

MAKHADO LOCAL MUNICIPALITY



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN (HIGHER/ORGANISATIONAL LEVEL)

FOR

2016/2017 FINANCIAL YEAR



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1. INTRODUCTION AND LEGISLATION

The SDBIP provides the vital link between the Mayor, Council (executive) and the Administration, and facilitates the process for holding management accountable for its performance. It is a management, implementation and monitoring tool that will assist the Mayor, Councilor, Municipal Manager, Senior Managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purpose of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the Municipal Manager to monitor the performance of Senior Managers; the Mayor to monitor the performance of the Municipal Manager; and the Community to monitor the performance of the Municipality.

The SDBIP should therefore determine (and be consistent with) the performance agreements between the Mayor and the Municipal Manager and the Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must take all reasonable steps to ensure that the municipal approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by Section 40 of the MSA states that a municipality must establish mechanisms to monitor and review its performance management system.

Section 54 (1) of MIFMA states that On receipt of a statement or report submitted by the accounting officer of the municipality in terms of section 71 or 72, the mayor must—

- (a) consider the statement or report;
- (b) check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) consider and, if necessary, make any revisions to the service delivery and budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of the council following approval of an adjustments budget;
- (d) issue any appropriate instructions to the accounting officer to ensure—
 - (i) that the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) that spending of funds and revenue collection proceed in accordance with the budget;

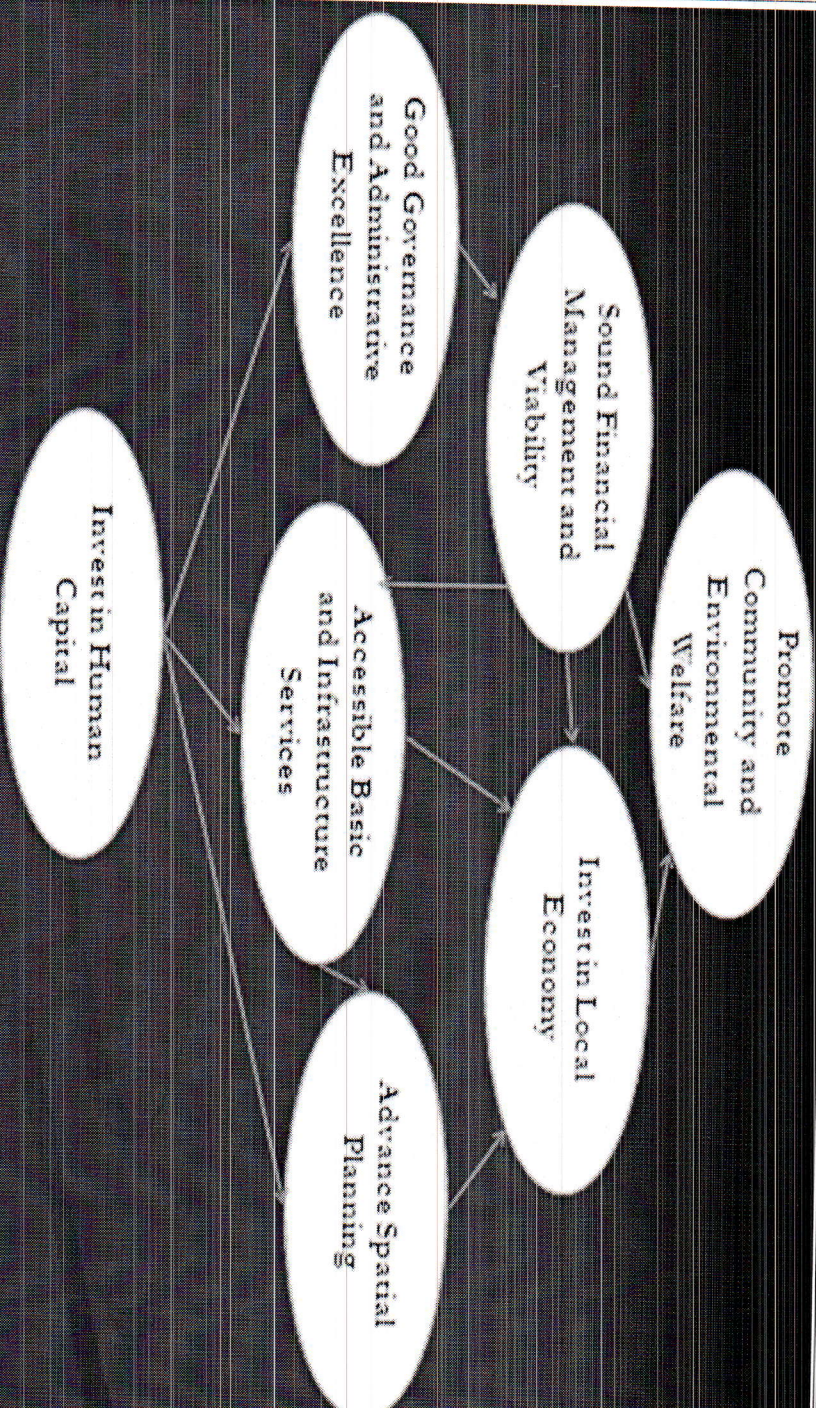
2. VISION, MISSION AND STRATEGIC MAP

VISION, MISSION AND STRATEGIC MAP

The Vision of Makhado Local Municipality is: "A dynamic hub for socio – economic development by 2025"

The Mission of Makhado Local Municipality is: To ensure effective utilization of economic resources to address socio- economic imperatives through mining, tourism and agriculture

Makhado Municipality has identified 8 Strategic Objectives which are contained in the Integrated Development Plan. All municipal programmes will be aligned to the objectives outlined in the figure below:



3. MAKHADO MUNICIPALITY DEPARTMENTS

Makhado Municipality administration is composed of the following departments: 1. Office of the Municipal Manager, 2. Corporate Services, 3. Development Planning, 4. Budget and Treasury, 5. Technical Services, 6. Community Services

5. Departmental : Operational Vote		
Votes and Operational objectives	Votes	Objectives and Targets
	Municipal Manager Office (Vote 010)	To lead, direct and manage a motivated and inspired Administration and account to the Makhado Local Municipal Council as Accounting Officer for long term Municipal sustainability to achieve a good creditor rating within the requirements of the relevant legislation and whereas the following sections within the department, i.e. Performance Management, Risk Management and Internal Auditing is managed for integration, efficient, economic and effective communication and service delivery.
	Finance (Vote 051)	To secure sound and sustainable management of the financial affairs of Makhado Local Municipality by managing the budget and treasury office and advising and if necessary assisting the accounting officer and other directors in their duties and delegation contained in the MFMA. Ensuring that the Makhado Local Municipality is 100% financially viable when it comes to Cost Coverage and to manage the Grant Revenue of the municipality so that no grant funding is foregone
	Community Services (Vote 246)	To co-ordinate Environmental Health Services, Libraries, Safety and Security, Environmental and Waste management, Parks and Recreation as well as Disaster management to decrease community affected by disasters
	Technical Services (Votes 151)	To ensure that the service delivery requirements for roads are met and maintenance of water, sewerage and electricity are conducted for access to basic services as well as no less than an average of 100% MIG expenditure
	Development & Planning (Vote 012)	To direct the Makhado Local Municipality's resources for advanced economic development and investment growth through appropriate town and infrastructure planning in order that an environment is created whereby all residents will have a sustainable income.
	Corporate Services (Vote 009)	To ensure efficient and effective operation of council services, human resources and management, legal services, HIV/Aids, Youth, Disabled and Gender Desk Sports Arts and culture, Communication, Events and the provision of high quality customer orientated administrative systems. Ensuring 100% compliance to the Skills Development Plan

4. HIGHER LEVEL SDBIP

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline (2014/2015)	Annual Targets	Project Name	Location	Ward/Dept	Funding Source	Budget 16/17 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	17/18 R'000	Portfolio Of Evidence	Dept
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4.1. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT (HIGHER SDBIP)

Integrated Development Planning	Good governance and administrative excellence	To review the IDP for 2015/2016 financial year by 31 May 2015	IDP review for 2014/2015 was completed and approved by Council before 31 May 2014	IDP review for 2016/2017 completed and approved by Council by 31 May 2016	IDP Review	Makhado Municipality	N/A	Income	Operational	2016/01/07	30/6/2017	Complete the IDP analysis phase and conduct the IDP representative forum.	Conduct Strategic planning session and compile the IDP strategic chapter	Draft IDP submitted to Council for adoption by 31 March 2016	Final IDP submitted to council for adoption by 31 May 2016	Operational	Council resolutions, Draft IDP, Attendance register, invitations for strategic plan, IDP Consultation attendance register.	MM
Performance Management	Good governance and administrative excellence	To develop the SDBIP 2017/2018 and submit to the Mayor for signature within 28 days after approval of the budget	SDBIP 2016/2017 was developed and submitted to the Mayor for signature within 28 days after approval of the budget	SDBIP 2017/2018 developed and submitted to the Mayor for signature within 28 days after approval of the budget	SDBIP Development	Makhado Municipality	N/A	Income	Operational	2016/01/04	30/6/2017	N/A	N/A	N/A	SDBIP signed by the Mayor within 28 days after approval of the budget	Operational	Signed SDBIP	MM
Human Resources and Organizational Development	Invest in human capital	# of employee trained through WSP by 30 June 2016	114	135	Training	Makhado Municipality	N/A	Income	Operational	2016/01/04	30/6/2017	88	41	3	3	Operational	Proof of attendance	CORP
Human Resources and Organizational Development	Invest in human capital	# of councilors trained through WSP by 30 June 2016	61	26	Training	Makhado Municipality	N/A	Income	Operational	2016/01/04	30/6/2017	3	13	N/A	N/A	Operational	Proof of attendance	CORP
Human Resources and Organizational Development	Invest in human capital	To review the Organogram by 30 June 2016	Organogram 2015/2016 was approved	Approved Organogram by May 2016	Organogram review	Makhado Municipality	N/A	Income	Operational	2016/01/07	30/6/2017	N/A	Invite inputs from departments regarding the new organogram	Submit the draft organogram to Council for approval.	Submit the final Organogram to Council for approval	Operational	Minutes and attendance register, Council resolutions,	CORP

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline (2014/2015)	Annual Targets	Project Name	Location	Ward/Dept	Funding Source	Budget 16/17 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	17/18 R'000	Portfolio Of Evidence	Dept
Human Resources and Organisational Development	Invest in human capital	# of people from EEP target groups employed in three highest levels of management in compliance with approved EE Plan	4	4	Recruitment in terms of EE Plan	Makhado Municipality	N/A	Income	Operational	2016/01/07	30/6/2017	N/A	N/A	N/A	4	Operational	Appointment letters	Corp
Spatial and Town Planning	Advance Spatial Planning	% achievements of spatial programs indicator/targets per quarter	100% (16/16)	100% (16/16)	Permission to Occupy	Makhado Municipality	N/A	Income	Operational	2016/01/07	30/6/2017	100% (16/16)	100% (16/16)	100% (16/16)	100% (16/16)	Operational	Activity reports	DEVP

4.2. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT (HIGHER SDBIP)

Waste Management	Promote community and environmental welfare	# of households with access to refuse removal	46537	19149	Waste Management	Makhado Town, Tshikola Township, Vlefontein, Waterval 25, 26, Township, Dzanani Township, Vuwani Township, Kurama-Sinburnule Area, Brambos	Ward 20, 21, 22, 23, 24, 25, 26,	INCOME	Operational	2016/01/07	30/6/2017	19149 (non cumulative)	19149 (non cumulative)	19149 (non cumulative)	19149 (non cumulative)	Operational	Proof of collection from the affected stakeholders.	MM and COMM
Parks and Recreation	Promote community and environmental welfare	# of parks to be developed by 30 June 2016	3	3	Development of Parks	5047 park, Civic Centre Park+ Tshikuluni/Meerkat	20 & 21	INCOME	12 000 000.00	2016/01/07	30/6/2017	N/A	N/A	N/A	3		Approval memo, RFP, appointment letter, Completion certificate	COMM

Priority	Development Objective	Key Performance Indicators/Measurable Objective	Baseline (2014/2015)	Annual Targets	Project Name	Location	Ward/Dept	Funding Source	Budget 16/17 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	17/18 R'000	Portfolio Of Evidence	Dept
Electricity Provision	Accessible basic and infrastructure services	# of households to be connected with electricity by 30 June 2016	1180	1100	Electrification of households	Maganu, Tshicwini, Ramantsha, Madoonga, Mamburu, Makushu, Wisagala, Sukan, Mamburu, Gogobole, Tshulana, Ratombo, Freedom, Lusaka, Tshinyuni.	Ward 23, 25, 03	INCOME	21 824 299	2016/01/07	30/6/2017	N/A	N/A	179	1001	25 000 000	Proof of connections to targeted households	MM and TECH
Roads, Bridges and Storm water	Accessible basic and infrastructure services	Km of roads tarred by 30 June 2016	18.9km	49.9km	Upgrading of roads	Maganu, Ledig, Chabani, Tshinadzwaulu.	Ward 23, 21, 13, 04	MIG	78 199 144	2016/01/07	30/6/2017	N/A	N/A	N/A	49.9km	149 751 285	Project progress report, Certificate of completion	TECH
Sports Facilities	Accessible basic and infrastructure services	To construct Tshinyuni sports and recreational facilities by 30 June 2017	N/A	Construction of Tshinyuni sports and recreational facilities completed	Construction of Tshinyuni sports and recreational facilities	Makhado Municipality	Ward 12	MIG	600 000.00	2016/01/07	30/6/2017	Develop terms of ref and submit to SCM	Advertise to appoint consulting engineer.	Appoint consultant and complete designs	Advertise for contractor	N/A	Terms of ref, Advert, Designs, Appointment letter for consultants	TECH

4.3. MUNICIPAL FINANCE MANAGEMENT AND VIABILITY (LOWER SDBIP)

Financial Statements	Sound Financial Management and Viability	To obtain unqualified audit opinion by 31 December 2015	Unqualified audit opinion	Unqualified audit opinion obtained	Auditing of financial statements	Makhado Municipality	Administrative Income	Operational	2016/01/07	31/12/2016	Develop financial statement and submit to AG	Unqualified audit opinion obtained	N/A	N/A	Operational	AG report	B&T
Expenditure management	Sound Financial Management and Viability	% Capital budget spent by 30 June 2016 (Total budget)	75% (Total budget)	75 (Total budget)	Capital Budget	Makhado Municipality	Administrative Income	163 938 800.12	2016/01/07	30/6/2017	10%	40%	70%	100%	OPEX	Quarterly Financial Report	MM and All Director s
Expenditure management	Sound Financial Management and Viability	% MIG spent by 30 June 2016	75% (Total budget)	100% (Total budget)	MIG	Makhado Municipality	Administrative Income	112 264 000.00	2016/01/07	30/6/2017	10%	40%	70%	100%	OPEX	Quarterly Financial Report	MM
Expenditure management	Sound Financial Management and Viability	% INEP Grants spent by 30 June 2016	100% (Total budget)	100% (Total budget)	INEP	Makhado Municipality	Administrative Income	17 000 000.00	2016/01/07	30/6/2017	10%	40%	70%	100%	OPEX	Quarterly Financial Report	MM

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline (2014/2015)	Annual Targets	Project Name	Location	Ward/Dept	Funding Source	Budget 16/17 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	17/18 R'000	Portfolio Of Evidence	Dept
Expenditure management	Sound Financial Management and viability	% FMG by 30 June 2016	100%	100%	FMG	Makhado Municipality	Administrative	Income	1 600 000.00	2016/01/07	30/6/2017	N/A	N/A	100% (80000)	N/A	OPEX	Expenditure Report	B&T
Revenue Management	Sound financial management and viability	% revenue collected by 30 June 2016	90%	90% (308004300)	Revenue Collection	Makhado Municipality	Administrative	Income	342 227 123.00	2016/01/07	30/6/2017	20%	45%	70%	90%	OPEX	Section 71 report (c1 schedule)	B&T
4.4. LOCAL ECONOMIC DEVELOPMENT (HIGHER SDBP)																		
Local Economic Development	Invest in local economy	# of LED job opportunities created	800	800	LED job opportunities	Makhado Municipality	All wards	Income	Operational	2016/01/07	30/6/2017	N/A	N/A	N/A	N/A	800 OPEX	EPWP, CWP, and Community Projects reports	MM and DEVP

4.5. GOOD GOVERNANCE AND PUBLIC PARTICIPATION (HIGHER SDBP)

Risk Management	Good Governance and Administrative Excellence	# of risk activities coordinated by 30 June 2016	13	13	Risk Management activities	Makhado Municipality	Administrative	Income	OPEX	2016/01/07	30/6/2017	2	3	3	5	OPEX	Risk Management Register and Reports	MM
Policies and By Laws	Good Governance and Administrative Excellence	# of bylaws to be reviewed by 30 June 2016	4	6	Reviewing of Municipal By-laws	Makhado Municipality	Administrative	Income	1/7/2015	2016/01/07	30/6/2017	N/A	N/A	N/A	4	OPEX	Council resolutions, Copies of approved by laws.	CORP
Internal Auditing	Good Governance and Administrative Excellence	No of internal audit indicators/ activities/ projects implemented by 30 June 2016	6	8	Internal Audit projects	Makhado Municipality	Administrative	Income	OPEX	2016/01/04	30/6/2017	N/A	N/A	N/A	6	OPEX	Copy of the plan	MM
Information Technology	Good Governance and Administrative Excellence	No of IT projects implemented by 30 June 2016	8	8	IT Projects	Civic Center	Administrative	Income	R3000,000	2016/01/07	30/6/2017	2	3	3	N/A	OPEX	Advertisement for RFP	CORP
Council Services	Good Governance and Administrative Excellence	# of Council meetings convened by 30 June 2016	15	6	Council meetings	Makhado Municipality	Administrative	Income	OPEX	2016/01/07	30/6/2017	1	1	2	2	OPEX	Minutes, Attendance register, notice of invitations.	CORP

Municipal Transformation and Organisational Development

Priority Issue/Programme	Development Objective	Key Performance Indicators/Masurable Objective	Baseline (2014/2015)	Annual Targets	Project Name	Location	Ward/Dept	Funding Source	Budget 16/17 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	17/18 R'000	Portfolio Of Evidence	Dept
Communication	Good Governance and Administrative Excellence	No of communication indicators/activities implemented by 30 June 2016	5	5	Communication projects	Civic Center	Ward 20	Income	R20,000.00	2016/01/07	30/6/2017	2	3	N/A	N/A	OPEX	TVs and payment certificates	CORP
Public Participation	Good governance and Administrative Excellence	No of public participation indicators/activities implemented by 30 June 2016	7	6	Public Participation	Makhado Municipality	All wards	Income	OPEX	2016/01/07	30/6/2017	3	N/A	N/A	4	OPEX	Attendance register and Programme	CORP

5. LOWER SDBIP																		
Priority Issue/Program	Development Objective	Key Performance Indicators/Measureable Objective	Baseline	Annual Targets	Project Name	Location	Funding Source	Budget R000	Start Date	End Date	1st Q Targets	2nd Q Targets	3rd Q Targets	4th Q Targets	17/18 R000	18/19 R000	Portfolio Of Evidence	Dept
5.1. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT																		
Integrated Development Planning	Good governance and administrative excellence	To review the IDP for 2015/2016 financial year by 31 May 2017	IDP review for 2015/2016 was completed and approved by Council before 31 May 2014	IDP review for 2015/2016 was completed and approved by Council by 31 May 2017	IDP Review	Makhado Municipality	Income	Operational	1/1/2016	30/6/2017	Complete the IDP analysis phase and conduct the IDP representative forum	Planning session and compile the IDP strategic chapter	Draft IDP completed and submitted to Council for adoption by 31 March 2016	Final IDP submitted to council for adoption by 31 May 2016	Operational	Operational	Council resolutions, Draft IDP, Strategic plan register, Invitations for strategic plan, IDP Consultation attendance register, IDP Analysis phase Signed SDBIP	MM
Performance Management	Good governance and administrative excellence	To develop the SDBIP 2016/2017 and submit to the Mayor for signature within 28 days after approval of the budget	SDBIP 2015/2016 was developed and submitted to the Mayor for signature within 28 days after approval of the budget	SDBIP 2016/2017 was developed and submitted to the Mayor for signature within 28 days after approval of the budget	SDBIP Development	Makhado Municipality	Income	Operational	1/4/2016	30/6/2017	N/A	N/A	N/A	SDBIP signed by the Mayor within 28 days after approval of the budget	Operational	Operational		MM
Performance Management	Good governance and administrative excellence	# of operational performance reports developed and submitted to Council by 30 June 2017	8	8	Quarterly performance reports	Makhado Municipality	Income	Operational	1/1/2016	30/6/2017	2 Draft Annual SDBIP performance report in terms of Section 46 MSA and Fourth Quarter SDBIP performance Report 2014/2015	1 First Quarter SDBIP performance Report 2016/2017	4 Mid Year Budget and Assessment Report 2016/2016 in terms of section 72 MSA, Draft and Final Annual Report 2015/2016, Oversight Report 2014/2015	Third Quarter SDBIP performance Report	Operational	Operational	Draft Annual Report, Fourth Quarter SDBIP performance Report 2016/2016, First 2015/2016, Mid Year Performance Report 2015/2016, Oversight, Final Annual Report, Council Resolutions	MM
Performance Management	Good governance and administrative excellence	% Section 57 Managers with signed performance agreements by 30 June 2015 (# of managers with signed performance agreement/# of managers appointed)	100% (3/3)	100%	Performance agreements	Makhado Municipality	Income	Operational	1/1/2016	30/6/2017	100%	100%	100%	100%	Operational	Operational	Signed Performance Agreements	MM
Performance Management	Good governance and administrative excellence	# of section 57 managers individual assessment conducted by 30 June 2015	4 section 57 managers individual assessment conducted	4 section 57 managers individual assessment conducted	Individual Performance Assessment	Makhado Municipality	Income	Operational	1/1/2015	30/6/2016	1 (Annual Assessment 2013/2014)	1 (Informal Assessment 2014/2015)	1 (Formal Assessment 2014/2015)	1 (Informal Assessment 2014/2015)	Operational	Operational	Scorecards, Attendance Register	MM
Human Resources and Organizational Development	Invest in human capital	% of municipalities budget actual spent on implementing the WSP 2015/2016	New Indicator	0,31% (259927,18/835130000)	Training inline with the WSP	Makhado Municipality	Income	Operational	1/1/2016	30/6/2017	N/A	N/A	N/A	0,31% (259927,18/835130000)	Operational	Operational	Section 71 reports	CORP

Human Resources and Organizational Development	Invest in human capital	To review the Organogram by 30 June 2017	Draft Organogram 2015/2016	Approved Organogram by May 2017	Organogram in review	Makhado Municipality	Income	Operational	1/1/2016	30/6/2016	N/A	Invite inputs from departments regarding the new organogram	Submit the draft organogram to Council for provisional approval	Consultation with organised labour	Submit the final Draft Organogram to Council for approval	Operational	Operational	Operational	Invitations to the depts, register and attendance resolutions.	CORP	
Human Resources and Organizational Development	Invest in human capital	# of posts filled in terms of the approved priority list by 30 June 2017	67 employees appointed	30	Personnel Recruitment	Makhado Municipality	Income	Operational	1/1/2016	30/6/2017	Advertisement of 10 posts (1st bench)	Shortlisting and appoint of the 1st bench post (10)	Advertisement of 20 posts (2nd bench)	Shortlisting and appoint of the 1st bench post (20)		Operational	Operational	Operational	Advertisement, Shortlisting reports, interview reports and Appointment letters	CORP	
Human Resources and Organizational Development	Invest in human capital	# of people from EEP target groups employed in three months of management in compliance with approved EE Plan	New indicator	8	Recruitment in terms of EE Plan	Makhado Municipality	Income	Operational	1/1/2016	30/6/2017	N/A	N/A	N/A	8 employees		Operational	Operational	Operational	Appointment letters	CORP	
Human Resources and Organizational Development	Invest in human capital	# of employee programmes events conducted by 30 June 2017	6 events	6 events	Employee Assistance Campaigns	Makhado Municipality	Income	Operational	1/1/2016	30/6/2017	2 events	1 event	1 event	2 events		Operational	Operational	Operational	Invitations, attendance registers and close-out report	CORP	
Human Resources and Organizational Development	Invest in human capital	To develop 3 outstanding HR policies by 30 June 2017	No Tobacco Control Policy, Occupational Health & Safety Policy and Leave Policy	All 3 outstanding HR policies developed	Developments in HR policies	Makhado Municipality	Income	Operational	1/1/2016	30/6/2017	Development of 3 draft policies	Submit the draft policies to Council for provisional approval	Submit the draft policies to CEF for consultation	Submit the final draft policies to Council for approval	Approved 3 policies and the council resolutions (Tobacco Control Policy, Occupational Health & Safety Policy, and Leave Policy)		Operational	Operational	Operational	Approved 3 policies and the council resolutions (Tobacco Control Policy, Occupational Health & Safety Policy, and Leave Policy)	CORP
Special Programs	Promote community and environmental welfare	To award 15 bursaries to qualifying bursaries by 30 June 2017	10 bursaries awarded in 2014/15	15 bursaries awarded	External Bursary Award	Makhado Municipality	Income	450 000	1/1/2016	30/6/2017	Bursary Committee meeting to review External Bursary Policy and procedures	Advertisement for applicants to respond	Award 15 bursaries to qualifying applicants	N/A		Operational	Operational	Operational	Advert List of qualifying bursary awards	CORP	
Special Programs	Promote community and environmental welfare	# of activities conducted on special programs by 30 June 2017	49 events done in 2014/15	43 for 2015/16	Special Programs	Makhado Municipality	Income	600 000	1/1/2016	30/6/2017	17	8	12	12		Operational	Operational	Operational	Attendance registers, Signed minutes, Invitations, programs Close out report	CORP	
Spatial and Town Planning	Advance Spatial Planning	To purchase Plan Printing Machine for Building Section by 31 March 2017	Plan Print Machine purchased	Plan Print Machine purchased	Makhado Municipality	INCOME	250 000.00	1/1/2016	31/12/2016	31/12/2016	Develop Specification and submit to supply chain management unit	Tender advertisement	Appointment of service provider, Supply of machine	N/A		Operational	Operational	Operational	Specifications, Advertisement, Proof purchase	DEVP	

Spatial and Town Planning	Advance Spatial Planning	To finalise the extension of Civic Centre - E1	December 2016	New building	Extension of Civic Centre finalized	Extension of Civic Centre	Makhado Municipality	INCOME	100 000.00	1/7/2016	31/12/2016	Painting of the surrounding building	Finalise painting of the surrounding building	N/A	N/A	Operational	Operational	Operational	Project Report	DEVP
Spatial and Town Planning	Advance Spatial Planning	To finalise the New Disaster centre - E1	235 30 June 2017	New building	New Disaster centre - E1 finalized	New Disaster centre - E1	Makhado Municipality	INCOME	500 000.00	1/7/2016	31/12/2016	Finalise Roofing	Painting electrical connection and Plumbing	Tiling Glazing installation of doors	Project completion	Operational	Operational	Operational	Project Report	DEVP
Spatial and Town Planning	Advance Spatial Planning	To purchase 18 x Alconics for new offices by 31 March 2017		New building	18 x Alconics for new offices purchased	18 x Alconics for new offices	Makhado Municipality	INCOME	200 000.00	1/7/2016	31/12/2016	Purchase alconics needed for 1st quarter	Purchase alconics needed for 2nd quarter	Purchase alconics needed for 3rd quarter	N/A	Operational	Operational	Operational	Proof of purchase and installation	DEVP
Spatial and Town Planning	Advance Spatial Planning	To purchase 2 x Theodorites for Survey Technician purchased by 31 March 2017		2 x Theodorites for Survey Technician purchased	2 x Theodorites for Survey Technician	2 x Theodorites for Survey Technician	Makhado Municipality	INCOME	100 000.00	1/7/2016	31/12/2016	Develop Specification	Tender advertisement	Supply of tinetool	N/A	Operational	Operational	Operational	Specifications, Advertisement, Delivery note	DEVP
Spatial and Town Planning	Advance Spatial Planning	Upgrading of Dzanan Traders Market 30 June 2017		Upgrading of Dzanan Traders Market	Upgrading of Dzanan Traders Market	Upgrading of Dzanan Traders Market	Makhado Municipality	INCOME	200 000.00	1/7/2016	31/12/2016	Develop Specification for designs and erection of market stalls	Tender advertisement	Appointment and commencement with designs	Erection of Market stalls commencement	Operational	Operational	Operational	Designs, Specifications, Advertisement Appointment letter	DEVP
Spatial and Town Planning	Advance Spatial Planning	Development of informal business area E1 12 by 30 June 2017		Informal business area E1 12 developed by 30 June 2017	Development of informal business area	Development of informal business area	Makhado Municipality	INCOME	3 000 000.00	1/7/2016	30/06/2017	Design the plans for development of informal business area for tender advertisement	Tender advertisement for informal business area for tender advertisement	Appointment and commencement with construction	Construction completed	Operational	Operational	Operational	Designs, Specifications, Advertisement, Appointment letter	DEVP
Spatial and Town Planning	Advance Spatial Planning	% application for PTO attended to within 90 days after receipt	100% (# of application received/# of application attended to within 90 days)	100% (# of application received/# of application attended to within 90 days)	Permission to Occupy	Permission to Occupy	Makhado Municipality	INCOME	Operational	1/7/2016	30/06/2017	100% (# of application received/# of application attended to within 90 days)	100% (# of application received/# of application attended to within 90 days)	100% (# of application received/# of application attended to within 90 days)	100% (# of application received/# of application attended to within 90 days)	Operational	Operational	Operational	Site inspection report, Register of applications	DEVP
Spatial and Town Planning	Advance Spatial Planning	% Housing queries attended to within 30 days after receipt	100% (# of housing queries attended to within 30 days/# of received)	100% (# of housing queries attended to within 30 days/# of received)	Housing Coordination	Housing Coordination	Makhado Municipality	INCOME	Operational	1/7/2016	30/06/2017	100% (# of housing queries attended to within 30 days/# of received)	100% (# of housing queries attended to within 30 days/# of received)	100% (# of housing queries attended to within 30 days/# of received)	100% (# of housing queries attended to within 30 days/# of received)	Operational	Operational	Operational	Complaints letters, Accounts applications, Corresponded letters with CFO	DEVP
Spatial and Town Planning	Advance Spatial Planning	% building plans assessed by 30 June 2015 (# of building plans assessed/# of received)	100% processed	100%	Building Plans	Building Plans	Makhado Municipality	INCOME	Operational	1/7/2016	30/06/2017	100% (# of building plans assessed/# of received)	100% (# of building plans assessed/# of received)	100% (# of building plans assessed/# of received)	100% (# of building plans assessed/# of received)	Operational	Operational	Operational	Building plans register	DEVP

Spatial and Town Planning	Advance Spatial Planning	% of zoning applications issued by 30 June 2015 (# of processed/# applications received)	100% processed	100% (# of applications processed/# applications received)	Zoning of land	Makhado Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Operational	Operational	Operational	Zoning certificates issued	DEVP
Spatial and Town Planning	Advance Spatial Planning	% rezoning, subdivision, special consent and consolidation applications assessed by 30 June 2015 (# of processed/# applications received)	100% processed	100% (# of applications processed/# applications received)	Rezoning of land	Makhado Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Operational	Operational	Operational	EXCO resolutions	DEVP
Spatial and Town Planning	Advance Spatial Planning	% application for land use rights inspection conducted within 14 days	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Land Use Management	Makhado Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Operational	Operational	Operational	Site inspection report Register of applications	DEVP
Spatial and Town Planning	Advance Spatial Planning	% certificate of occupancy issued by 30 June 2015 (# of processed/# applications received)	100% processed	100% (# of applications processed/# applications received)	Occupancy of land	Makhado Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Operational	Operational	Operational	Copy of occupancy certificates issued	DEVP
Spatial and Town Planning	Advance Spatial Planning	% application for pegging attended to within 15 days after receipt	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Pegging	Makhado Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Operational	Operational	Operational	Application Assessment Report, Register of applications	DEVP
Spatial and Town Planning	Advance Spatial Planning	% application for development of new site attended to within 30 days after receipt	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Demarcation of sites	Makhado Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Operational	Operational	Operational	Application Assessment Report, Register of applications	DEVP
Spatial and Town Planning	Advance Spatial Planning	% property application processed within 30 days of receipt	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Property application	Makhado Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Operational	Operational	Operational	Application Assessment Report, Register of applications	DEVP
Spatial and Town Planning	Advance Spatial Planning	% request for use of municipal property processed within 5 days	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Property application	Makhado Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	100% (# of applications processed/# applications received)	Operational	Operational	Operational	Bookings register	DEVP

Spatial and Town Planning	Advance Spatial Planning	% land claims queries coordinated within 30 days after receipt	100% (# of queries processed/# of queries received)	100% (# of queries processed/# of queries received)	Land Claims Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of queries processed/# of queries received)	100% (# of queries processed/# of queries received)	100% (# of queries processed/# of queries received)	100% (# of queries processed/# of queries received)	Operational	Operational	Operational	Operational	Correspondence letters and emails.	DEVP
Spatial and Town Planning	Advance Spatial Planning	% by law interventions received within 5 days after identification	100% (# of notices issued within 5 days/# of identified)	100% (# of notices issued within 5 days/# of identified)	By Law Enforcement Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of notices issued within 5 days/# of identified)	100% (# of notices issued within 5 days/# of identified)	100% (# of notices issued within 5 days/# of identified)	100% (# of notices issued within 5 days/# of identified)	Operational	Operational	Duplicate notices			DEVP
Spatial and Town Planning	Advance Spatial Planning	# of routine inspection conducted by 30 June 2015	240	240	Routine Inspection Municipality	INCOME	Operational	1/1/2016	30/6/2017	60	60	60	12	Operational	Operational	Inspection form, Register			DEVP
Spatial and Town Planning	Advance Spatial Planning	% site inspection applications done within 24 hours	100% (# of site inspections conducted within 24 hours/# of site inspections received)	100% (# of site inspections conducted within 24 hours/# of site inspections received)	Site Inspection Municipality	INCOME	Operational	1/1/2016	30/6/2017	100% (# of site inspections conducted within 24 hours/# of site inspections received)	100% (# of site inspections conducted within 24 hours/# of site inspections received)	100% (# of site inspections conducted within 24 hours/# of site inspections received)	100% (# of site inspections conducted within 24 hours/# of site inspections received)	Operational	Operational	Inspection form, Register			DEVP
Spatial and Town Planning	Advance Spatial Planning	To name the streets in the R293 townships by 30 June 2015	Establishment of R293 names completed	Provision of R293 names for completed	Street Naming Municipality	INCOME	200 000.00	1/1/2016	30/6/2017	Proposed names	Consultations on proposed names.	Oral Street Names	Street names submitted for R293 Towns	Operational	Operational	Expenditure Report			DEVP

Priority issue	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Location Ward	Funding Source	Budget 16/17 R000	1st quarter	2nd quarter	3rd quarter	4th Quarter	17/18 R000	Portfolio of Evidence	DEPT
5.2. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT															
Disaster Management	Promote community and environmental welfare	To review the Disaster Management Plan and by 30 June 2017	Disaster Management Plan was reviewed and included to the IDP for 2015/2016	Disaster Management Plan reviewed and included to the IDP for 2016/2017	Annual Revision of the Disaster Management Plan	Makhado Municipality	INCOME	N/A	Write a request letter to sector departments and municipal regional offices. Requesting information about new buildings and new employees in key positions e.g circuit managers	Receiving information from stakeholders.	Update received information into the Disaster Management Plan. Draft Disaster Management Plan completed.	Submission of the Disaster Management Plan to the IDP Manager for submission to Council	N/A	Letter of request Copies of received information Draft Disaster Management Plan Final Reviewed Disaster Management Plan	TECH
Library Services	Promote community and environmental welfare	To refurbish the library roof by 30 June 2017	Roof damaged	Refurbishment of the library building completed	Refurbish library building	Makhado Municipality	INCOME	1 200 000.00	Development of specifications, Advertisement for Contractor	Evaluation, Adjudication and Appointment of Contractor	Construction of roof	Finalisation of the roof and handing over	N/A	Project Progress report	TECH
Waste Management	Promote community and environmental welfare	To develop the Landfill site and recycling centre by 30 June 2016	N/A	Landfill site Makhado + recycling centre is completed	Developme nt of Landfill site	Makhado Municipality	MG	5 000 000.00	Approval to commence with the project from the MM. Development of specification and submit to SCM.	Advertisment for tendering, Evaluation, Adjudication and appointment of a service provider.	Development of designs and drawings (Geotechnical report)	Construction of 1 x evaporation ponds (excavation, levelling, lining)	N/A	Approval memo, Specifications, Advertisement copy. Appointment letter, Geotech report	TECH
Parks and Recreation	Promote community and environmental welfare	To develop E59 and E60 Park(Makhado Town) by 30 June 2017	N/A	Development of E59 and E60 Park(Makhado Town) completed	Developme nt of E59 and E60 Park(Makhado Town)	Makhado Municipality	INCOME	40 000.00	Approval to commence with the project from the MM. Development of specifications and submit to the SCM. Advertisement of the tender.	Appointment of service providers	Development of the park (Drilling of boreholes, clearing of area)	Complete the development of the park (laying of irrigation system and planting of grass)	N/A	Approval memo, appointment letter, Completion certificate	TECH

Parks and Recreation	Promote community and environmental welfare	To develop Dzananani Park next to Shopping Mall by 30 June 2017	N/A	Development of Dzananani Park next to Shopping Mall completed	Development of Dzananani Park next to Shopping Mall	Makhado Municipality	INCOME	200 000.00	Approval to commence with the project from the MM. Request for proposal from service providers.	Appointment of service providers	Development of the park in line with the proposal	Complete the development of the park	N/A	Approval memo, RFP, appointment letter, Completion certificate	TECH
Parks and Recreation	Promote community and environmental welfare	Refurbishment and fencing Elivillas Swimming Pool by 30 June 2017	N/A	Refurbishment and fencing Elivillas Swimming Pool completed	Refurbishment and fencing Elivillas Swimming Pool	Makhado Municipality	INCOME	150 000.00	Approval to commence with the project from the MM. Request for proposal from service providers.	Appointment of service providers	Development of the park in line with the proposal	Complete the development of the park	N/A	Approval memo, RFP, appointment letter, Completion certificate	TECH
Parks and Recreation	Promote community and environmental welfare	To refurbish Potgieter Park by 30 June 2017	N/A	Refurbishment of Potgieter Park completed	Refurbishment of Potgieter Park	Makhado Municipality	INCOME	300 000.00	Approval to commence with the project from the MM. Development of specifications and submit to the SCM. Advertisement of the tender.	Appointment of service providers	Design and draw abutment facility plans and approved by building section. Drilling of boreholes	Project completed and handover certificate	N/A	Approval memo, appointment letter, Completion certificate	TECH
Parks and Recreation	Promote community and environmental welfare	To construct Tshikola cemetery abutment facilities by 30 June 2017	No abutment facilities	Construction of Tshikola cemetery abutment facilities completed	Construction of Tshikola cemetery abutment facilities	Makhado Municipality	INCOME	200 000.00	Approval to commence with the project from the MM. Development of specifications and submit to the SCM. Advertisement of the tender.	Appointment of service providers, start abutment with the design of the abutment plans and submit to building section for approval	Start with the construction of abutment facilities	Completion of project	N/A	Approval memo, appointment letter, Completion certificate	TECH
Protection Services	Promote community and environmental welfare	To purchase special Garage Roller Door for VTS and 2x 30m long chains		Special Garage Roller Door for VTS and 2x 30m long chains	Special Garage Roller Door for VTS and 2x 30m long chains	Makhado Municipality	INCOME	800 000.00	N/A	N/A	N/A	Development of specifications, advertisement of the tender, evaluation, adjudication, appointment of a service provider, issue order, delivery of the vehicle.	N/A	Specifications, Advertisement, Appointment letter, delivery note	TECH

Parks and Recreation	Promote community and environmental welfare	To pave open Erf 1 - N1 by 30 June 2017	N/A	Paving of open Erf 1 - N1 completed	Paving of open Erf 1 - N1	Makhado Municipality	INCOME	1 000 000.00	Approval to commence with the project from the MM. Development of specifications and submit to the SCM. Advertisement of the tender.	Appointment of service providers	Clearing of the site	Completion of paving	N/A	Approval memo, appointment letter, Completion certificate	TECH
Waste Management	Promote community and environmental welfare	# of households with access to refuse removal by 30 June 2017	46637	19149	Waste Management	Ward 22, 23, 24, 25, 26.	INCOME	Operational	N/A	N/A	N/A	19149	N/A	Monthly collection reports	TECH
Waste Management	Promote community and environmental welfare	To rehabilitate the existing landfill site by 31 March 2017	N/A	Existing Landfill site rehabilitated completed	Rehabilitation of the existing Landfill site	Makhado Municipality	INCOME	3 000 000.00	Write memorandum of approval to MM. Development of specifications and submit to the BSC. Advertisement of the tender. Evaluation and adjudication of tenders. Appointment of a service provider.	Evaluation and adjudication of tenders. Appointment of a service provider. Design of collection pipes and evaporation ponds. Laying of collection pipes and construction of evaporation ponds. Capping of waste with soil	Completion of planting of grass and vegetation	N/A	N/A	Completion certificate	TECH
Protection Services	Promote community and environmental welfare	Establishment of Watervaal Registering Authority by 30 June 2017		Establishment of Watervaal Registering Authority completed	Establishment of Watervaal Registering Authority	Waterval Traffic Station	INCOME	200 000.00	Approval from the MM. Development of specification and submit to supply chain management	Purchase of equipment	N/A	N/A	N/A	Purchase order	TECH
Electricity Provision	Accessible basic and infrastructure services	To replace air conditioner by 30 September 2016	N/A	Air Conditioners replaced	Air Conditioners	Makhado	INCOME	150 000	Advertisement	Adjudication	Appointment of service provider	Replacement of air conditioner	N/A	Advertisement, minutes, appointment letter and Job Cards	TECH
Electricity Provision	Accessible basic and infrastructure services	To replace CT VT Units 11kv & 22kv by 30 June 2017	N/A	CT VT Units 11kv & 22kv replaced	CT VT Units 11kv & 22kv	Makhado	INCOME	400 000	Advertisement	Adjudication	Appointment of service provider	Installation of air conditioner	N/A	Advertisement, minutes, appointment letter	TECH

Electricity Provision	Accessible basic and infrastructure services	To upgrade voltage to medium voltage in Rural Farming Bravo 9 and A21 by 31 March 2017	N/A	Low voltage to medium voltage in Rural Farming Bravo 9 and A21 upgraded	Low voltage to medium voltage in Rural Farming Bravo 9 and A21	Makhado	INCOME	1 000 000	Designs	Recruitment of EPWP	Procurement of PPE	Implement the project	N/A	Designs, List of names, Progress report	TECH
Electricity Provision	Accessible basic and infrastructure services	To Procure Mini Subs by 31 March 2017	N/A	Mini Subs replaced	Mini Subs	Makhado	INCOME	700 000.00	Develop specification,	Requisitions and orders	Delivery of materials	N/A	N/A	Specification, orders, GRV	TECH
Electricity Provision	Accessible basic and infrastructure services	To procure MV Cable 70 mm 11kv by 31 March 2017	N/A	MV Cable 70mm 11KV procured	MV Cable 70mm 11KV	Makhado	INCOME	500 000.00	Develop specification,	Requisitions and orders	Delivery of materials	N/A	N/A	Specification, orders, GRV	TECH
Electricity Provision	Accessible basic and infrastructure services	To procure Recloser and infrastructure controllers whole network 30 June 2017	N/A	Recloser and infrastructure controllers whole network procured	Recloser and infrastructure controllers whole network	Makhado	INCOME	1 200 000.00	Advertisement,	Adjudication	Appointment of service provider	Delivery of units	N/A	Advert, Adjudication minutes, appointment letter and GRV	TECH
Electricity Provision	Accessible basic and infrastructure services	To replace Ring Main Units 11 kV (RMU) by 31 March 2017	N/A	Ring Main Units 11 kV (RMU) delivered and installed	Ring Main Units 11 kV (RMU)	Makhado	INCOME	1 000 000	Develop specification,	Requisitions and orders	Delivery of materials	N/A	N/A	Specification, orders, GRV	TECH
Electricity Provision	Accessible basic and infrastructure services	To upgrade Industrial line by 30 June 2017	N/A	Upgrading Industrial line	Upgrading Industrial line	Makhado Municipality	INCOME	300 000.00	Recruitment and procurement of PPE	Dress and plant poles phase 2, stringing of conductors phase 2, closing spans phase 2	Dress and plant poles phase 2, stringing of conductors phase 2, closing spans phase 2	Engorgizing and commissioning	N/A	List of Labourer, Completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	To upgrade Shefere Line by 30 June 2017	N/A	Upgrade Shefere Line	Upgrade Shefere Line	Makhado Municipality	INCOME	300 000.00	Design, labour, procurement of PPE, bush clearing and pegging,	Excavating pole holes, dress and plant poles	Excavating pole holes, dress and plant poles	Stringing of conductors, closing spans	N/A	List of Labourer, Completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	To upgrade and reroute Beaufort West line by 30 June 2017	N/A	Reroute of Beaufort West line upgraded	Upgrade and reroute Beaufort West line	Beaufort West line	INCOME	1 000 000.00	Designs and Advertisement	Adjudication	Appointment of service provider and site handover	Project completion	N/A	Designs, Advertisement, minutes and completion certificate	TECH

Electricity Provision	Accessible basic and infrastructure services	To upgrade Substations by 30 June 2017	N/A	Upgrade Urban Substations	Upgrade Urban Substations	Makhado Municipality	INCOME	5 000 000.00	Appointment of contractor and site handover (STUBB Street substation)	Implementation of project	Implementation of project	Completion of project	N/A	Appointment letter, site handover certificate, progress report and completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	Upgrading reoute transmission line 66KV bulk supply to Levubu and Beaufort subs 6km by 30 June 2017		Reroute transmission line 66KV bulk supply to Levubu and Beaufort subs upgraded	Upgrading reoute transmission line 66KV bulk supply to Levubu and Beaufort subs	Makhado Municipality	INCOME	8 000 000.00	Advertisement for Engineer	Appointment of the engineer	Appointment of the contractor, Site handover	Completion of project	N/A	Advertisement, adjudication minutes and appointment letters and completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	Upgrading bulk supply Tshithuni 2.5MVA by 30 June 2017		Upgrading bulk supply Tshithuni 2.5MVA	Upgrading bulk supply Tshithuni 2.5MVA	Makhado Municipality	INCOME	3 000 000.00	Application letter to Eskom and feasibility quote	Budget quote	Approval of budget quote,	Payment and agreement	N/A	Application letter, and feasibility quote	TECH
Electricity Provision	Accessible basic and infrastructure services	To upgrade Mountain line by 30 June 2017	N/A	Mountain line upgraded	Upgrading Mountain line	Makhado Municipality	INCOME	300 000.00	Recruitment and procurement of PPE	Dress and plant poles stringing of conductors phase 2, closing spans	Dress and plant poles stringing of conductors phase 2, closing spans	Engerizing and commissioning	N/A	List of Labourer, Completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	To replace outdoor circuit breaker by 30 June 2017	N/A	Outdoor circuit breaker replaced	curcuit breaker	Makhado	INCOME	1 000 000.00	Advertisement	Adjudication	Appointment of contractor and handover	Replacement	N/A	Advertisement, Adjudication minutes, appointment letter, Completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	To replace channel cover by 30 June 2017	N/A	Replacement of channel cover completed	Substation channel cover replacements	Makhado	INCOME	250 000.00	Advertisement	Evaluation	Issuing of purchase order	Completion	N/A	Advert, evaluation minutes, Purchase order	TECH
Electricity Provision	Accessible basic and infrastructure services	To renovate Substation control room by 30 June 2017		Substation control room renovated	Substation control room renovations	Makhado Municipality	INCOME	100 000.00	Advertisement	Evaluation	Issuing of purchase order	Completion	N/A	Advert, evaluation minutes, Purchase order	TECH

Electricity Provision	Accessible basic and infrastructure services	To Service OCB's in Levubu by 30 June 2017		Service OCB's	Service OCB's	Makhado Municipality	INCOME	200 000.00	Advertisement	Adjudication	issuing of purchase order	Completion	N/A	Advert. evaluation minutes. Purchase order	TECH
Electricity Provision	Accessible basic and infrastructure services	To refurbish Transformer in (Levubu) by 30 June 2017		Transformer refurbished (Levubu)	Transformer refurbishment (Levubu)	Makhado Municipality	INCOME	600 000.00	Advertisement	Adjudication	Appointment of service provider	Completion	N/A	Advert. adjudication minutes. Completion certificate	TECH
Building and Maintenance	Accessible basic and infrastructure services	To construct Standby quarter perimeter wall by 31 March 2017	N/A	Standby quarter perimeter wall completed	Standby quarter perimeter wall	Makhado	INCOME	225 000.00	Develop specification and advertisement of materials	Construction of break work (internal staff)	Plastering and painting, roof and ceiling	N/A	N/A	Specification, advertisement, project progress report	TECH
Electricity Provision	Accessible basic and infrastructure services	To construct Standby quarter guard room by 31 March 2017	N/A	Standby quarter guard room completed	Standby quarter guard room	Makhado	INCOME	225 000.00	Develop specification and advertisement of materials	Construction of break work (internal staff)	Plastering, painting, roof and ceiling	N/A	N/A	Specification, advertisement, project progress report	TECH
Electricity Provision	Accessible basic and infrastructure services	To connect electricity at Misagala village by 30 June 2015	Site establishment	Misagala village connection completed	Misagala 2 & Chitisi village	Misagala village	INEP/	7 771 500	Appointment of contractor's labour, surveying of poleholes, excavating poleholes	Dress and planting of poles, stringing of conductors	Service connections	Partial handover and customer data, AS build drawings/ENS, closing of spans, energising and testing, Switching on, final handover and completion certificate	N/A	Appointment letter, project progress report, completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	To connect electricity at SUKANI by 30 June 2016	N/A	SUKANI connection completed	SUKANI	SUKANI	INEP	1 814 815	Development of specifications, Advertisement for engineer and contractor, Evaluation and Adjudication	Appointment of engineer and contractor, Site handover to contractor, site establishment, appointment of labour, Surveying of pole holes.	Excavating the pole holes dressing and planting of poles, stringing of conductors	Service connections, Partial handover certificate, Customer data, AS build drawings/ENS, Closing of spans, energising and testing, switching on and final handover and completion certificate	N/A	Specifications, advertisement, appointment letter, Designs, Minutes of site handover, labourer appointment report, project progress report	TECH

Electricity Provision	Access to basic and electricity at Ratombi by 30 June 2016	N/A	RATOMBO connection completed	RATOMBO	RATOMB	INEP	472581	Development of specifications, advertisement for engineer and contractor, Evaluation and Adjudication	Appointment of engineer and contractor, Site handover to contractor, site establishment, labour, Surveying of pole holes.	Excavating the pole holes, dressing and planting of poles, stringing of conductors	Service connections, Partial handover certificate, Customer data, AS build drawings/ENS, Closing of spans, energising and testing, switching on and final handover and completion certificate	N/A	Specifications, advertisement, appointment letter, Designs, Minutes of site handover, labourer appointment report, project progress report	TECH
Electricity Provision	Access to basic and electricity at Freedom Lusaka Phase 2 by 30 June 2016	N/A	Freedom Lusaka Phase 2 connection completed	Freedom Lusaka Phase 2	Freedom Lusaka Phase 2	INEP	125 241	Site handover to contractor	Project implementation	Project implementation	Project completion	N/A	Specifications, advertisement, appointment letter, Designs, Minutes of site handover, labourer appointment report, project progress report	TECH
Electricity Provision	Access to basic and electricity at Tshikwani/Ratidili by 30 June 2017	New Connection	Tshikwani/Ratidili connection completed	Tshikwani/Ratidili	Tshikwani/Ratidili	INEP		Designs	Project implementation	Project implementation	Project completion	N/A	Designs approval, Site handover certificate, progress report and Completion certificate	TECH
Electricity Provision	Access to basic and electricity at Maname Paradise by 30 June 2017	New Connection	Maname Paradise connection completed	Maname Paradise	Maname Paradise	INEP	1663485.12	Designs	Project implementation	Project implementation	Project completion	N/A	Designs approval, Site handover certificate, progress report and Completion certificate	TECH
Electricity Provision	Access to basic and electricity at Mahunga/Murumani by 30 June 2017	New Connection	Mahunga/Murumani connection completed	Mahunga/Murumani	Mahunga/Murumani	INEP	129958.78	Designs	Project implementation	Project implementation	Project completion	N/A	Designs approval, Site handover certificate, progress report and Completion certificate	TECH
Electricity Provision	Access to basic and electricity at Mammburu phase 2 by 30 June 2017	New Connection	Mammburu connection completed	Mammburu	Mammburu	INEP	1279886.38	Project implementation	Project implementation	Project implementation	Project completion	N/A	Progress report and Completion certificate	TECH

Electricity Provision	Accessible basic and infrastructure services	To connect electricity at Tshozwi/Gogobole phase 2 by 30 June 2017	New Connection	Tshozwi/Gogobole phase 2 completed	Tshozwi/Gogobole phase 2	Tshozwi/Gogobole phase 2	INEP	1512259.2	Project implementation	Project implementation	Project implementation	Project completion	N/A	Progress report and Completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	To connect electricity at Magau/Makitha/Tshikodo/Zamekomste phase 2 by 30 June 2017	New Connection	Magau/Makitha/Tshikodo/Zamekomste phase 2 completed	Magau/Makitha/Tshikodo/Zamekomste phase 2	Magau/Makitha/Tshikodo/Zamekomste phase 2	INEP	937600.7	Project implementation	Project implementation	Project implementation	Project completion	N/A	Progress report and Completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	To connect electricity at Madabani by 30 June 2017	New Connection	Madabani completed	Madabani	Madabani	INEP	831742.56	Designs	Project implementation	Project implementation	Project completion	N/A	Designs approval, Site handover certificate, progress report and Completion certificate	TECH
Electricity Provision	Accessible basic and infrastructure services	To connect electricity at Manavhela/Madodonga phase 2 by 30 June 2017		Manavhela/Madodonga phase 2 completed	Manavhela/Madodonga phase 2	Manavhela/Madodonga phase 2	INEP		Project implementation	Project implementation	Project implementation	Project completion	N/A	Progress report and Completion certificate	TECH
Roads, Bridges and Stormwater	Accessible basic and infrastructure services	Revitalization of OK/ Shoprite Traders market project by 30 June 2017	N/A	Revitalization of OK/ Shoprite Traders market project completed	OK/ Shoprite Traders market revitalization project	Makhado Municipality	MIG	500 000.00	Develop specification	Tender advertisement	Appointment and Design	N/A	N/A	Specification, Advert and Designs	TECH
Roads, Bridges and Stormwater	Accessible basic and infrastructure services	Construction of Sereni Themba to Mashamba post office (phase 3) by 30 June 2017	N/A	Sereni Themba to Mashamba post office (phase 3) 4.2 km	Sereni Themba to Mashamba post office (phase 3)	Makhado Municipality	MIG	9 888 000.00	Advertisement for Construction and appointment of contractor	Site establishment, Setting out, construction to sub base (20%)	Completion of base, printing at 100%	Surfacing, completion of caps, road markings and signs and sihandover	N/A	Site establishment report, project progress report, handover report	TECH
Roads, Bridges and Stormwater	Accessible basic and infrastructure services	Rehabilitation of Waterval streets and stormwater by 30 June 2017	N/A	Rehabilitation of Waterval streets and stormwater completed	Waterval streets and stormwater rehabilitation	Makhado Municipality	MIG	600 000.00	Develop terms of ref and submit to SCM	Advertisement to appoint consulting engineer.	Appoint consultant and complete designs	Advertise for contractor	N/A	Terms of ref, Advert	TECH
Roads, Bridges and Stormwater	Accessible basic and infrastructure services	To construct Piesanghok to Khunda road and stormwater Phase II by 30 June 2017	N/A	Piesanghok to Khunda road and stormwater Phase II	Piesanghok to Khunda road and stormwater Phase II	Makhado Municipality	MIG	4 000 000.00	Advertisement for Construction and appointment of contractor	Site establishment, Setting out, construction to sub base (20%)	Completion of base, printing at 100%	Surfacing, completion of caps, road markings and signs and sihandover	N/A	Site establishment report, project progress report, handover report	TECH

Roads, Bridges and Storm water	Accessible basic and infrastructure services	To construct a new bridge at Mudimeli	N/A	Mudimeli bridge completed by 2018	Mudimeli bridge	Makhado Municipality	MIG	6 054 000.00	Procurement/proc less for contractor and appointment of contractor	Foundation 100% done and the columns	Construction of concrete walls, decking of bridge and wing walls	Completion of the bridge, guard rails and practical handover	N/A	Specifications, advertisement, appointment letter, project progress report	TECH
Roads, Bridges and Storm water	Accessible basic and infrastructure services	To construct sikhwara road - 4.5km by		Tshikwarani to Zankomse Road - 4.5km completed	Tshikwarani to Zankomse Road - 4.5km	Makhado Municipality	MIG	10 000 000.00	Advertisement for Construction and appointment of contractor	Site establishment, setting out, construction to sub base (20%)	Completion of base, priming at 100%	Surfacing, completion of caps, road markings and signs and handover	N/A	Site establishment report, project progress report, handover report	TECH
Roads, Bridges and Storm water	Accessible basic and infrastructure services	To construct Tshirwe, Matsa to Manyi road P1-20km by		Tshirwe, Matsa to Manyi road P1-20km completed	Tshirwe, Matsa to Manyi road P1-20km	Makhado Municipality	MIG	10 000 000.00	Advertisement for Construction and appointment of contractor	Site establishment, setting out, construction to sub base (20%)	Completion of base, priming at 100%	Surfacing, completion of caps, road markings and signs and handover	N/A	Site establishment report, project progress report, handover report	TECH
Roads, Bridges and Storm water	Accessible basic and infrastructure services	Tshedza to Vuvha road - 4.3 km by		Tshedza to Vuvha road - 4.3 km completed	Tshedza to Vuvha road - 4.3 km	Makhado Municipality	MIG	10 000 000.00	Advertisement for Construction and appointment of contractor	Site establishment, setting out, construction to sub base (20%)	Completion of base, priming at 100%	Surfacing, completion of caps, road markings and signs and handover	N/A	Site establishment report, project progress report, handover report	TECH
Roads, Bridges and Storm water	Accessible basic and infrastructure services	Gombiti, Tshivhuyni to Mamphagi P1-15km by		Gombiti, Tshivhuyni to Mamphagi P1-15km completed	Gombiti, Tshivhuyni to Mamphagi P1-15km	Makhado Municipality	MIG	10 000 000.00	Advertisement for Construction and appointment of contractor	Site establishment, setting out, construction to sub base (20%)	Completion of base, priming at 100%	Surfacing, completion of caps, road markings and signs and handover	N/A	Site establishment report, project progress report, handover report	TECH
Roads, Bridges and Storm water	Accessible basic and infrastructure services	To construct Xitacini to Jiweni P1 - 6.1km by		Xitacini to Jiweni P1 - 6.1km completed	Xitacini to Jiweni P1 - 6.1km	Makhado Municipality	MIG	10 000 000.00	Advertisement for Construction and appointment of contractor	Site establishment, setting out, construction to sub base (20%)	Completion of base, priming at 100%	Surfacing, completion of caps, road markings and signs and handover	N/A	Site establishment report, project progress report, handover report	TECH
Building and Construction	Accessible basic and infrastructure services	To develop refuse transfer station for Waterval Region		Development of refuse transfer station for Waterval Region	Development of refuse transfer station for Waterval Region	Makhado Municipality	MIG	600 000.00	Write memorandum of approval to MM. Development of specifications and submit to the SCM.	Evaluation and adjudication of tenders. Appointment of a service provider.	Designing of the infrastructure and fencing	Project completed	N/A	Spec, advert and completion certificate	TECH
Building and Construction	Accessible basic and infrastructure services	To construct waste Disposal Cell (New landfill) 30 June 2017		Construction of waste Disposal Cell (New landfill)	Construction of waste Disposal Cell (New landfill)	Makhado Municipality	MIG	600 000.00	Write memorandum of approval to MM. Development of specifications and submit to the SCM.	Evaluation and adjudication of tenders. Appointment of a service provider.	Designing of the infrastructure and fencing	Project completed	N/A	Spec, advert and completion certificate	TECH

Building and Construction	Accessible basic and infrastructure services	To upgrade Dzananani Transfer Station - Elec+ Guard room by 30 June 2017		Upgrade Dzananani Transfer Station - Elec+ Guard room	Upgrade Dzananani Transfer Station - Elec+ Guard room	Makhadzi Municipality	MIG	804 000.00	Write memorandum of approval to MM. Development of specifications and submit to the SCM.	Evaluation and Adjudication of tenders. Appointment of a service provider. Building	Construction of abutment facilities. Completion of water and electricity to the building	Project completed	N/A	Memo. Spec and completion certificate	TECH
Building and Construction	Accessible basic and infrastructure services	To construct Industrial Paving of gate VTS - entrance by 30 June 2017		Industrial Paving of gate VTS - entrance complete	Industrial Paving of gate VTS - entrance	Makhadzi Municipality	MIG	1 000 000.00	Advertisement for appointment of Contractors	Evaluation, Adjudication and Appointment of Contractor.	Setting out and construction of fence	Handing over	N/A	Advertisement copy, appointment letter, project progress report, handover report	TECH
Building and Construction	Accessible basic and infrastructure services	Rejuvenation of Tshakuma Fruit Market (Phase 2) by 30 June 2017		Rejuvenation of Tshakuma Fruit Market (Phase 2)	Rejuvenation of Tshakuma Fruit Market (Phase 2)	Makhadzi Municipality	INCOME	1 100 000.00	Advertisement for appointment of Contractors	Evaluation, Adjudication and Appointment of Contractor.	Setting out and construction of fence	Handing over	N/A	Advertisement copy, appointment letter, project progress report, handover report	TECH
Building and Construction	Accessible basic and infrastructure services	To plan Siloam Taxi Rank by 30 June 2017	New	Siloam Taxi Rank (Planning)	Siloam Taxi Rank (Planning)	Siloam	MIG	600 000.00	Develop terms of ref and submit to SCM	Advertisement to appoint consulting engineer.	Appointment of consultant and complete designs	Advertise for contractor	N/A	Terms of reference, Advertisement, designs	TECH
Building and Construction	Accessible basic and infrastructure services	To plan Dzananani Taxi Rank by 30 June 2017	New	Siloam Taxi Rank (Planning)	Siloam Taxi Rank (Planning)	Dzananani	MIG	600 000.00	Develop terms of ref and submit to SCM	Advertisement to appoint consulting engineer.	Appointment of consultant and complete designs	Advertise for contractor	N/A	Terms of reference, Advertisement, designs	TECH
Building and Construction	Accessible basic and infrastructure services	Development of Kutama/Sintumali Stadium by 30 June 2017		Kutama/Sintumali Stadium developed	Development of Kutama/Sintumali Stadium	Makhadzi Municipality	MIG	600 000.00	Advertisement for appointment of Contractors	Evaluation, Adjudication and Appointment of Contractor.	Setting out and construction of fence	Handing over	N/A	Advertisement copy, appointment letter, project progress report, handover report	TECH
Building and Construction	Accessible basic and infrastructure services	Rehabilitation of Street (900m) - Dzananani township		Street Rehabilitation (900m) - Dzananani township	Street Rehabilitation (900m) - Dzananani township	Dzananani Municipality	MIG	5 750 000.00	Advertisement for appointment of Contractors	Evaluation, Adjudication and Appointment of Contractor.	Setting out and construction of fence	Handing over	N/A	Advertisement copy, appointment letter, project progress report, handover report	TECH
Building and Construction	Accessible basic and infrastructure services	Development of New Material Stadium by 30 June 2017	New	New Material stadium developed	Development of New Material Stadium	MIG	MIG	11 100 000.00	Complete earthworks and layer works	Complete pavilions, abutment facilities, irrigation system and parking area	Paving of grass, electrification and water reticulation	Completion of project	N/A	Progress report and completion certificate	TECH

Building and Maintenance	Accessible basic and infrastructure services	Refurbishment of Caravan Park buildings 30 June 2017		Refurbishment of Caravan Park buildings	Makhado	INCOME	450 000.00	Specification, advertisement	Appointment of contractor	Repair of roof/ceiling, plumbing	Tiling and painting	N/A	Advertisement, Appointment letter and completion certificate	TECH
Building and Maintenance	Accessible basic and infrastructure services	To construct Standby quarter perimeter wall by 31 March 2017	N/A	Standby quarter perimeter wall completed	Makhado	INCOME	225 000.00	Develop specification and advertisement and procurement of materials	Construction of break work (Internal staff)	Plastering and painting	N/A	N/A	Specification, advertisement, project progress report	TECH
Building and Construction	Accessible basic and infrastructure services	To construct Civic Centre external wall Painting 30 June 2017		Civic Centre external wall Painting	Makhado Municipality	INCOME	300 000.00	Develop spec and submit to SCM	Advertise to appoint service provider	Completion of project	N/A	N/A	Spec. Advert and completion certificate	TECH
Roads, Bridges and Storm water	Accessible basic and infrastructure services	To rehabilitate of Internal Streets by 30 June 2017	Gravel	Rehabilitation of Internal Streets completed	Makhado Municipality	INCOME	3 000 000	Develop and submit spec to SCM	Advertise to appoint contractor	Appoint contractor and commence with the project and base layer 100% complete	Completion of project	N/A	Spec. Advert and completion certificate	TECH
Building and Construction	Accessible basic and infrastructure services	To remove underground fuel tanks and rehabilitate the soil 30 June 2017		Remove underground fuel tanks and rehabilitate the soil	Makhado Municipality	INCOME	900 000.00	Develop specification and advertisement	Appointment of service provider	Remove tanks and rehabilitate soil	Handover report	N/A	Spec. Advert and completion certificate	TECH

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline (2015/2016)	Annual Targets (2016/2017)	Project Name	Location	Funding Source	Budget 16/17 R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	16/17 R'000	17/18 R'000	Portfolio Of Evidence	Dept
5.3. MUNICIPAL FINANCE MANAGEMENT AND VIABILITY																		
Expenditure Financial management and viability	Sound Financial Management and viability	% Capital budget spent by 30 June 2017 (Total budget spent/total budget)	75% (Total budget spent/Total budget)	75 (Total budget spent/Total budget)	Capital Budget	Makhado Municipality	INCOME	163 938 800.12	1/7/2016	30/6/2017	10%	40%	70%	100%	Operatio nal	Operatio nal	Quarterly Financial Report	MM and All Directors
Expenditure Financial management and viability	Sound Financial Management and viability	% MIG spent by 30 June 2017	75% (Total budget spent/Total budget)	100% (Total budget spent/Total budget)	MIG	Makhado Municipality	INCOME	112 264 000.00	1/7/2016	30/6/2017	10%	40%	70%	100%	Operatio nal	Operatio nal	Quarterly Financial Report	MM
Expenditure Financial management and viability	Sound Financial Management and viability	% INEP Grants spent by 30 June 2017	100% (Total budget spent/total budget)	100% (Total budget spent/total budget)	INEP	Makhado Municipality	INCOME	17 000 000.00	1/7/2016	30/6/2017	10%	40%	70%	100%	Operatio nal	Operatio nal	Quarterly Financial Report	MM
Expenditure Financial management and viability	Sound Financial Management and viability	% FMG by 30 June 2017	100%	100%	FMG	Makhado Municipality	INCOME	1 600 000.00	1/7/2016	30/6/2017	N/A	N/A	N/A	100% (1600000)	Operatio nal	Operatio nal	Expenditure Report	B&T
Revenue Financial management and viability	Sound Financial Management and viability	% revenue collected by 30 June 2017	90%	90% (308004300)	Revenue Collection	Makhado Municipality	INCOME	342 227 123.00	1/7/2016	30/6/2017	20%	45%	70%	90%	Operatio nal	Operatio nal	Section 71 report (c1 schedule)	B&T
Revenue Financial management and viability	Sound Financial Management and viability	To review the revenue enhancement policies by 30 June 2017	Revenue enhancement policies were reviewed	Revenue enhancement policies were reviewed	Revenue enhancement policies review	Makhado Municipality	INCOME	Operational	2017/01/01	30/6/2017	N/A	N/A	Draft Reviewed Revenue enhancement policies (rates, Tariff, Credit Control, Bad Debts)	Final Reviewed Revenue enhancement policies (rates, Tariff, Credit Control, Bad Debts) Collection)	Operatio nal	Operatio nal	Draft/Final Policies (rates Policy, Tariff Policy, Credit Control Policy, Debts Collection)	B&T
Budget and Reporting	Sound financial management and viability	To submit the final budget to council by 31 May 2017	Final budget was submitted to Council	Final budget submitted to Council	Final budget	Makhado Municipality	INCOME	Operational	2017/01/01	30/6/2017	N/A	N/A	Send request to departments for proposed budget. Draft budget tabled to council by 31 March 2017	Final budget approved by Council by 31 May 2017	Operatio nal	Operatio nal	Final budget and Council Resolution	B&T
Budget and Reporting	Sound financial management and viability	To submit the financial statements submitted to AG by 31 August 2016	Financial statements was compiled and submit to AG	Financial statements submitted to AG	Financial statement	Makhado Municipality	INCOME	Operational	2016/01/07	31/6/2016	Financial statements submitted and submitted to AG	N/A	N/A	N/A	Operatio nal	Operatio nal	Copy of Financial statements	B&T

Budget and Reporting	Sound financial management and viability	# of section 71 reports submitted to Treasury within 10 days after the end of the month	12	12	Section 71 report submission	Makhado Municipality	INCOME	Operational	1/7/2016	30/6/2017	3	3	3	3	Operational	Operational	Operational	Copy of acknowledged receipt of receipt by Treasurers	B&T
Supply Chain Management	Sound financial management and viability	To review the Supply Chain Management policy by 30 June 2017	2014/15 Supply Chain Management policy reviewed and amended	Supply Chain Management policy reviewed	Supply Chain Management policy	Makhado Municipality	INCOME	Operational	2016/01/07	30/6/2017	N/A	Send the policy to departments for inputs	Incorporate the inputs and finalise the reviewed policy	Reviewed Supply Chain Management policy submitted to council	Operational	Operational	Operational	Council Resolution	B&T
Asset Management	Sound financial management and viability	% of new acquisitions updated into the Asset Register by 30 June 2017	100%	100%	Updating of Asset Register	Makhado Municipality	INCOME	Operational	1/7/2016	30/6/2017	100%	100%	100%	100%	100% OPEX	OPEX	OPEX	Schedules of Asset Register movement	B&T

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Location	Funding Source	Budget 15/16 R'000	Start Date	End Date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	16/17 R'000	17/18 R'000	Portfolio Of Evidence	Dept
5.4. LOCAL ECONOMIC DEVELOPMENT																		
Local Economic Development	Invest in local economy	# of LED job opportunities created	600	800	LED job opportunities	Makhado Municipality	Income	Operational	1/7/2016	30/06/2017	N/A	N/A	N/A	600	OPEX	OPEX	EWVP, CWP, and Community Projects reports	MM and DEVP
Local Economic Development	Invest in local economy	To host Makhado annual show by 30 September 2016	Makhado annual show was hosted	Makhado annual show hosted	Annual Show	Makhado Municipality	Income	1 200 000.00	1/7/2016	30/09/2016	Host official opening and the Three Days Makhado Annual Show.	N/A	N/A	N/A	OPEX	OPEX	Annual Show Report and Audited Financial Statements	DEVP
Local Economic Development	Invest in local economy	# of LED projects supported 30th June 2014	9	6	LED Strategy	Makhado Municipality	Income	Operational	1/7/2016	30/9/2017	N/A	N/A	N/A	6	OPEX	OPEX	LED strategy implementation report	MM and DEVP

Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Location	Funding Source	Budget 16/17/R'000	Start Date	End date	1st Q Target	2nd Q Targets	3rd Q Targets	4th Q Targets	16/17 R'000	17/18 R'000	Portfolio Of Evidence	Dept
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5.5. GOOD GOVERNANCE AND PUBLIC PARTICIPATION

Risk Management	Good governance and Administrative Excellence	To coordinate Strategic and Operational Risk Assessment and review and approval of risk plans and fraud management policies by 30 June 2017	Strategic and Operational Risk Assessment Report developed / coordinated and 6 policies, plans and strategies reviewed and approved	7 risk activities coordinated	Risk Management project	Makhado Municipality	INCOME	Operational	1/7/2016	30/6/2017	N/A	N/A	N/A	Strategic and Operational Risk Assessment Report developed / coordinated and review and approval of the following policies, plans and strategies: - Risk Management Plan 2016/2017 - Risk Management Policy and Strategy, - Fraud Management Policy - Fraud and Corruption Procedure Manual - Loss Control Policy - Fraud Response Plan developed.	Operational	Operational	Attendance register, Minutes and Programme	MM
Risk Management	Good governance and Administrative Excellence	Coordinate quarterly Strategic and Operational monitoring risk report	4 quarterly Strategic and Operational monitoring risk report	4 activities coordinated	Risk Management project	Makhado Municipality	INCOME	Operational	1/7/2016	30/6/2017	Develop Quarterly Strategic Monitoring Risk Report.	Develop Quarterly Strategic Monitoring Risk Report.	Develop Quarterly Strategic Monitoring Risk Report.	Develop Quarterly Strategic Monitoring Risk Report.	Operational	Operational	Strategic Monitoring Risk Report	MM
Risk Management	Good governance and Administrative Excellence	Coordinate Risk Management Committee meetings	4 Risk Management Committee meetings held	4 activities coordinated	Risk Management project	Makhado Municipality	INCOME	Operational	1/7/2016	30/6/2017	Coordinate Risk Management Committee meeting	Coordinate Risk Management Committee meeting	Coordinate Risk Management Committee meeting	Coordinate Risk Management Committee meeting	Operational	Operational	Minutes and Attendance register	MM
Fraud and Anti-Corruption	Good governance and Administrative Excellence	% Fraud and Anti-Corruption cases attended by 30 June 2016 (# of cases reported)	100% (# of cases attended/# of cases reported)	100% (# of cases attended/# of cases reported)	Fraud and Anti-Corruption	Makhado Municipality	INCOME	Operational	1/7/2016	30/6/2017	100% (# of cases attended/# of cases reported)	100% (# of cases attended/# of cases reported)	100% (# of cases attended/# of cases reported)	100% (# of cases attended/# of cases reported)	Operational	Operational	Case Register	MM
Policies and By-Laws	Good governance and Administrative Excellence	To review 6 by-laws by 30 June 2016	7 by laws reviewed	6 by laws reviewed	Reviewing of Municipal By-laws	Makhado Municipality	INCOME	Operational	1/7/2016	30/6/2017	Development of the 6 draft policies	Submit the 6 draft policies to Council for provisional approval	Workshoppin g of Councilors and Public Participation on draft by laws	Final submission of the 6 policies to Council for final approval and publishing in Provincial Gazette	Operational	Operational	6 draft policies Council resolution, initiatives, attendance registers, Final council resolutions and Promulgation notice for by laws	CORP
Internal Auditing	Good governance and Administrative Excellence	To develop the Internal Audit Charter, Audit and Performance Audit Charter and submit to council for approval by 30th June 2016	Internal Audit Charter, Audit and Performance Audit Charter was developed and submitted to council for approval	Internal Audit Charter, Audit and Performance Audit Charter was developed and submitted to council for approval	Internal Audit Charter	Makhado Municipality	INCOME	Operational	1/7/2016	30/6/2017	N/A	N/A	N/A	Internal Audit Charter, Audit and Performance Audit Charter developed and submitted to council for approval by 30th June 2015	Operational	Operational	Council Resolution, Copy of the plan	MM

Internal Auditing	Good governance and Administrative Excellence	To submit the three (3) year Internal Audit rolling plan and Annual plan to council for approval by 30 June 2016	Three (3) year Internal Audit rolling plan and Annual plan was approved	Approved three (3) year Internal Audit rolling plan and Annual plan	Internal Audit Plan	Makraddo Municipality	INCOME	Operational	1/7/2016	30/6/2017	NA	N/A	N/A	Approved three (3) year Internal Audit rolling plan and Annual plan	Operational	Operational	Operational	Copy of the plan	MM
Internal Auditing	Good governance and Administrative Excellence	% implementation of the Approved Internal Audit Plan by 30th June 2016 (# of queries addressed/# of queries in the action plan)	100%	100%	Internal Audit Plan	Makraddo Municipality	INCOME	OPEX	1/7/2016	30/6/2017	100% (# of projects executed/# of projects in the action plan)	100% (# of projects executed/# of projects in the action plan)	100% (# of projects executed/# of projects in the action plan)	100% (# of projects executed/# of projects in the action plan)	Operational	Operational	Operational	Internal Audit report to Audit and Performance Audit Committee	MM
Internal Auditing	Good governance and Administrative Excellence	# of Audit and Performance Audit Committee meetings held by 30 June 2017	7	7	Audit and Performance Audit Committee	Makraddo Municipality	INCOME	Operational	1/7/2016	30/6/2017	2	1	1	1	Operational	Operational	Operational	Minutes, Attendance register, invitations	MM
Internal Auditing	Good governance and Administrative Excellence	Performance Audit Committee Reports developed and submitted to Council by 30 June 2017	4	4	Audit and Performance Audit Committee Reports	Makraddo Municipality	INCOME	Operational	1/7/2016	30/6/2017	1	1	1	1	Operational	Operational	Operational	Council resolution, Attendance register	MM
Internal Auditing	Good governance and Administrative Excellence	To submit the IAA and APAC Assessment report submitted to Council by 30 June 2016	1	1	IAA and APAC Assessment report	Makraddo Municipality	INCOME	Operational	1/7/2016	30/6/2017	1	N/A	N/A	N/A	Operational	Operational	Operational	Report, Council Resolution	MM
Information Technology	Good governance and Administrative Excellence	Implement automation of municipal call centre by	Manual system	Computerized call centre system	Implement automation of municipal call centre	Civic Center	INCOME	500 000.00	1/7/2016	30/6/2017	Complete specification, call tender and advertisement	Evaluate tender and appoint service provider	Install and commission the system	Project sign off	Operational	Operational	Operational	Orders, payment certificate and installation report	CORP
Information Technology	Good governance and Administrative Excellence	To complete upgrade of network infrastructure by 31 December 2016	Phase 1 done	Complete network upgrades	Upgrade network infrastructure	Civic Center and regional offices	INCOME	100 000.00	1/7/2016	30/6/2017	Conduct internal analysis and submit to IAPC	Compile spec and submit to bid committee	Evaluate quotations and allocate projects	Project sign off	Operational	Operational	Operational	Orders, payment certificate and installation report	CORP
Information Technology	Good governance and Administrative Excellence	To install server hardware 31 December 2016	Phase 1 done	Server hardware installed	Server hardware	Civic Center	INCOME	150 000.00	1/7/2016	30/6/2017	Complete specification, call for quotation	Evaluate quote and appoint service provider	Install and commission	Project sign off	Operational	Operational	Operational	Appointment letter, Project agreement, installation report and payment certificate	CORP
Information Technology	Good governance and Administrative Excellence	To upgrade the server room to acceptable standards by 31 December 2015	Unacceptable standard of server room	Acceptable server room conditions	Upgrade server room	Civic Center	INCOME	100 000.00	1/7/2016	31/12/2016	Memorandum approval by the PM to hire PINACLE AFRICA for dismantling of server and UPS without disrupting business	Evaluate PINACLE AFRICA proposal and decide on the way forward	N/A	N/A	Operational	Operational	Operational	Approved memorandum, Written proposal, way forward outcomes	CORP
Information Technology	Good governance and Administrative Excellence	To install telephone and computer network infrastructure new offices Civic Center		Network infrastructure new offices Civic Center	Network infrastructure new offices Civic Center		INCOME	230 000.00	1/7/2016	31/12/2016	Link of telephone and computer services between Civic Centre and new building	Installation of new points and telephone and cables	N/A	N/A	Operational	Operational	Operational		

Information Technology	Good governance and Administrative Excellence	To procure and install the new VEAM backup server by	Only two telephone points	New VEAM backup server function	VEAM backup server		INCOME Operational	1/7/2016	30/06/2017	Complete specification, call for quotation	Evaluate quote and appoint service provider	Install and commission	Project sign off	Operational	Operational		
Information Technology	Good governance and Administrative Excellence	To add extra telephone points at Municipal Stores complex		Add extra telephone points at Municipal Stores complex	Telephone points at Municipal Stores complex	Makhado Municipality	INCOME 200 000.00	1/7/2016	31/03/2017	Complete specification, call for quotation from the existing service provider	Deliver install and commission telephone services	Testing and project signed off	N/A	Operational	Operational		
Information Technology	Good governance and Administrative Excellence	To implement MCGCTP in the policy, 2015	No ICT strategy	Implement MCGCTP 2015	Implement MCGCTP 2015	Makhado Municipality	INCOME 500 000.00	1/7/2016	31/03/2017	Complete specification and call for tender for specific services	Evaluate tenders and appoint service provider	Submit ICT strategy to Council for approval	N/A	Operational	Operational		CORP
Information Technology	Good governance and Administrative Excellence	Upgrade VIP HR ESS Software (for employee leave application apart from existing VIP Leave module)		ESS Software (for employee leave application apart from existing VIP Leave module)	ESS Software (for employee leave application apart from existing VIP Leave module)	Civic Center	INCOME 200 000.00	1/7/2015	31/12/2015	Call for quotation from existing service provider and get approval to M&M	Implement the module and allow for testing period	Project signed off	N/A	Operational	Operational		
Information Technology	Good governance and Administrative Excellence	To purchase Laptop/ Computers, and printers		Laptop/ Computers, and printers purchased	Purchase Laptop/ Computers, and printers	Makhado Municipality	INCOME 400 000.00	1/7/2015	31/12/2015	Submit quotations to IMPC and call for quotations	Evaluate quotations and appoint service provider	Delivery of all equipments	N/A	Operational	Operational		
Council Services	Good governance and Administrative Excellence	# of Council meeting convened by 30 June 2016	15	6	Council meeting	Makhado Municipality	INCOME Operational	1/7/2015	30/6/2017	1	1	2	2	Operational	Operational	Minutes, Attendance register, notice of invitations.	CORP
Council Services	Good governance and Administrative Excellence	# of Executive Committee Meetings convened by 30 June 2016	25	24	Executive Committee Meetings	Makhado Municipality	INCOME Operational	1/7/2015	30/6/2017	6	6	6	6	Operational	Operational	Minutes, Attendance register, notice of invitations.	CORP
Communication	Good governance and Administrative Excellence	Reviewed Batho Pele Service Standards by 31 December 2016	1	Reviewed Batho Pele Service Standards	Reviewed Batho Pele Service Standards	Makhado Municipality	INCOME Operational	1/7/2015	31/12/2015	17	17	N/A	N/A	Operational	Operational	Approved 2015 Batho Pele Service Standards	CORP
Communication	Good governance and Administrative Excellence	To develop a comprehensive website policy by 31 December 2016	N/A	Council approved website policy	Complete website policy	Civic Center	INCOME Operational	1/7/2015	31/12/2015	Submit to Council for approval	Implement website policy	N/A	N/A	Operational	Operational	Council approval of policy	CORP
Public Participation and Administrative Excellence	Good governance and Administrative Excellence	To review the public participation policy by 31 March 2017	No policy	Public Participation policy reviewed	Public Participation Policy	Makhado Municipality	INCOME Operational	1/7/2016	30/6/2017	7	7	7	7	Operational	Operational	Approved draft policy for the meeting programmes and attendance register Final approve policy	CORP

Public Participation	Good governance and Administrative Excellence	To coordinate 456 ward committee meetings by 30 June 2016	456	456	Support services for monthly ward committee meetings	Makhado Municipality	INCOME	Operational	1/7/2016	30/6/2017	Coordinate 114 ward committee meetings and submit quarterly ward committees' report to Council.	Coordinate 114 ward committee meetings and submit quarterly ward committees' report to Council.	Coordinate 114 ward committee meetings and submit quarterly ward committees' report to Council.	Coordinate 114 ward committee meetings and submit quarterly ward committees' report to Council.	Operational	Operational	Minutes, Attendance register, Ward committee quarterly report	CORP
Public Participation	Good governance and Administrative Excellence	# of Imbizos convened by 30 June 2016	4	4	Public Participation	Makhado Municipality	INCOME	Operational	1/7/2015	30/6/2017	1	1	1	1	Operational	Operational	Attendance register and Programme	CORP
Public Participation	Good governance and Administrative Excellence	# of Imbizos feedback session convened by 30 June 2016	1	1	Imbizos Feedback Session	Makhado Municipality	INCOME	Operational	1/7/2015	30/08/2017	1	N/A	N/A	N/A	Operational	Operational	Attendance register and program	CORP
Public Participation	Good governance and Administrative Excellence	To review Makhado Stakeholders Management Framework by 30 September 2016			Review of Stakeholders Management Framework	Income	INCOME	Operational	1/7/2015	30/08/2017	1	N/A	N/A	N/A	Operational	Operational	Approved Stakeholders management framework and council resolution	CORP
Public Participation	Good governance and Administrative Excellence	To review Makhado Communications Strategy by 30 September 2016			Review of Communication Strategy	Income	INCOME	Operational	1/7/2015	30/08/2016	1	N/A	N/A	N/A	Operational	Operational	Approved Communication strategy and council resolution	CORP

Other expenditure	15 022	11 780	13 713	13 244	15 332	12 080	10 065	12 819	10 835	12 445	14 590	8 404	150 328	163 185	175 646
Cash Payments by Type	57 904	54 572	53 909	55 274	59 103	74 424	52 304	57 652	56 098	59 394	64 598	63 339	710 573	760 518	816 387
Other Cash Flows/Payments by Type															
Capital assets	13 995	12 382	10 688	11 401	13 943	13 876	9 298	12 182	11 505	10 967	9 263	10 987	140 276	186 460	158 272
Repayment of borrowing	—	—	—	719	27	27	—	—	722	—	—	305	1 800	—	—
Other Cash Flows/Payments	—	—	—	—	—	—	—	—	—	—	—	—	—	—	—
Total Cash Payments by Type	71 899	66 964	66 578	67 394	73 073	88 127	61 602	69 834	68 325	70 362	73 861	74 631	852 648	946 578	974 659
NET INCREASE/(DECREASE) IN CASH HELD	114 227	(36 198)	(31 701)	(38 260)	57 728	(27 364)	(29 403)	(39 225)	67 630	(21 605)	(22 873)	10 010	2 964	(28 822)	(7 503)
Cash/cash equivalents at the monthly/year begin:	64 618	178 844	142 646	110 945	72 685	130 413	103 048	73 645	34 421	102 050	80 445	57 572	64 618	67 592	38 760
Cash/cash equivalents at the monthly/year end:	178 844	142 646	110 945	72 685	130 413	103 048	73 645	34 421	102 050	80 445	57 572	67 592	67 592	38 760	31 257

References

1. Note that this section of Table SA 30 is deliberately not linked to Table A4 because timing differences between the invoicing of clients and receiving the cash means that the cashflow will differ from budgeted revenue, and similarly for budgeted expenditure. However for the MTRREF it is now directly linked to A7.

LM344 Mahkado - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	R thousand												Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
	July	August	Sept.	October	November	December	January	February	March	April	May	June			
Revenue By Source															
Property rates	4 019	3 969	3 808	4 027	4 212	4 133	4 145	4 217	4 152	3 223	5 699	7 420	52 992	56 278	59 598
Property rates - penalties & collection charges															
Service charges - electricity revenue	24 487	24 758	24 576	22 612	23 554	21 095	23 816	24 687	26 403	39 907	39 180	11 144	306 218	330 287	356 248
Service charges - water revenue															
Service charges - sanitation revenue															
Service charges - refuse revenue	408	625	763	739	628	621	674	520	623	838	944	963	8 344	7 500	7 943
Service charges - other															
Rental of facilities and equipment	51	37	28	36	27	29	22	3	9	55	60	122	479	510	544
Interest earned - external investments	100	107	365	451	178	116	163	110	373	245	185	1 611	4 035	4 265	4 538
Interest earned - outstanding debtors	2 589	-	-	-	-	-	163	110	2 762	2 546	2 470	2 532	12 901	13 701	12 231
Dividends received															
Fines	148	148	148	148	148	148	148	148	148	148	148	-	-	-	-
Licences and permits	786	833	718	872	792	1 451	1 151	903	885	1 035	1 574	1 158	1 777	1 888	1 999
Agency services													12 158	12 912	13 674
Transfers recognised - operational	122 317	230	-	248	96 106	1 153	81	22	72 808	-	-	-	231 230	305 515	323 340
Other revenue	203	441	-	-	156	1 153	81	22	481	757	759	1 542	6 133	6 515	6 900
Gains on disposal of PPE															
Total Revenue (excluding capital transfers and contributions)	155 108	30 766	30 877	29 134	125 801	28 745	30 199	30 609	108 644	48 756	50 988	26 640	696 267	739 391	787 013
Expenditure By Type															
Employee related costs	20 886	20 269	20 802	20 146	20 576	41 584	20 115	20 026	20 797	19 367	19 157	18 322	262 655	279 809	288 766
Remuneration of councillors	1 806	1 785	1 786	1 786	1 778	1 778	2 488	1 879	1 877	2 713	2 713	4 332	26 722	28 539	30 480
Debt impairment	600	640	682	727	775	826	880	939	1 000	1 067	1 137	728	10 000	10 580	11 194
Depreciation & asset impairment	7 600	8 102	8 636	9 206	9 814	10 462	11 152	11 898	12 573	13 509	14 401	8 235	125 678	136 757	136 757
Finance charges	700	308	205	186	1 865	639	433	319	473	845	815	739	7 527	7 994	8 465
Bulk purchases	18 004	18 311	17 195	19 138	18 004	17 612	18 044	20 042	20 939	22 757	25 756	28 341	245 142	261 027	281 909
Other materials															
Contracted services															
Transfers and grants	1 486	2 119	2 209	776	1 548	721	1 158	2 567	1 177	1 288	1 588	2 202	18 798	19 863	21 121
Other expenditure	15 022	11 780	13 713	13 244	15 332	12 080	10 065	12 819	10 835	12 445	14 590	8 403	150 328	163 185	175 646
Loss on disposal of PPE															
Total Expenditure	66 104	63 313	65 227	65 207	69 682	85 712	64 336	70 479	69 772	73 970	80 136	72 302	846 250	907 854	964 338
Surplus/(Deficit)	89 004	(32 548)	(34 351)	(36 073)	56 109	(56 967)	(34 137)	(39 869)	38 872	(25 214)	(29 147)	(45 662)	(149 983)	(168 464)	(177 324)
Transfers recognised - capital	31 018	-	4 000	-	5 000	32 018	2 000	-	27 311	-	-	0	101 346	113 765	122 141
Contributions recognised - capital															
Contributed assets	50 000												58 000	65 000	58 000
Surplus/(Deficit) after capital transfers & contributions	170 021	(32 548)	(30 351)	(36 073)	61 109	(24 949)	(32 137)	(39 869)	66 183	(25 214)	(29 147)	(37 662)	9 363	10 302	2 817
Taxation															
Attributable to minorities															
Share of surplus/ (deficit) of associate															
Surplus/(Deficit)	170 021	(32 548)	(30 351)	(36 073)	61 109	(24 949)	(32 137)	(39 869)	66 183	(25 214)	(29 147)	(37 662)	9 363	10 302	2 817
References															

1. Surplus/ (Deficit) must reconcile with Budgeted Financial Performance

check

L/M34 Mahkado - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2016/17												medium term revenue and expenditure		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Multi-year expenditure to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL	1	8 215	7 308	7 293	8 647	8 484	5 309	7 834	7 087	6 560	7 295	7 299	8 360	89 921	94 315	97 142
Vote 2 - WASTE MANAGEMENT														-	-	-
Vote 3 - ROAD TRANSPORT														-	-	-
Vote 4 - WATER														-	-	-
Vote 5 - ELECTRICITY		3 400	3 157	3 200	3 100	3 299	3 689	3 160	3 300	3 400	2 700	1 700	2 945	37 050	76 330	58 730
Vote 6 - CORPORATE SERVICES		380	101	176	350	474	159	250	212	200	230	20	35	2 555	2 085	400
Vote 7 - PLANNING AND DEVELOPMENT		150	11	81	204	379	39	134	130	100	220	96	18	1 560	6 000	-
Vote 8 - COMMUNITY AND SOCIAL SERVICES		550	41	451	870	664	41	551	541	500	250	96	1 817	6 370	7 350	1 600
Vote 9 - HOUSING														-	-	-
Vote 10 - OTHER		2	2	1	1	2	2	2	2	2	2	1	2	20	-	-
Vote 11 - SPORTS AND RECREATION														-	-	-
Vote 12 - BUDGET AND TREASURY		285	21	200	571	374	60	251	233	205	270	53	299	2 000	400	400
Capital multi-year expenditure sub-total	2	12 932	10 668	11 401	13 943	13 676	9 298	12 182	11 505	10 967	10 967	9 283	13 475	140 276	186 460	158 272
Single-year expenditure to be appropriated																
Vote 1 - EXECUTIVE AND COUNCIL														-	-	-
Vote 2 - WASTE MANAGEMENT														-	-	-
Vote 3 - ROAD TRANSPORT														-	-	-
Vote 4 - WATER														-	-	-
Vote 5 - ELECTRICITY														-	-	-
Vote 6 - CORPORATE SERVICES														-	-	-
Vote 7 - PLANNING AND DEVELOPMENT														-	-	-
Vote 8 - COMMUNITY AND SOCIAL SERVICES														-	-	-
Vote 9 - HOUSING														-	-	-
Vote 10 - OTHER														-	-	-
Vote 11 - SPORTS AND RECREATION														-	-	-
Vote 12 - BUDGET AND TREASURY														-	-	-
Capital single-year expenditure sub-total	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	2	12 932	10 668	11 401	13 943	13 676	9 298	12 182	11 505	10 967	10 967	9 283	13 475	140 276	186 460	158 272

References

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure

check

LIM344 Mahkado - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Budget Year 2016/17												Medium Term Revenue and Expenditure Framework		
	July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2016/17	Budget Year +1 2017/18	Budget Year +2 2018/19
Revenue by Vote															
Vote 1 - EXECUTIVE AND COUNCIL	32 900	35 071	37 385	39 854	42 484	45 288	48 277	51 453	54 860	58 480	62 340	12 869	527 273	562 627	601 117
Vote 2 - WASTE MANAGEMENT	450	480	511	545	581	619	660	704	750	800	853	164	7 118	7 559	8 005
Vote 3 - ROAD TRANSPORT	789	841	897	956	1 019	1 086	1 158	1 234	1 316	1 402	1 495	1 584	13 876	14 737	15 605
Vote 4 - WATER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - ELECTRICITY	12 780	13 623	14 523	15 481	16 503	17 592	18 753	19 991	21 310	22 717	24 216	34 964	232 454	247 040	261 515
Vote 6 - CORPORATE SERVICES	3 500	3 731	3 977	4 240	4 520	4 818	5 136	5 475	5 836	6 221	6 632	2 090	56 175	59 658	63 178
Vote 7 - PLANNING AND DEVELOPMENT	33	35	37	40	43	45	48	52	55	59	63	13	523	556	1 112
Vote 8 - COMMUNITY AND SOCIAL SERVICES	5	5	6	6	6	7	7	8	8	9	9	20	98	104	207
Vote 9 - HOUSING	3	3	3	4	4	4	4	5	5	5	6	13	59	63	126
Vote 10 - OTHER	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 11 - SPORTS AND RECREATION	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 12 - BUDGET AND TREASURY	2 678	2 655	3 043	3 244	3 458	3 686	3 930	4 189	4 465	4 750	5 074	5 782	47 165	50 089	53 045
Total Revenue by Vote	53 138	56 645	60 384	64 389	68 617	73 146	77 914	83 120	88 606	94 454	100 688	57 600	878 741	942 433	1 004 011
Expenditure by Vote to be appropriated															
Vote 1 - EXECUTIVE AND COUNCIL	6 500	6 929	7 386	7 874	8 383	8 947	9 538	10 167	10 839	11 554	12 316	4 761	105 205	111 728	223 456
Vote 2 - WASTE MANAGEMENT	1 500	1 599	1 705	1 817	1 937	2 065	2 201	2 346	2 501	2 665	2 842	949	24 129	25 625	51 250
Vote 3 - ROAD TRANSPORT	1 200	1 279	1 364	1 454	1 550	1 652	1 761	1 877	2 001	2 133	2 274	8 350	26 894	28 561	57 123
Vote 4 - WATER	1 280	1 364	1 455	1 551	1 653	1 762	1 878	2 002	2 134	2 275	2 425	559	20 339	21 600	43 200
Vote 5 - ELECTRICITY	17 890	19 071	20 329	21 671	23 101	24 626	26 251	27 984	29 831	31 800	33 899	30 357	306 811	325 833	345 057
Vote 6 - CORPORATE SERVICES	2 500	2 665	2 841	3 028	3 228	3 441	3 668	3 911	4 168	4 444	4 737	3 401	42 033	44 640	47 273
Vote 7 - PLANNING AND DEVELOPMENT	3 300	3 518	3 750	3 997	4 261	4 543	4 842	5 162	5 503	5 865	6 253	2 664	53 659	56 986	60 348
Vote 8 - COMMUNITY AND SOCIAL SERVICES	450	480	511	545	581	619	660	704	750	800	853	1 027	7 981	8 476	8 976
Vote 9 - HOUSING	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 10 - OTHER	1 700	1 812	1 932	2 059	2 195	2 340	2 495	2 659	2 835	3 022	3 221	2 933	29 203	31 013	32 843
Vote 11 - SPORTS AND RECREATION	900	959	1 023	1 090	1 162	1 239	1 321	1 408	1 501	1 600	1 705	4 888	18 795	19 951	21 139
Vote 12 - BUDGET AND TREASURY	12 800	13 645	14 545	15 505	16 529	17 620	18 782	20 022	21 344	22 752	24 254	21 030	218 829	241 382	89 956
Total Expenditure by Vote	50 020	53 321	56 841	60 592	64 591	68 854	73 398	78 243	83 407	88 912	94 780	80 921	853 879	915 786	980 662
Surplus/(Deficit) before assoc.	3 118	3 324	3 543	3 777	4 026	4 292	4 575	4 877	5 199	5 542	5 908	(23 321)	24 862	26 647	23 349
Taxation															
Attributable to minorities															
Share of surplus/(deficit) of associate															
Surplus/(Deficit)	3 118	3 324	3 543	3 777	4 026	4 292	4 575	4 877	5 199	5 542	5 908	(23 321)	24 862	26 647	23 349
References															

1. Surplus/(Deficit) must reconcile with Budgeted Financial Performance