137 employees trained | 120 employees trained through Workplace Skills Plan by 30 June 2021 | Employees Training | Ward 8 | Income (Own Funding) | Operational | 30 | Target not Achieved | 8 | Delay due to Covid-19 restrictions | Allocate a training service provider and conduct training before the end of June 2021 | Attendance Registers | CORP | Number | 6 |
| | | Number of councilors trained through Workplace Skills Plan | Fifty One(51) Councillors Trained | 20 councilors trained through Workplace Skills Plan (WSP) by 30 June 2021 | Councillors Training | Ward 8 | Income (Own Funding) | Operational | 10 | Target Achieved | 16 | WA | N/A | Attendance Registers | CORP | Number | 7 |

| | Development Objectives | Key Performance Indicators | Baseline (2019/20) | Annual Targets | Project Name | Location | Funding Source | Budget 20/21 | 3rd Q Targets | Performance Remark | Actual Performance | Challenges | Measures to improve performance/Proposed Intervention | Portfolio Of Evidence | Dept | Unit Measure | ID No. |
|-----------------------|--|---|--|---|----------------------------------|-------------------------|----------------------------|--------------|---|-----------------------|---|---|---|--|------|--------------|--------|
| | | <u> </u> | | | | | | <u> </u> | В | ASIC SERVICE DELIVERY | | | | | | | |
| | | | | | | | | | | | | | | | | | |
| Electricity Provision | Accessible basic and infrastructure services | Number of households electrified | 930 Households | 590 Households electrified by 30 June 2021 | Electrification of households | Makhado Municipality | INEP | 10 340 000 | Stringing | Target Achieved | Poles planted and stringing in progress | Delayed commencement of the project | none | Completion Cerificate | TECH | Number | 8 |
| | Accessible basic and infrastructure services | Number of Households serviced with electricity post connections | 150 Households | 150 Households serviced with electricity (postconnections) by 30 June 2021 | Electricity Post- Connections | All Wards | Income (Own Funding) | 2 500 000 | N/A | N/A | N/A | N/A | N/A | Completion Certficates | TECH | Number | 9 |
| Electricity Provision | Accessible basic and infrastructure services | LED Street Lights design | 0 | Approved LED Street Light design by 30 June 2021 | LED Street Lights | Ward 8 | MIG | 1 300 000 | Draft Street Light design | Target not Achieved | Tender advertised and closed | Delay in advertising | Follow-up with SCM to expedite appointments | Approved LED Street Light design by 30 June 2022 | TECH | Number | 10 |
| Electricity Provision | Accessible basic and infrastructure services | Electrical Network System GIS inventory | 0 | Approved Electrical Network System GIS inventory by 30 June 2021 | | Ward 8 | Income (Own Funding) | 1 960 000 | Draft Electrical Network System GIS System Inventory design | Target not Achieved | Tender advertised and closed | Delay in advertising | Follow-up with SCM to expedite appointments | Approved Electrical Network System GIS inventory data | TECH | Number | 11 |
| Electricity Provision | Accessible basic and infrastructure services | Additional intake point for MLM Main Substation | 0 | Commissioned Additional intake point for MLM Main Substation by 30 June 2021 | Substation | Ward 8 | Income (Own Funding) | 6 200 000 | Civil Works | Target not Achieved | Contractor appointed, site handed over | Delay in appointment of contractor | Motivate Service Provider for cession to expedite procurement of equipment | Completion Certificate | TECH | Number | 12 |
| Cementry Fencing | Accessible basic and infrastructure services | Fenced municipality cementries | N/A | Completed Dzumbathoho (Phadzima), Gogobole, Vleifontein, Raliphaswa, Pfananani, Mashau- Matanda and Tshivhade cementries fenced by 30 June 2021 | Fencing of Cementries | Ward 20, 17, 14,24 | MIG | 1 300 000 | Completed Dzumbathoho (Phadzima), Gogobole, Vleifontein and Tshivhade cementries fenced by 30 June 2021 | Target not Achieved | Dzumbathoho (Phadzima) = 30% completion 2. Gogobole = 99% completion 3. Vielfontein = 30% completion 4. Mashau Matanda = 50% completion 5, Tshivhade = 99% completion 6, Raliphaswa = 30% completion 7, Pfananani = 10 % completion | Shortage of material from the suppliers, delay due to abnormal rainfall and Dzumbathoho (Phadzima) cemetery there is submission of Variation order for additional measurements as requested by community. | Extension of time granted, The Variation order to be evaluated and processed for approval | Completion Cerificate | TECH | Number | 13 |
| Sports Facilities | Accessible basic and infrastructure services | Constructed Waterval Sports facility (Phase 3) | Waterval Sports Facility (Phase 2) | Completed Waterval Sports facility by 30 June 2021 (Phase 3) | Waterval Sports Facility | Ward 16 | Income (Own Funding) | 21 993 981 | Construction completed | Target not Achieved | 58% physical progress | Delay due to abnormal rainfall | Extension of time granted | Completion Cerificate | TECH | Number | 14 |
| Waste Management | Promote community and environmental welfare | Number of households in urban areas with access to refuse removal | 9889 Households | 9889 Households accessing refuse removals by 30 June 2021 | Waste Management | Ward 7, 8, 10,16, 20 | Income (Own Funding) | Operational | 9889 Households | Target Achieved | 9889 households have been serviced once per week | N/A | N/A | Signed Collection slips | СОММ | Number | 15 |

| | Development Objectives | Key Performance Indicators | Baseline (2019/20) | Annual Targets | Project Name | Location | Funding Source | Budget 20/21 | 3rd Q Targets | Performance Remark | Actual Performance | Challenges | Measures to improve performance/Proposed Intervention | Portfolio Of Evidence | Dept | Unit Measure | ID No. |
|--------------------------------------|--|---|--|--|----------------------------|-----------|----------------------------|--------------|--|---------------------|--|---|--|---------------------------|------|--------------|--------|
| Free Basic Services Access | Accessible basic and infrastructure services | Number of Indigents with access to free electricity | 7253 | 8065 Indigents by 30 June 2021 | Free Basic Services | All Wards | Income (Own Funding) | Operational | 7 890 | Target not Achieved | 4 449 | Covid-19 restrictions | Implement an Outreach Campaign to Tribal Offices | Updated Indigent Register | B&T | Number | 16 |
| Waste Management | Promote community and environmental welfare | Constructed 2 x High mast light at Makhado Landfill site | 0 | Constructed 2 High mast light by 30 June 2021 | Waste Management | Ward 7 | Income (Own Funding) | 800 000.00 | Appointment of service provider | Target not achieved | Tender advertised | delays in evaluation | Follw up to be made with SCM to fastrack the appointment | Completion Certificte | СОММ | Number | 17 |
| Waste Management | Promote community and environmental welfare | Rehabilitation of old landfill site (Vondeling) Phase 1 | Old Landfill site | Rehabilitated Landfill Site by 30 June 2021 | Waste Management | Ward 9 | Income (Own Funding) | 2 000 000.00 | N/A | N/A | N/A | NA | Phase 2 has been rollod- over and budgeted for in 2021/2022 financial year | Completion certificate | СОММ | Number | 18 |
| Parks & Recreation | Promote community and environmental welfare | Development of Dzanani Park Phase 2 (Installation of outdoor gym, playing equipment and swimming pool) | Dzanani Park (Phase 1) | Installed Outdoor gym,and playing equipment by 30 June 2021 | | Ward 36 | Income (Own Funding) | 1 500 000.00 | Appointment of service provider | Target Achieved | Appointment of service provider done | NA | N/A | Completion certificate | COMM | Number | 19 |
| Protection Services and Lisencing | Promote community and environmental welfare | Upgrading of Vehicle Testing station (Grade B to A) Dzanani | Vehicle Testing Station | Upgraded Vehicle Testing Station by 30 June 2021 | Vehicle Testing Station | Ward 10 | Income (Own Funding) | 3 500 000.00 | Appointment of service provide | Target not Achieved | Tender advertised | Delay in the processing of appointment | Follw up to be made with SCM to fastrack the appointment | Completion certificate | СОММ | Number | 20 |
| Protection Services and Lisencing | Promote community and environmental welfare | Refurbishment of the existing cattle pound Structure | Cattle pound | Refurbished cattle pound by 30 June 2021 | Makhado Cattle Pound | Ward 9 | Income (Own Funding) | 1 200 000.00 | Appointment of service provider | Target not Achieved | The service provider for designs and drawings has been appointed | The tender for refurbishment cannot be done before the designs and drawing of the structure | Follow up to be made with the service provider to finalise the drawings | Completion certificate | СОММ | Number | 21 |
| Roads, Bridges and Storm water | Accessible basic and infrastructure services | Upgraded Stormwater Infrastructure and resurfacing of roads | Dilapidated stromwater and roads infrastructure | Stormwater Infrastructure and resurfacing of roads by 30 June 2021 | Storm Water | All Wards | Income (Own Funding) | 6 000 000 | 10% Physical Progress | Target not Achieved | Preliminary design report completed | Late appointment of consultant | Tender to be advertised by end of May 2021 | Completion Certificate | TECH | Number | 22 |
| Services | Accessible basic and infrastructure services | Completed earthwork for New Council chamber and offices | Old Council Chamber | Completed earthwork for New Council chamber and offices by 30 June 2021 | Council Chamber | Ward 21 | Income (Own Funding) | 10 750 000 | Appointment of Service Providers (Contractor) | Target not Achieved | Project still on design processess after additional inputs during presentation to EXCO members | The available budget is not sufficient for intended scope of work | Construction is defferred until sufficient funding is allocated. | Progress Report | TECH | Number | 23 |
| | Accessible basic and infrastructure services | Refurbished Information Centre | Information Centre | Refurbished Information Centre by 30 June 2021 | Information Centre | Ward 21 | Income (Own Funding) | 2 000 000 | Construction | Target not Achieved | Tender advertised | Delay in finalising specification | Follow-up with SCM to speed-up procurement processes | Completion Certificate | ТЕСН | Number | 24 |
| Roads, Bridges and Storm water | Accessible basic and infrastructure services | | New | Completed Admin Block foundation at Testing Ground by 30 June 2021 | Testing Ground | Ward 21 | Income (Own Funding) | 10 750 000 | Appointment of Service Provider (Contractor) | Target Achieved | Appointment of service provider (Contractor) is done | NA | N/A | Progress Report | TECH | Number | 25 |

| Priority Issue/Programme | Development Objectives | Key Performance Indicators | Baseline (2019/20) | Annual Targets | Project Name | Location | Funding Source | Budget 20/21 | 3rd Q Targets | Performance Remark | Actual Performance | Challenges | Measures to improve performance/Proposed Intervention | Portfolio Of Evidence | Dept | Unit Measure | ID No. |
|-----------------------------------|--|---|---|---|--|--------------------|----------------------------|--------------|--|---------------------|--|---|---|-------------------------------------|----------|--------------|--------|
| Roads, Bridges and Storm water | Accessible basic and infrastructure services | Upgraded Tshakhuma Fruit Market (Phase 2) | Tshakhuma Fruit Market (Phase 1) | Upgraded Tshakhuma Fruit Market by 30 June 2021 (Phase 2) | Tshakhuma Fruit Market | Ward 29 | Income (Own Funding) | 15 000 000 | 35% Physical progress | Target not Achieved | 23% Physical progress | Delay due to abnormal rainfall | Extension of time to be granted | Completion Certificate | TECH | Number | 26 |
| Roads, Bridges and Storm water | Accessible basic and infrastructure services | Rehabilitated Dzanani Streets (Biaba) | Dilapidated steets | Rehabilitated Dzanani Streets (Biaba) by 30 June 2021 | Dzanani Streets | Ward 10 | Income (Own Funding) | 10 000 000 | 35% Physical progress | Target not Achieved | 8,5% Physical progress | Delay due to abnormal rainfall | Extension of time to be granted | Completion Certificate | TECH | Number | 27 |
| Local Economic Development | Accessible basic and infrastructure services | Constructed N1 Tourism Park, Arts & Craft Centre fence | N1 Tourism Park | Completed N1 Tourism Park, Arts and Craft Centre fence (Phase 1) by 30 June 2021 | N1 Touris Park | Ward 21 | Income (Own Funding) | 3 500 000 | 35% Physical progress | Target Achieved | 43% Physical progress | none | none | Completion Certificate | TECH | Number | 28 |
| Roads, Bridges and Storm water | Accessible basic and infrastructure services | Average Pecentage progress of Surfaced Tshedza to Vuvha Access Road (Phase 3) | Tshedza to Vuvha surfaced Access Road (Phase 2) | 70% Physical progress on Tshedza to Vuvha surfaced Access Road (Phase 3) by 30 June 2021 | Tshedza to Vuvha Access Road | Ward 25 and 26 | MIG | 18 000 000 | 60% Physical progress | Target Achieved | 62,5% Physical progress | NA | N/A | Progress Report | TECH | Number | 29 |
| Roads, Bridges and Storm water | Accessible basic and infrastructure services | Surfaced Gombita, Tshivhuyuni to Mphagi Access Road | Gombita, Tshivhuyuni to Mphagi surfaced Access Road (Phase 2) | 100% completed Gombita, Tshivhuyuni to Mphagi Access Road (Phase 3) by 30 June 2021 | Gombita, Tshivhuyuni to Mphagi Access Road | Ward 01, 12, 18 | MIG | 17 029 823 | 90% Physical progress | Target Achieved | 98,8% Physical progress | N/A | N/A | Completion Certificate | TECH | Number | 30 |
| Roads, Bridges and Storm water | Accessible basic and infrastructure services | Surfaced Rivoni to Xihobyeni Access Road | New | Appoinntment of a Service provider for Rivoni to Xihobyeni Access Road by 30 June 2021 | Rivoni to Xihobyeni Access road | Ward 2 | MIG | 5 000 000 | Advertisement r | Target Achieved | Tender advertised and Appointment of contractor done | WA | N/A | Appointment letter | TECH | Number | 31 |
| Roads, Bridges and Storm water | Accessible basic and infrastructure services | Average Pecentage progress on Constructed Sane to Natalie Bridge | New | 10% physical progress on Sane to Natalie Bridge by 30 June 2021 | Sane to Natalie Bridge | Ward 37 | MIG | 2 500 000 | 5% Physical progress | Target Achieved | 8% Physical progress | WA | N/A | Progress Report | TECH | Number | 32 |
| Roads, Bridges and Storm water | Accessible basic and infrastructure services | Surfaced Valdezia Xitacini to Jiweni Access Road (Phase 3) | Valdezia ,Xitacin to Jiweni Access Road (Phase 2) | | Valdezia "Xitacini to Jiweni Access Road (Phase 3) | Ward 31 | MIG | 9 724 286.97 | 100% completed Valdezia ,Xitacini to Jiweni Access Road | Target not Achieved | 53.5% Physical progress | Delay due to abnormal rainfall and also delay due to shortage of material from the borrow pit material | Extension of time granted | Completion Certificate | TECH | Percentage | 33 |
| | JL | | <u> </u> | JI | JL | JI | II. | MUNICIPA | L FINANC | IAL VIABILITY A | ND MANAGEMENT | <u> </u> | <u> </u> | JI | <u> </u> | <u> </u> | 1 |
| Financial Statements | Sound Financial Management and viability | Improved Audit opinion for the previous year | Qualified audit opinion (2018/19) | Improved Audit Opinion on previous financial year (2019/20) by 30 November 2020 | Audit Opinion | Ward 8 | Income (Own Funding) | Operational | N/A | NA | NA | NA | N/A | IAG Report and Management Letter | B&T | Number | 34 |

| Priority Issue/Programme | Development Objectives | Key Performance Indicators | Baseline (2019/20) | Annual Targets | Project Name | Location | Funding Source | Budget 20/21 | 3rd Q Targets | Performance Remark | Actual Performance | Challenges | Measures to improve performance/Proposed Intervention | Portfolio Of Evidence | Dept | Unit Measure | ID No. |
|-----------------------------|--|---|---|---|----------------------------------|-----------|----------------------------|---------------|--|---------------------|---|-----------------------------------|---|--|------|--------------|--------|
| Financial Statements | Sound Financial Management and viability | Prepared Interim Financial Statement (FS) | 2019/20 Interim Financial Satements | Developed and Submitted 2020/21 Interim Financial Statement by 30 April 2021 | Interim Financial Statements | Ward 8 | Income (Own Funding) | Operational | N/A | N/A | INA | N/A | N/A | 2020/201 Interim Financial Statements | B&T | Number | 35 |
| Financial Statements | Sound Financial Management and viability | Prepared and Submited Annual FS for 2019/20 Financial Year | Statement | Developed and submitted 2019/20 AFS by 31 August 2020 | Annual Financial Statements | Ward 8 | Income (Own Funding) | Operational | N/A | N/A | N/A | N/A | N/A | Annual Financial Statements | B&T | Number | 36 |
| Expenditure management | Sound Financial Management and viability | Percentage Expenditure on MIG | 100% 2019/20 MIG spent | 100% MIG Expenditure by 30 June 2021 | MIG | Ward 8 | MIG | 88 968 000.00 | 75% | Target Achieved | 76.90% | N/A | N/A | Section 71 and Quarterly Financial Reports | TECH | Percentage | 37 |
| Expenditure management | Sound Financial Management and viability | Percentage Expenditure on INEP Grant | 100% 2019/20 INEP Spent | 100% INEP Expenditure by 30 June 2021 | INEP | Ward 8 | INEP | 15 340 000.00 | 75% | Target Achieved | 76% | N/A | N/A | Section 71 and Quarterly Financial Reports | TECH | Percentage | 38 |
| Budget and Reporting | Sound financial management and viability | Approved 2021/22 budget | Approved 2020/21 Budget | Approved 2021/22 Budget by 31 May 2021 | Approved Budget | Ward 8 | Income (Own Funding) | Operational | Draft budget tabled to council by 31 March 2021 | Target Achieved | Draft annuai budget was tabled to council on the 31 March 2021 | NA | N/A | Approved budget and Council Resolution | B&T | Number | 39 |
| Budget and Reporting | Sound financial management and viability | Number of section 71 reports submitted to Treasury within 10 days after the end of the month | Submitted during 2018/19 | 12 Section 71 Reports sumitted by 30 June 2021 | Section 71 Reports | Ward 8 | Income (Own Funding) | Operational | 3 | Target Achieved | 3 | NA | N/A | Copy of acknowledgement of receipt by Treasury and COGHSTA | B&T | Number | 40 |
| Expenditure management | Sound Financial Management and viability | Percentage Expenditure of Financial Management Grant | 100% of 2019/20 Financial Management Grant Spent | 100% of 2019/20 Financial Management Grant spent by 30 June 2021 | FMG Expenditure | All Wards | FMG Funding | 1 700 000.00 | 75% | Target Achieved | 76% | N/A | N/A | Approved and Submitted Expenditure Report | B&T | Percentage | 41 |
| Expenditure management | Sound Financial Management and viability | Percentage of Electricity distribution loss | 13% | 10% of Electricity Distribution loss (As per Treasury Regulations) by 30 June 2021 | Electricity Distribution Loss | Ward 8 | Income (Own Funding) | Operational | 10% | Target Achieved | 2% | N/A | N/A | Monthly Expenditure and Revenue Reports | B&T | Percentage | 42 |
| Supply Chain Management | Sound financial management and viability | Percentage of Tenders processed within 90 days (From closing date in the advert) | New | 95% of Tenders Processed within 90 Days after bid closure by 30 June 2021 | Processing | Ward 8 | Income (Own Funding) | Operational | 95% | Target not Achieved | 92% | Infrequent bid committee meetings | To ensure that bid committees are meeting as scheduled | Advertisements, Minutes of Adjudication Committee | B&T | Percentage | 43 |

| Priority Issue/Programme | Development Objectives | Key Performance Indicators | Baseline (2019/20) | Annual Targets | Project Name | Location | Funding Source | Budget 20/21 | 3rd Q Targets | Performance Remark | Actual Performance | Challenges | Measures to improve performance/Proposed Intervention | Portfolio Of Evidence | Dept | Unit Measure | ID No. |
|-------------------------------|--|---|---|--|---|------------|----------------------------|--------------|--|--|--|---|---|--|--|--------------|--------|
| Supply Chain Management | Sound financial management and viability | Percentage of Invoices Paid within 30 days of receipt | New | 100% of Invoices paid within 30 days of receipt by 30 June 2021 | Invoices Payment | Ward 8 | Income (Own Funding) | Operational | 100% | Target Achieved | 100% | N/A | N/A | Monthly Expenditure Reports | B&T | Percentage | 44 |
| Revenue Management | Sound financial management and viability | Revenue collection rate | 80% of Revenue collected during 2019/20 Financial Year | 85% of Revenue Collected during 2020/21 Financial Year | Revenue Collection | Ward 8 | Income (Own Funding) | Operational | 85% | Target not Achieved | 84% | Covid-19 | None | Collection Rate reports | B&T | Percentage | 45 |
| | | <u>JI</u> | <u> </u> | LOC | AL ECONOMIC D | EVELOPMENT | Г | <u> </u> | | <u> </u> | | <u> </u> | | <u> </u> | <u> </u> | | |
| Local Economic Development | Invest in local economy | Number of LED projects supported | Six (06) Projects Supported during 2019/20 Finacial Year | Six (06) Projects Supported by 30 June 2021 | LED Projects | All Wards | Income (Own Funding) | | Signing of Service Level Agreement | Target Achieved | Six(06) Service level agreements were signed | None | None | Service Level Agreements (SLA) Close-up report of supported projects | DEVP | Number | 46 |
| Local Economic Development | Invest in local economy | Constructed Incubation Centre at Rathidili | New | Completed Incubation Centre at Rathidili by 30 June 2021 | Incubation Centre | Ward 23 | Income (Own Funding) | 4 000 000 | 35% Physical progress | Target not Achieved | 15% Physical progress | Delay due to abnormal rainfall and also delay due to shortage of material from the borrow pit material | | Completion Certificate | TECH | Number | 47 |
| Local Economic Development | Invest in local economy | Number of job opportunities created | 800 Job opportunities | 400 job opportunities created by 30 June 2021 | Employment Opportunities | All Wards | Income (Own Funding) | Operational | 100 | Target Achieved | 102 | None | None | EPWP, CWP, and Community Projects employment register | DEVP | Number | 48 |
| | 16 | 26 | | | 10- | | | 1 | | RNANCE AND PUBLIC PAR | | | | | 1 | 10 | |
| Risk Management | Good governace and Administrative Excellence | Reviewed and Developed Strategic and Operational Risk Assessment Register | Reviewed and Developed 2019/20 Strategic and Operational Risk Assessment Register | Reviewed and Developed 2021/22 Strategic and Operational Risk Assessment Register by 30 June 2021 | Strategic and Operational Risk Register | Ward 8 | Income (Own Funding) | Operational | N/A | WA | N/A | N/A | N/A | Approved Strategic and Operational risk register | ММ | Number | 49 |
| Risk Management | Good governace and Administrative Excellence | Coordinate risk management activities | and Anti- | 100% of Fraud and Anti- Corruption cases attended by 30 June 2021 | Fraud and Anti- Corruption | Ward 8 | Income (Own Funding) | Operational | 100% | Target Achieved | No case reported | N/A | N/A | Investigation Reports / Case Register | ММ | Number | 50 |
| Internal Audit | Good governace and Administrative Excellence | Percentage implementation of action plans to address External Audit findings. | 80% | 90% of External Audit Findings resolved by 30 June 2021 | External Audit Findings | Ward 8 | Income (Own Funding) | Operational | N/A | N/A | N/A | N/A | N/A | Management Action Plan to address AG(SA) findings. | ММ | Percentage | 51 |
| Internal Audit | Good governace and Administrative Excellence | Percentage Resolution of Internal Audit findings | 80% | 90% of Internal Audit Findings resolved by 30 June 2021 | Internal Audit Findings | Ward 8 | Income (Own Funding) | Operational | N/A | N/A | N/A | N/A | N/A | Internal Audit Reports | ММ | Percentage | 52 |
| Internal Audit | Good governace and Administrative Excellence | Percentage implementation of approved Risk based Annual Internal Audit Plan. | 100% | 100% of Risk based Annual Internal Audit Plan Implemented by 30 June 2021 | Risk based Annual Internal Audit Plan. | Ward 8 | Income (Own Funding) | Operational | N/A | N/A | N/A | N/A | N/A | Internal Audit progress report. | MM | Percentage | 53 |

THIRD QUARTER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN 2020/21 REPORT

| Priority Issue/Programme | Development Objectives | | Baseline (2019/20) | Annual Targets | Project Name | Location | Funding Source | Budget 20/21 | 3rd Q Targets | Performance Remark | Actual Performance | Challenges | Measures to improve performance/Proposed Intervention | Portfolio Of Evidence | Dept | Unit Measure | ID No. |
|-----------------------------|---|-------------------------------|----------------------------|--|----------------------------------|-----------|----------------------------|--------------|---------------|---------------------|--------------------|--|---|---|------|--------------|--------|
| Internal Audit | Good governace and Administrative Excellence | | New | | three(03) year internal Audit | Ward 8 | Income (Own Funding) | Operational | N/A | N/A | N/A | N/A | | Risk based three(03) year internal audit rolling plan | ММ | Number | 54 |
| Information Technology | Good governace and Administrative Excellence | | Implemented during in | Seven (6) Information Technology Projects completed by 30 June 2021 | IT Projects | Ward 8 | Income (Own Funding) | 4 462 000.00 | 1 | Target Achieved | 1 | None | None | Appointment letters and Close- out report | CORP | Number | 55 |
| Council Services | Good governance and Administrative Excellence | | Resolutions Implemented | 90% of Council Resolutions Implemented by 30 June 2021 | Council Resolutions | Ward 8 | Income (Own Funding) | Operational | 90% | Target Achieved | 90.9% (30/33) | None | None | Resolutions Register | CORP | Percentage | 56 |
| Council Services | | meetings convened | during 2019/20 | Council | Council Meetings | Ward 8 | Income (Own Funding) | Operational | 3 | Target Achieved | 3 | None | | Minutes, Attendance register, notice of invitations. | CORP | Number | 57 |
| Public Participation | Good governace and Administrative Excellence | Number of Imbizos convened | | Four (4) Imbizos held by 30 June 2021 | | All Wards | Income (Own Funding) | Operational | 1 | Target not Achieved | 0 | Restriction due to Alert Level 1 Covid 19 Regulations | None | Invitations, Attendance Registers | CORP | Number | 58 |

| 10. APPROVAL BY THE MAYO | R |
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| TU. APPROVAL BY IN | EWATUR |
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| The Local Government: Municipal Systems Act of 2000, enjoins us to regularly resystems. | eview, monitor and report on performance managements |
| Section 41. (1) A municipality must in terms of its performance management sys accordance with any regulations and guidelines that may be prescribed— | tem and in |
| (e) establish a process of regular reporting to: (i) the council, other political structures, political office bearers and staff of the mill (ii) the public and appropriate organs of state. | unicipality; and |
| (2) The system applied by a municipality in compliance with subsection (1)(c) muse deviced in such a way that it may some as an early warning indicator of under | |
| Recommendation by the Municipal Manager: | |
| The Municipal Manager hereby recommend for the approval of the Third Qu the above legislation | uarter 2020/21 SDBIP Report by the Mayor in line with |
| Mr K.M Nemaname Acting Municipal Manager | DATE |

| Approval by the Mayor | |
|---|---|
| The Third Quarter SDBIP Report 2020/2021 is hereb | approved by the Mayor of Makhado Municipality |
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