ITEM A.173.15.12.14 (originally A.173.04.12.14)

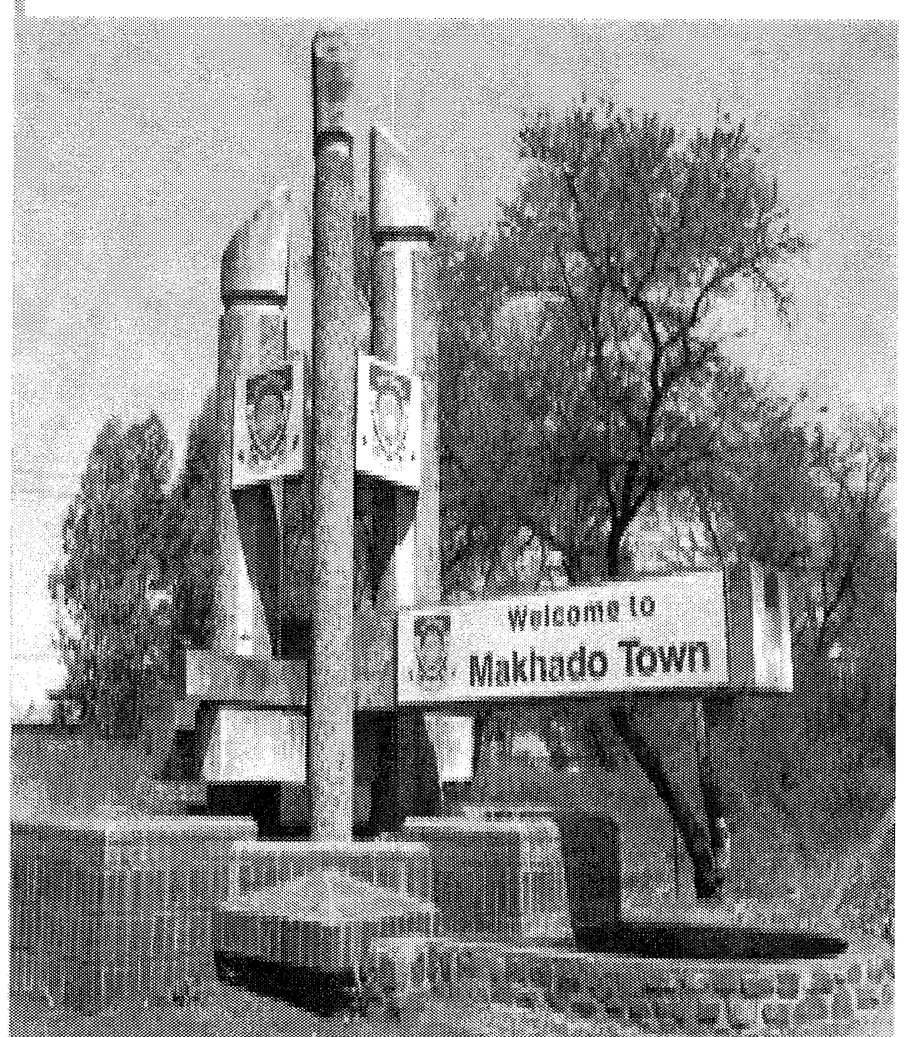
PERFORMANCE MANAGEMENT: SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLANS: FIRST QUARTER PERFORMANCE REPORT 2014/15 FINANCIAL YEAR
(10/1/4/1 – 10/1/4/8)

RESOLVED A.173.15.12.14 –

THAT Council takes note of the 1st Quarter performance reports in relation to the approved SDBIP for the 2014/15 financial year as submitted by Performance Management Unit and attached to the report in this regard as Annexure.

ProgressReportSDBIPQuarter1 2014-15_itm (MM)

MAKHADO LOCAL MUNICIPALITY



SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN
(HIGHER/ORGANISATIONAL LEVEL)

FOR

FIRST QUARTER PERFORMANCE REPORT
2014/2015 FINANCIAL YEAR

EC 2014/6692

ANNEXURE A

TABLE OF CONTENT
1. Introduction
2. KPA/Programme Analysis
3. Strategic Map, Vision and Mission
4. Departments
5. Municipal Transformation and Organisational Development
6. Basic service Delivery
7. Local Economic Development
8. Municipal Finance Management and Viability
9. Good Governance and Public Participation
10. Revenue By Source
11. Capital Cashflow
12. Budget Monthly Cashflow
13. Approval By The Mayor

EC 2014/6693

1. INTRODUCTION AND LEGISLATION

The SDBIP provides the vital link between the Mayor, Council (executive) and the Administration, and facilitates the process for holding management accountable for its performance. It is a management, implementation and monitoring tool that will assist the Mayor, Councilor, Municipal Manager, Senior Managers and community. A properly formulated SDBIP will ensure that appropriate information is circulated internally and externally for purpose of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the Municipal Manager to monitor the performance of Senior Managers; the Mayor to monitor the performance of the Municipal Manager; and the Community to monitor the performance of the Municipality.

The SDBIP should therefore determine (and be consistent with) the performance agreements between the Mayor and the Municipal Manager and the Municipal Manager and Senior Managers determined at the start of every financial year and approved by the Mayor. Section 53 of the Municipal Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must- take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

Section 38 of the MSA states that —A municipality must -

(a) establish a performance management system that is—

(i) commensurate with its resources;

(ii) best suited to its circumstances; and

(iii) in line with the priorities, objectives, indicators and targets contained in its integrated development plan;

(b) promote a culture of performance management among its political structures, political office bearers and councillors and in its administration; and

(c) administer its affairs in an economical, effective, efficient and accountable manner.

Section 40 of the MSA states that a municipality must establish mechanisms to monitor and review its performance management system.

EC 2014/6694

2. MAKHADO MUNICIPALITY'S KEY PERFORMANCE AREAS

Municipal Transformation and Organisational Development (17%)				
Programmes	**Total no of indicators**	Achieved	Not Achieved	Not Applicable
1. Integrated Development Planning	1	1	0	0
2. Performance Management System	4	3	0	1
3. Spatial and Town Planning	5	4	1	0
4. Human Resource Management	5	2	0	3
5. Special Programmes	2	2	0	0
Total	17	12	1	4
		70.58824	5.88235294	23.529412
		94.11764706		

Basic Service Delivery (56%)				
Programmes	**Total no of indicators**	Achieved	Not Achieved	Not Applicable
1. Waste Management	4	1	0	3
2. Library Services	2	1	0	1
3. Traffic and Licensing	2	1	1	0
4. Electrical Engineering	18	6	7	5
5. Roads and Stormwater	9	8	1	0
6. Parks and Recreation	2	0	2	0
7. Sports Facilities	2	2	0	0
8. Building and Control	10	6	2	2
9. Disaster Management	1	1	0	0
10. Protection Services	2	0	1	1
11. Infrastructure Maintenance	3	2	0	1
Total	55	28	14	13
		50.90909	25.4545455	23.636364
		74.54545455		

Local Economic Development (4%)				
Programmes		Achieved	Not Achieved	Not Applicable
1. Local Economic Development	4	4	0	0
Total	4	4	0	0
		100	0	0
		100		

Municipal Finance Management and Viability (9%)				
Programmes		Achieved	Not Achieved	Not Applicable
1. Expenditure Management	4	3	0	1
2. Revenue Management	1	0	0	1
3. Supply Chain Management	2	2	0	0
4. Asset Management	1	1	0	0
5. Budget and Control	4	2	0	2
Total	12	50	0	50
		100		

Good Governance and Public Partcipation (14%)				
Programmes		Achieved	Not Achieved	Not Applicable
1. Risk Management	1	1	0	0
2. Fraud and anti coruption	1	0	1	0
3. Internal Auditing	9	5	0	4
4. Public Participation	2	2	0	0
5. Auxillary Services	1	0	0	1
6. Communication and event management	1	1	0	0
7. Council Services	2	2	0	0
8. Policies and By-laws	2	2	0	0
9. Information Technology	2	0	1	1
Total	21	13	2	6
		61.90476	9.52380952	28.571429
		90.47619048		

2. MAKHADO MUNICIPALITY'S KEY PERFORMANCE AREAS

SUMMARY OF ORGANISATIONAL SCORECARD

		Achieved	Not Achieved	Not Applicable
MTOD	17	12	1	4
BSD	55	28	14	13
LED	4	4	0	0
MFMV	12	50	0	50
GGPP	21	13	2	6
	109	107	17	6
		98.16514	15.5963303	5.5045872
		103.6697248		

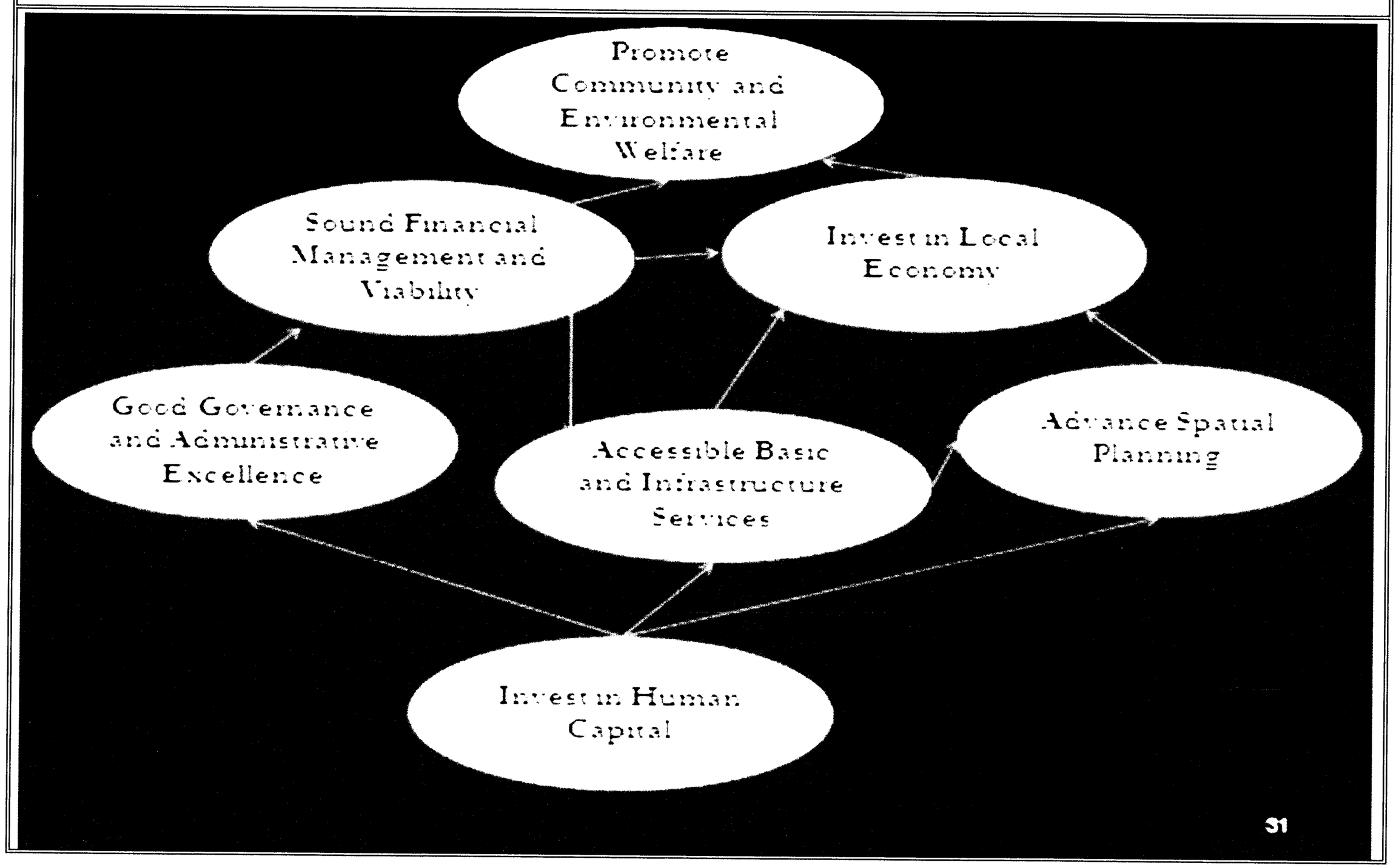
3. VISION, MISSION AND STRATEGIC MAP

VISION, MISSION AND STRATEGIC MAP

The Vision of Makhado Local Municipality is: **"A dynamic hub for socio – economic development by 2025"**

The Mission of Makhado Local Municipality is: **To ensure effective utilization of economic resources to address socio- economic imperatives through mining, tourism and agriculture**

Makhado Muncipality has identified 8 Strategic Objectives which are contained in the Intergrated Development Plan. All municipal programmes will be aligned to the objectives outlined in the figure below:



EC 2014/6697

4. DEPARTMENTAL COMPONETS

Makhado Municipality administration is composed of the following departments: 1. Office of the Municipal Manager, 2. Corporate Services, 3. Development Planning, 4. Budget and Treasury, 5. Technical Services, 6. Community Services

5. Departmental : Operational Vote		
Votes and Operational objectives	**Votes**	**Objectives and Targets**
	Municipal Manager Office (Vote 010)	To lead, direct and manage a motivated and inspired Administration and account to the Makhado Local Municipal Council as Accounting Officer for long term Municipal sustainability to achieve a good creditor rating within the requirements of the relevant legislation and whereas the following sections within the department, i.e. Performance Management, Risk Management and Internal Auditing is managed for integration, efficient, economic and effective communication and service delivery.
	Finance (Vote 051)	To secure sound and sustainable management of the financial affairs of Makhado Local Municipality by managing the budget and treasury office and advising and if necessary assisting the accounting officer and other directors in their duties and delegation contained in the MFMA. Ensuring that the Makhado Local Municipality is 100% financially viable when it comes to Cost Coverage and to manage the Grant Revenue of the municipality so that no grant funding is foregone
	Community Services (Vote 246)	To co-ordinate Environmental Health Services, Libraries, Safety and Security, Environmental and Waste management, Parks and Recreation as well as Disaster management to decrease community affected by disasters
	Technical Services (Votes 151)	To ensure that the service delivery requirements for roads are met and maintenance of water, sewerage and electricity are conducted for access to basic services as well as no less than an average of 100% MIG expenditure
	Development & Planning (Vote 012)	To direct the Makhado Local Municipality's resources for advanced economic development and investment growth through appropriate town and infrastructure planning in order that an environment is created whereby all residents will have a sustainable income.
	Corporate Services (Vote 009)	To ensure efficient and effective operation of council services, human resources and management, legal services, HIV/Aids, Youth, Disabled and Gender Desk Sports Arts and culture, Communication, Events and the provision of high quality customer orientated administrative systems. Ensuring 100% compliance to the Skills Development Plan

EC 2014/6698

No	Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress	Challenges	Intervention / Measure for Improvement	Portfolio of Evidence	Respon Dept
	5. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT														
1	Integrated Development Planning	Good governance and administrative excellence	To review the IDP for 2015/2016 financial year by 31 May 2015	IDP reviewed	Review the IDP	IDP Review	IDP Review	Operational	Operational	Complete the IDP analysis phase	Target Achieved. The IDP analysis phase was done	N/A	N/A	Council resolutions, Draft IDP, Strategic plan report, Attendance register, Invitations for strategic plan, IDP Consultation attendance register, IDP	MM
2	Performance Management	Good governance and administrative excellence	To submit the SDBIP to the Mayor within 28 days after approval of the budget	SDBIP was submitted to the Mayor within 28 days after approval of the budget	SDBIP submitted to the Mayor within 28 days after approval of the budget	SDBIP Development	Development of SDBIP	Operational	Operational	N/A	N/A	N/A	N/A	Signed SDBIP	MM
3	Performance Management	Good governance and administrative excellence	# of organisational performance reports developed and submitted to Council by 30 June 2015	8	8	Quarterly performance reports	Development and submission of the organisational performance reports to council	Operational	Operational	2 (Draft Annual Report 2013/2014 in term of Section 46 MSA and Fourth Quarter SDBIP performance Report 2013/2014	Target Achieved. Section 46 Annual Performance Report and 4th Quarter SDBIP performance report was developed and submitted to AG for auditing.	N/A	N/A	Draft Annual Report, Fourth Quarter SDBIP Report 2013/2014, Firt Quarter SDBIP Report 2014/2015, Mid Year Performance Report 2014/2015, Oversight, Final Annual Report,	MM
4	Performance Management	Good governance and administrative excellence	% Section 57 Managers with signed performance agreements by 30 June 2015 (# of managers with signed performance agreements/# of managers appointed)	100% (3/3)	100%	Performance agreements	Development of Performance agreements	Operational	Opeartional	100%	Target Achieved. 4 section 57 managers signed Performance Agreements	N/A	N/A	Signed Performance Agreements	MM

EC 2014/6699

5	Performance Management	Good governance and administrative excellence	To conduct quartely performance assessment of section 57 managers by 30 June 2015	4 Assessment were conducted	4 Assessment conducted	Individual Performance Assessment	Facilitation and cordination of Performance Assessment	Operational	Opeartional	1 (Annual Assessment 2013/2014)	Target Achieved .Annual Assessments for 2013/2014 was conducted	N/A	N/A	Scorecards, Attendance Register	**MM**
6	Human Resources and Organisational Development	Invest in human capital	To develop HR Strategy by 30 June 2014	N/A	HR Strategy Developed	HR Strategy Development	HR Strategy Development	300 000.00	-	Approved Tender specifications	Target Achieved .The project was converted from an intended external service provider project to an in house project A task team assisted by COGHSTA has already compiled a TOR which	None	None	Council Resolution and HR Strategy, 2015	**CORP**
7	Human Resources and Organisational	Invest in human capital	To review the Organogram by 30 June 2015	Organogram was reviewed	Organogram reviewed	Organisational structure review	Reviewing of organisational structure	Operational	Operational	N/A	N/A	N/A	N/A	Council Resolution and Organogram 2015/16	**CORP**
8	Human Resources and Organizational	Invest in human capital	# of employees trained by 30 June 2015	240	200	Training and development of employees	Training and development of employees	Operational	Operational	50	Target over achieved. 96 employees were trained	N/A	N/A	Training reports	**CORP**
9	Human Resources and Organizational	Invest in human capital	# of councillors trained by 30 June 2015	75	75	Training and development of councillors	Training and development of councillors	Operational	Operational	N/A	N/A	N/A	N/A	Training reports	**CORP**
10	Human Resources and Organizational Development	Invest in human capital	# of vacancies filled by 30 June 2015	15	20	Personnel Recruitment	Personnel Recruitment as per HR Plan	Operational	Operational	N/A	N/A	N/A	N/A	Advertisement and appointment letter	**CORP**
11	Special Programmes	Promote community and environmental welfare	To award 15 bursaries to qualifying learners by 30 June 2015	15 bursaries were awarded	15 bursaries awarded	External Bursary Award	15 awards of bursary	450 000		Awarding of 15 bursaries to qualifying learners	Target achieved. 15 bursary awarded to qualifying leaners	None	None	Letters of bursary awards	**CORP**
12	Special Programmes	Promote community and environmental welfare	# of activities conducted on special programmes by 30 June 2015	50	49 activities done	Special Programmes	Organise and conduct the special programmes undertaken (woman- 60000, youth-100000, art and culture-100000 children-60000, hiv/aids-200000, disability-200000, elderly	1 250 000		13	Target achieved. 13 meetings were held	None	None	Attendance registers, Signed minutes, Invititations, programmes	**CORP**
13	Spatial and Town Planning	Advance Spatial Planning	% building plans assessed by 30 June 2015 (# of building plans assessed/# of building plans received)	100% processed	100%	Building Plans	Building Plans Assessment	Operational	Operational	100% (# of building plans assessed/# of building plans received)	Target achieved . 136 building plans assessed and 136 building plans received for assessment	None	None	Building plans register	**DEVP**

EC 2014/6700

14	Spatial and Town Planning	Advance Spatial Planning	% of zoning certificates issued by 30 June 2015 (# of applications processed/# applications received)	100% processed	100% (# of applications processed/# applications received)	Zoning of land	Zoning of land	Operational	Operational	100% (# of applications processed/# applications received)	Target achieved . 8 zoning certificates issued and 8 request received in the last quarter.	None	None	Zoning certificates issued	**DEVP**
15	Spatial and Town Planning	Advance Spatial Planning	% rezoning, subdivision, special consent and consolidation applications assessed by 30 June 2015 (# of applications processed/# applications received)	100% processed	100% (# of applications processed/# applications received)	Rezoning of land	Rezoning of land	Operational	Operational	100% (# of applications processed/# applications received)	Target achieved . 51 Applications processed out of 51 applications received.	None	None	EXCO resolutions	**DEVP**
16	Spatial and Town Planning	Advance Spatial Planning	% certificates of occupancy issued by 30 June 2015 (# of applications processed/# of applications received)	100% processed	100% (# of applications processed/# of applications received)	Occupancy of land	Occupancy of land	Operational	Operational	100% (# of applications processed/# of applications received)	Target achieved . 2 certificate of occupancy issued out of 2 applications received.	None	None	Copy of occupancy certificates issued	**DEVP**
17	Spatial and Town Planning	Advance Spatial Planning	To name the streets in the R293 townships by 30 June 2015	Consultation/ Establishment of committees/Some names completed	Provision of street names for R293 towns completed	Street Naming	Provision of street names for R293 towns	200 000.00	-	Proposed names	Target not achieved. Names for street naming committee approved by Municipal Manager	Awaiting names of councillors to serve in the street naming committee.	Follow up to be made concerning councillors who will serve in the street naming committee.	Expenditure Report	**DEVP**

EC 2014/6701

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
	6. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT														
18	Disaster Management	Promote community and environmental welfare	To review the Disaster Management Plan and integrate to the IDP by 30 June 2015	Disaster Management was reviewed	Disaster Management Plan reviewed and included in to the IDP by 30 June 2015	Disaster Management	Review disaster management plan	Operational	Operational	Collection of data to be included in the plan	Target Achieved. Letters of requesting information forwarded to all regional offices.	None	None	Report of data collected. Draft Disaster Management Plan. Final Disaster Management Plan.	**COMM**
19	Library Services	Promote community and environmental welfare	# of Readathon campaign conducted by 30 September 2014	1	1	Readathon campaign	Conduct Readathon campaign	Operational	Operational	1	Target Achieved. 1 Readathon campaign conducted	None	None	Memo, Attendance register, Invitations, Programmes.	**COMM**
20	Library Services	Promote community and environmental welfare	# of Library week campaigns conducted by 31 March 2014	1	1	Library week campaigns	Library week campaigns conducted	Operational	Operational	N/A	N/A	N/A	N/A	Memo, Attendance register, Invitations, Programmes.	**COMM**
21	Protection Services	Promote community and environmental welfare	% budget spend on construction and upgrading of testing station by 30 June 2015	N/A	Constructing and upgrading of testing stations completed	Constructing and upgrading of testing stations	Constructing and upgrading of testing stations - Construction of Motor cycle Track(Dzanani testing station), Carport at Makhado Testing Ground, Borehole, stand and Tank at Makhado testing ground, Paving of Dzanani Main Entrance, Drilling of a water borehole at Waterval Traffic Station, Paving of entrance (Vuwani Testing Station), Establishment of Waterval Registering Trafic station.	1 270 000.00	-	N/A	N/A	N/A	N/A	Project Report, Completion certificate	**TECH**

EC 2014/6/02

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
22	Protection Services	Promote community and environmental welfare	To construct and upgrade Makhado pounds facilities by 30 June 2015	N/A	Construction and Upgrading of Makhado municipal pounds facilities completed	Construction and Upgrading of Makhado municipal pounds facilities	Construction and Upgrading of Makhado municipal pounds facilities - Construction of animal Pound / Loading Zones at Vuwani, Tshitale and Sinthumule/Kutama areas, Renovation of Pound Kraal Loading Zone and Drinking Throts (Ramavhoya) (Dzanani)	530 000.00	-	Completion of the following: Pound borehole (Makhado), Pound 5000L water tank & stand (Makhado),	Target not achieved. Pound borehole were not completed	Delays in obtaining the required standard specification	To beaddressed before the end of the second quarter	Project Report, Completion certificate	TECH
23	Traffic and Licensing	Promote community and environmental welfare	To purchase tools and equipments for traffic stations by 30 June 2015	N/A	Provision of tools and equipments for traffic stations completed	Provision of tools and equipments for traffic stations	Provision of tools and equipments for traffic stations - 4x D-Cam (or lease) (Makhado), Water Draining Generator (Makhado), Sludge Pump machine (watervaal), Motor cycle equipment (Vuwani)	95 000.00	-	4 x D-Cam (or lease) (Makhado) purchased	Target not achieved. lease signed	Delay in connecting to municipal network	To connect in municipal nertwork by second quarter	Proof of purchase	COMM
24	Traffic and Licensing	Promote community and environmental welfare	# of joint operations conducted by 30 June 2015	48	48	Joint Operations	Conduct Joint Operations	Operational	Operational	12	Target achieved. 12 Joint operations conducted	None	None	Attendence registre, Action plan, Output regsiter	COMM
25	Waste Management	Promote community and environmental welfare	To develop the New Landfill site by 30 June 2014	N/A	New Landfill site developed	Development of a new of landfill site (Makhado)	Development of a new landfill site (Makhado)	3 000 000.00	2 031 669.53	Specifications, Advertisement, Evaluation and adjudication.	Target Achieved. Specifications, Advertisement, Evaluation and adjudication done	None	None	Specifications, Appointment letter, Project progress report	TECH
26	Waste Management	Promote community and environmental welfare	To rehabilitate the landfill site by 30 June 2015	N/A	Landfill site rehabilitated	Rehabilitation of landfill site	Rehabilitation of landfill site	3 000 000.00	R 232 594.52	N/A	N/A	N/A	N/A	Specifications, Appointment letter, Project progress report	TECH

EC 2014/6/4/6/03

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
27	Waste Management	Promote community and environmental welfare	To purchase waste management vehicle and machinery by 30 June 2015	N/A	Provision of Waste Management Vehicles and Machinery completed and 100% spending	Provision of Waste Management Vehicles and Machinery	Provision of Waste Management Vehicles and Machinery -1X LDV'S One with a canopy.	800 000.00	-	N/A	N/A	N/A	N/A	Expenditure Report	COMM
28	Waste Management	Promote community and environmental welfare	To purchase waste management tools and equipment by 30 June 2015	N/A	Provision of Tools and Equipment for Waste Management and completed and 100% spending	Provision of Tools and Equipment for Waste Management	Provision of Tools and Equipment for Waste Management - 10 Skip bins, 1000*240L refuse wheel-bins for Business and 1000* 90L standard household refuse bins.	1 160 000.00	-	N/A	N/A	N/A	N/A	Expenditure Report	COMM
29	Parks and Recreation	Promote community and environmental welfare	% budget spend on refurbishment and upgrading of 1 swimming pool and 4 parks by 30 June 2015	N/A	Swimming pool and park maintained	Refurbishment and Upgrading of the parks and swimming pools	Refurbishment and Upgrading of the following: Corner Tshirululuni / Meerkat Park, Palm Park, Debeer Park (Toilet), Mimosa Parks, Kameel Park, Eltivilas swimming pool	440 000.00	-	10% (44000)	Target not achieved.	Cash flow	To be adjusted in January 2015	Expenditure Report	COMM
30	Parks and Recreation	Promote community and environmental welfare	To purchase tools and equipments for parks, recreation and maintainance by 30 June 2015	N/A	Provision of tools and equipments (parks and recreation and maintainances completed and 100% spending	Provision of tools and equipments (parks and recreation and maintainances	Provision of Tools and Equipments (Parks and Recreation and Maintainance) - 6 x Purchase new petrol Ride-on Lawnmower for heavy duty work, 6x Grass Brush/Weed eater, 4 x Pole prunes, 3 x Chainsaws	500 000.00	-	Purchase 6 x new petrol Ride-on Lawnmower for heavy duty work	Target not achieved.	Project advertised towards the end of the September	Specification was submitted to supply chain management. To speed up the process of purchasing of tools and equipments.	Expenditure Report	COMM
31	Electricity Provision	Accessible basic and infrastructure services	% completion of MIG projects by 30 June 2015	100% (11/11)	100% (Total budget spent/Total budget)	MIG	Completion of MIG projects	104 432 000.00	17,091,581.47	15% of the MIG projects constructed	Target not achieved.11 % budget spent on MIG	None	None	Project progress report	MM

EC 2014/6704

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
33	Electricity Provision	Accessible basic and infrastructure services	To fence Riverview Tshipise and Mudimeli switching points by 30 June 2015	N/A	Fencing Riverview Tshipise and Mudimeli switching point completed	Fencing Riverview Tshipise and Mudimeli switching point	Fencing Riverview Tshipise switching point - 30000, Fencing Mudimeli switching point - 30000	60 000.00	-	Develop specifications.	Target Achieved. Specifications, quotes and orders developed	None	None	Project Report, Completion certificate	TECH
34	Electricity Provision	Accessible basic and infrastructure services	To install 4 flood lights supply by 31 December 2014	N/A	Installation of flood lights completed	Installation of flood lights	Installation of flood lights x 4	20 000.00	-	N/A	N/A	N/A	N/A	Project Report	TECH
35	Electricity Provision	Accessible basic and infrastructure services	% budget spent on repair of transformers by 30th June 2015	N/A	Power/Distribution transformer repairs completed	Power/Distribution transformer repairs	Power/Distribution transformer repairs	1 000 000.00	-	N/A	N/A	N/A	N/A	Expenditure Report	TECH
36	Electricity Provision	Accessible basic and infrastructure services	To replace protection relays in the Urban indoor subs by 31 December 2014	N/A	Protection relays in Urban indoor subs completed	Recapitalization of the network system	Replace protection relays in Urban indoor subs	90 000.00	-	Develop specifications, Quotations, Procurement of protection relays.	Target not achieved. Done specifications only	Delays due to the research of the new generation relays	Deviation report for sole supplier. Project will completed in the 2nd qtr.	Specifications, Request for Quotations, Proof of purchase, completion certificates	TECH
37	Electricity Provision	Accessible basic and infrastructure services	To rebuild Emma Substation MV line by 31 March 2015	N/A	Rebuild Emma Substation MV line completed	Rebuild Emma Substation MV line	Rebuild Emma Substation MV line	600000	-	Order poles from suppliers. Delivery of poles. Develop specification for the line.	Target not achieved. Budget amendment to pay concrete poles of prior year	Financial constraints	Budget transferal request letter. To be adjusted	Purchase orders, Delivery notes, Line and contractor specifications. Quotations, advertisements appointment letter for contractor. Completion certificates	TECH

EC 2014/6705

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
38	Electricity Provision	Accessible basic and infrastructure services	To install a remote control of switch gear at Tshipise & Levubu sub and line controllers by 30 June 2015	N/A	Remote control of switch gear Tshipise & Levubu sub and line controllers completed	Remote control of switch gear Tshipise & Levubu sub and line controllers	Remote control of switch gear Tshipise & Levubu sub and line controllers	80 000.00	-	Develop specifications, Quotations, Appointment of service providers.	Target not achieved. Only did specifications.	Delays due to the research of this new concept in remote controlling. GPRS & GSM	To speed up the process of appointing the service provider. Appoint in the second quarter	Specifications, quotations, appointment letter, purchase order, designs, appointment of contractor.	TECH
39	Electricity Provision	Accessible basic and infrastructure services	To repair 2x 10MVA Transformers at Levubu Sub station by 30 June 2015	N/A	Repair 2x 10MVA Transformers Levubu Sub station completed	Repair 10MVA Transformers Levubu Sub station	Repair 10MVA Transformers Levubu Sub station	150 000.00	-	N/A	N/A	N/A	N/A	Specifications, quotations, appointment letter, purchase orders, goods received vouchers	TECH
40	Electricity Provision	Accessible basic and infrastructure services	To construct the Standby quarters by 30 June 2015	N/A	Standby quarters completed	Standby quarters	Standby quarters	800 000.00	-	Develop specifications, Quotations, Procurement of builders labour and materials	Target not met. Specifications and quotes of materials only	Delays due to consultations between DTS Elect and DDP on specifications for labour	Specification was submitted to supply chain management. To speed up the process of procurement of buildes of labour	Specification, quotations, appointment letter, delivery notes, purchase orders, good received vouchers	TECH
41	Electricity Provision	Accessible basic and infrastructure services	To provide 2 new transformers (10MVA 22/11) for extension 9 by 30 June 2015	N/A	Provision of two new transformers (10MVA 22/11) for extension 9 completed	Provision of two new transformers (10MVA 22/11) for extension 9	Provision of two new transformers (10MVA 22/11) for extension 9	2 000 000.00	-	N/A	N/A	N/A	N/A	Specification, advertisement, appointment letter, purchase order, delivery notes, goods received voucher	TECH
42	Electricity Provision	Accessible basic and infrastructure services	To provide 2x5MVA 22/11 Transformers at Roodewal and Eltivillas East by 30 June 2015	N/A	Transformers 2x5MVA 22/11 purchased	Transformers 2x5MVA 22/11	Transformers 2x5MVA 22/11	1 500 000.00	-	N/A	N/A	N/A	N/A	Specification, advertisement, appointment letter, purchase order, delivery notes, goods received voucher	TECH

EC 2014/6706

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
43	Electricity Provision	Accessible basic and infrastructure services	To upgrade 1650m Mara Line by 31 December 2014	N/A	Upgrade Mara Line completed	Upgrade Mara Line	Upgrading	200 000.00	-	Design, bush clearing	Target achieved. Design, bush clearing done	None	None	Design, requisitions, photo evidence of progress, completion certificate	TECH
44	Electricity Provision	Accessible basic and infrastructure services	To upgrade 1120m Tshipise line by 31 December 2014	N/A	Upgrade Tshipise line completed	Upgrade Tshipise line	Upgrading	250 000.00	61 161.00	Design, bush clearing, procurement	Target achieved. Designs bush clearing and procurement done.	None	None	Design, requisitions, photo evidence of progress, completion certificate	TECH
45	Electricity Provision	Accessible basic and infrastructure services	To upgrade Urban Substations by 30 June 2015	N/A	Upgrade Urban Substations completed	Upgrade Roodewal , Stubbs, Boom Park, Emmarentia and Vorster substation	Upgrade Urban Substations	500 000.00	-	Develop specifications, Tender, and appointment of service provider.	Target not achieved.	Delays in term of developing engineering specification due to capacity.	Call for engineering proposal from professional	Specification, advertisement appointment letter of consultant draft design, final design, advertisement for contractor appointment of contractor	TECH
46	Electricity Provision	Accessible basic and infrastructure services	To connect electricity at Wisagalaza village by 30 June 2015	N/A	Wisagalaza village connection completed	Wisagalaza village	Electricity connections	6 020 000.00	-	Develop specifications, Tender, and appointment of consultant.	Target achieved. Specifications, Tender, and appointment of consultant done	None	None	Specifications, Tender advertisment, Appointment letter of consultant. Designs, Tender advertisement for contractor, appointment letter of contractor, Bill of quantities and progress payment	TECH

EC 2014/674/07

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
47	Electricity Provision	Accessible basic and infrastructure services	To connect electricity at Murunwa village by 30 September 2014	N/A	Murunwa village connection completed	Murunwa village	Electricity connections	980 000.00	-	Completion of project and hand over to Eskom	Target not achieved.	Delays from service providers on submission of variation order requests.	Requested for variation order approval from Bid committee.	Completion certificate, hand over certificate, Beneficiary list (PCS - Pre paid customer sheet).	TECH
48	Electricity Provision	Accessible basic and infrastructure services	To electrify 300 households in Makhado Licensed areas by 30 June 2016	N/A	Electrification in Makhado License areas completed	Electrification in Makhado License areas	Electricity connections	4 000 000.00	-	Develop specifications, Tender, and appointment of contractor.	Target achieved, Specifications, Tender, and appointment of contractor appointed done	None	None	Specifications, tenders, appointments, completion certificates.	TECH
49	Electricity Provision	Accessible basic and infrastructure services	% budget spent on Provision of tools ,equipment and material (Electrical) by 30 June 2015	N/A	Provision of tools ,equipment and material (Electrical) completed	Provision of tools ,equipment and material (Electrical)	Provision of tools ,equipment and material (Electrical) - Battery operated crimping tool, Bush cutters / brush cutter, Cable locator LV, Mini substations, MV Cables 70mm2 - urban network, Recloser and controllers whole network, Air conditioners (Whole Municipality), CT VT Units 11kv & 22kV, Strategic Spares, Bushings 66kV transformer, Cargo Containers, Chain saws, Come-a-longs, Draw vices, Drilling machines 2 x Engine operated, Extension power chain saws, Gazebo 3x3m, Maintenance Management software, Narrow bucket for TLB, Portable transformer testing equipment, Proximity testers, Radios, Safety Harnesses, Slings, Telescopic tree prunes (silky pruners), GPS	4 723 000.00	-	Complete specifcations and tender processes for purchase of all tools, equipments and materials. Purchase Battery operated crimping tool, Bush cutters / brush cutter, Cable locator LV, Mini substations, MV Cables 70mm2 - urban network,	Target not achieved. Only procured: Air conditioners, Chain Saws, Draw vices, Extension chain saws, ladders, Hydraulic crimping tool, proximity testes, radios and the GPS. Only spend 4.51%	Not aware all tools should go out one tender.	All small tools and equipment. to run one tender on larger equipment. To catch up on 50% expenditure in the 2nd qrt.	Specifications, quotations, tenders, appointments, orders, delivery notes, goods received vouchers	TECH

EC 2014/6708

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	RespondDept
50	Sports Facilities	Accessible basic and infrastructure services	To upgrade Bungeni sports facility by 30 June 2015	N/A	Upgrading of Bungeni sports facility completed	Upgrading of Bungeni sports facility	Upgrading of Bungeni sports facilities from gravell to grass pitch and stands	6 000 000.00	185 000.00	Appointment of Contractor, Site establishment.	Target archieved. Appointment of Contractor, Site establishment done	None	None	Contractor appointment letter, Project Report, Completion certificate	TECH
51	Sports Facilities	Accessible basic and infrastructure services	To upgrade Vuwani sports facility by 30 June 2015	N/A	Upgrading of Vuwani sports facility completed	Upgrading of Vuwani sports facility	Upgrading of Vuwani sports facility from gravell to grass pitch and stands	5 400 000.00	174 000.00	Appointment of Contractor, Site establishment.	Target archieved. Appointment of Contractor, Site establishment done	None	None	Contractor appointment letter, Project Report, Completion certificate	TECH
52	Electricity Provision	Accessible basic and infrastructure services	% completion of INEP projects by 30 June 2015	100% (11/11)	100% (Total budget spent/Total budget)	INEP	Electrification of households	7 000 000.00	5,019,485.62	15% of the INEP projects completed	Target achieved. 67% spent on INEP projects	None	None	Project progress report	MM
53	Roads, Bridges and Storm water	Accessible basic and infrastructure services	To upgrade 4,5km of streets (Tshikota and Pretorius) from gravel to tar by 30 June 2015	N/A	Upgrading of streets (Tshikota and Pretorius) completed	Upgrading of streets (Tshikota and Pretorius)	Tshikota upgrading of streets from gravel to tar and rehabilitation of Pretorious Street	20 000 000.00	324 728.40	Appointment of Contractor, Site establishment.	Target archieved. Appointment of Contractor, Site establishment done	None	None	Contractor appointment letter, Project Report, Completion certificate	TECH
54	Roads, Bridges and Storm water	Accessible basic and infrastructure services	To upgrade and rehablitate streets (Tshiruluni-1km to Ridgeway from gravel to tar and Hlanganani-2km rehabilitation) by 30 June 2015	N/A	Tshiruluni and Hlanganani streets completed	Upgrading and rehablitation of streets (Tshiruluni and Hlanganani)	Upgrade Tshirululuni to ridgeway and rehabilitate Hlanganani street.	15 000 000.00	-	Appointment of consultants and tendering process for contractor	Target not archived. Consultant appointed and tendering process for contractor done	Project to be cancelled, MIG did not approve the funding for implementation	Project to be cancelled and money to be taken to other projects under implementation.	Contractor appointment letter, Project Report, Completion certificate	TECH
55	Roads, Bridges and Storm water	Accessible basic and infrastructure services	To rehabilitate Eltivillas streets - 5km (A&B) by 31 December 2014	N/A	Eltivillas tarring of streets-5km (A&B) completed	Eltivillas tarring of streets-5km (A&B)	Continuation of construction of Eltivillas tarring of streets-5km (A&B)	12 000 000.00	11 017 451.43	Construction up 60% (Completion of earthworks).	Target archived. Construction at 65%.	None	None	Contractor appointment letter, Project Report, Completion certificate	TECH

EC 2014/6709

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
56	Roads, Bridges and Stormwater	Accessible basic and infrastructure services	To rehabilitate streets-4km (Makhado Town CBD and Ruh street) by 30 June 2015	N/A	Rehabilitation of town CBD and Ruh street completed	Rehabilitation of street (Makhado town CBD and Ruh street)	Rehabilitation of town CBD and Ruh street	17 432 000.00	-	Appointment of consultants and tendering process for contractor	Target archieved. Consultant appointed	None	None	Contractor appointment letter, Project Report, Completion certificate	TECH
57	Roads, Bridges and Stormwater	Accessible basic and infrastructure services	To upgrade Magau road phase 1 (3.5km) from gravel to tar by 30 June 2015	N/A	Magau road phase 1 (3.5km) completed	Magau road phase 1	Magau road phase 1	5 000 000.00	-	Appointment of consultants	Target archived. Consultant was appointed	None	None	Contractor and Consultant appointment letter, Project Report	TECH
58	Roads, Bridges and Storm water	Accessible basic and infrastructure services	To construct Madzuwa bridge by 30 June 2015	N/A	Madzuwa bridge completed	Madzuwa bridge	Madzuwa bridge	5 500 000.00	-	Appointment of consultants and tendering process for contractor	Target archived. Consultant was appointed and tendering process for contactor done	None	None	Contractor and Consultant appointment letter, Project Report, Completion certificate	TECH
59	Roads, Bridges and Stormwater	Accessible basic and infrastructure services	To upgrade Robert khoza street (1.5km) by 30 June 2015	N/A	Robert khoza street completed	Robert khoza street	Robert khoza street	5 000 000.00	-	Appointment of consultants	Target archived. Consultant was appointed	None	None	Contractor and Consultant appointment letter, Project Report	TECH
60	Roads, Bridges and Stormwater	Accessible basic and infrastructure services	To construct Tshivhazwaulu to Rasivhetshela road phase 1 (3.5km) by 30 June 2015	N/A	Tshivhazwaulu to Rasivhetshela road phase 1 completed	Tshivhazwaulu to rasivhetshela road phase 1	Tshivhazwaulu to rasivhetshela road phase 1	4 600 000.00	1 123 458.60	Appointment of consultants	Target archived. Consultant was appointed	None	None	Contractor and Consultant appointment letter, Project Report	TECH

EC 2014/6/10

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
61	Roads, Bridges and Stormwater	Accessible basic and infrastructure services	To construct Piesanghoek to Khunda road and stormwater by 31 March 2015	N/A	Piesanghoek to Khunda road and stormwater completed	Piesanghoek to Khunda road and stormwater	Piesanghoek to Khunda road and stormwater	5 500 000.00	374 926.47	Eartwork up to 50%. Concreate works up 80%	Target archieved. Eartwork up to 100% Concreate works up 85% of strorm channel	None	None	Project Report, Completion certificate	TECH
62	Building and Construction	Accessible basic and infrastructure services	To provide ablution faciities in the Electrical Workshop by 31 March 2015	N/A	Upgrade ablutions completed	Upgrade ablutions	Upgrade ablutions	150 000.00	600.63	Develop specifications, quotations and procurement of materials.	Target archived. Specifications, quotations and procurement of materials.	None	None	Specifications, quotations, goods received vouchers. Photo evidence of progress	TECH
63	Building and Construction	Accessible basic and infrastructure services	To construct at the Carport Civil engineeering workshop by 30 June 2015	N/A	Carport (Steel structure) (Building maintenance) completed	Carport (Steel structure) (Building maintenance)	Carport (Steel structure) (Building maintenance)	300 000.00	149 711.37	Develop specification	Target archived. Specification developed	None	None	Specifications and Project Report	TECH

EC 2014/6711

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
64	Building and Construction	Accessible basic and infrastructure services	To pave yard at the Mechanical Workshop by 31 March 2015	N/A	Paving of yard (Mechanical Workshop) completed	Paving of yard (Mechanical Workshop)	Paving of yard (Mechanical Workshop)	200 000.00	-	Development of specifications	Target archived. Specification developed	None	None	Specifications, Service provider appointment letter, Project Report	TECH
65	Building and Construction	Accessible basic and infrastructure services	To construct Pre Cast wall (Mechanical Workshop) by 30 June 2015	N/A	Pre Cast wall (Mechanical Workshop) completed	Pre Cast wall (Mechanical Workshop)	Pre Cast wall (Mechanical Workshop)	150 000.00	-	Development of specifications and advertisement	Target archived. Specification developed and advertisement	None	None	Specifications, Contractor appointment letter, Project Report	TECH
66	Building and Construction	Accessible basic and infrastructure services	# regional offices refurbished by 30 June 2015	N/A	Refurbishment of Waterval and Vleifontien regional offices (Building maintenance) completed	Refurbishment of Waterval and Vleifontien regional offices (Building maintenance)	Refurbishment of Waterval and Vleifontien regional offices (Building maintenance)	350 000.00	-	N/A	N/A	N/A	N/A	Expenditure Report	TECH
67	Building and Construction	Accessible basic and infrastructure services	To construct palisade fencing at Waterval stadium by 30 June 2015	N/A	Palisade fencing of Waterval stadium completed	Palisade fencing of Waterval stadium	Construct palisade fencing at Waterval stadium	350 000.00	-	Development of specifications and advertisement	Target not archived.	The amount budgeted for the project was not enough for the construction of the project	To be adjusted during budget January 2015	Specifications, Contractor appointment letter, Project Report	TECH
68	Building and Construction	Accessible basic and infrastructure services	To construct Guard Room by 30 June 2015	N/A	Guard Room completed	Guard Room	Guard Room	45 000.00	-	N/A	N/A	N/A	N/A	Specifications, Project Report	TECH

EC 2014/6712

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
69	Building and Construction	Accessible basic and infrastructure services	To construct the Mayoral House by 30 June 2015	N/A	Mayoral House completed	Mayoral House	Construction of the Mayoral House	1 500 000.00	-	Development of specifications and advertisement	Target not archieved. Only design approval of the building plan	Management oversight	Development of specifications and advertisement to be submitted to Supply Chain Management.	Specifications, Contractor appointment letter, Project Report	TECH
70	Building and Construction	Accessible basic and infrastructure services	To extend Makhado Civic Center by 30 June 2015	N/A	Extension of Makhado Civic Centre completed	Extension of Makhado Civic Centre	Extension of Makhado Civic Centre	500 000.00	-	Development of specifications and advertisement	Target achieved	None	None	Specifications, Contractor appointment letter, Project Report	TECH
71	Building and Construction	Accessible basic and infrastructure services	Renovation of building on the South Eastern	N/A	Renovation of building on the South Eastern completed	Renovation of building on the South Eastern	Renovation of building on the South Eastern	500 000.00	-	Development of specifications and advertisement	Target archived. Advertisement and specification developed	None	None	Specifications, Contractor appointment letter, Project Report	TECH
72	Infrastructructre maintainance	Accessible basic and infrastructure services	To purchase vehicles for Technical services vehicles by 30 June 2015	N/A	Technical services vehicles purchased	Provision of Technical services vehicles	Provision of Technical services vehicles - Arial working platform (cherry picker) 1 x 5 Ton truck 4 x 2, 6 Ton Truck, Half truck 5-6 ton, Towing trailer, Grader Machine, Horse and Trailer Low bed(goosneck), Arial working platform 3.5T (cherry picker) x 2	5 570 000.00	-	N/A	N/A	N/A	N/A	Expenditure Report	TECH
73	Infrastructructre maintainance	Accessible basic and infrastructure services	To purchase tools,equipments and material for road and stromwater maintenance by 30 June 2015	N/A	Provision of tools,equipments and material completed	Provision of tools,equipments and material	Provision of tools,equipments and material - 50 X Steel Cabinets, 50 x Two way Radios, Tar Mixer machine, 6 x 5000L Water tanks, Roads Marking Machine, Pipes 450x15,600x 15,750x 15 and 900x10	1 130 600.00	-	Complete tender processes. Purchase 50 X Steel Cabinets, 50 x Two way Radios,	Target archived. water taker, road making machine, 50 x radios	None	None	Expenditure Report	TECH

EC 2014/6/13

No	Priority Issue/Programme	Strategic IDP Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
74	Infrastructructre maintainance	Accessible basic and infrastructure services	To purchase tools,equipments and material for mechanical workshop by 30 June 2015	N/A	Provision of tools,equipments and material for mechanical workshop completed	Provision of tools,equipments and material	Provision of tools,equipments and material for mechanical workshop - Tools compressor and Toolbox, Generator/ welding, Two way radios x 5	100 000.00	-	Complete tender processes. Purchase. Tools compressor and Toolbox, Generator/ welding, Two way radios x 5	Target archived, tools, equipments for workshop purchased	None	None	Expenditure Report	TECH

EC 2014/6714

No	Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Measures to Improvement	Portfolio Of Evidence	ResponDept
	7. LOCAL ECONOMIC DEVELOPMENT														
75	Local Economic Development	Invest in local economy	To revitalise Tshakhuma Fruit Markets by 30 June 2015	N/A	Revitalisation of Tshakhuma Fruit Markets completed	Revitalization of Tshakhuma fruit market	Revitalisation of Tshakhuma Fruit Markets	100 000.00	-	Finalise draft funding proposal.	Target achieved. Draft business plan developed. Site visit with DTI conducted. Draft Specifications for Phase 1 procurement has been finalised.	None	None	Funding Proposal, Project inspection report	DEVP
76	Local Economic Development	Invest in local economy	To develop Makhado information and recreational center by 30 June 2015	N/A	Development of Makhado information and recreational center completed	Makhado N1 Information and Caravan Recreational/Entertainment centre	Development of Makhado information and recreational center	500 000.00	-	Final draft funding proposal.	Target achieved. Draft business plan developed. Site visit with DTI conducted. Draft Specifications for Phase 1 procurement has been finalised.	None	None	Funding Proposal, Project inspection report	DEVP
77	Local Economic Development	Invest in local economy	To host Makhado annual show by 30 September 2014	Makhado annual show was hosted	Makhado annual show hosted	Annual Show	Host Makhado annual show	159 300.00		Host official opening and the Three Days Makhado Annual Show.	Target achieved . The annual show was succefully held.	None	None	Annual Show Report and Audited Financial Statements	DEVP
78	Local Economic Development	Invest in local economy	% implementation of the LED strategy 30th June 2014	100% (# projects implemented/# of projects planned)	1	LED Strategy	Implementation of the LED Strategy	Operational	Operational	25%	Target achieved. Two (2) LED projects supported with funding. (Luhufhe - Sala O nabe Poultry Coop and Emkhathini Piggery Coop)	None	None	LED strategy implementation report	MM and DEVP

EC 2014/6/15

No	Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Measures to Improvement	Portfolio of Evidence	RespondDept
	8. MUNICIPAL FINANCE MANAGEMENT AND VIABILITY														
79	Expenditure management	Sound Financial Management and viability	% Capital budget spent by 30 June 2015 (Total budget spent/Total budget)	100% (Total budget spent/Total budget)	100% (Total budget spent/Total budget)	Capital Budget	Spending of the capital budget	150 940 600.00	23,083,552.22	10% (15094060)	Target achieved. 12% of the Capital budget spent	N/A	N/A	Quarterly Financial Report	MM
80	Expenditure management	Sound Financial Management and viability	% MIG spent by 30 June 2015	100% (Total budget spent/Total budget)	100% (Total budget spent/Total budget)	MIG	Spending of the Conditional Grants (MIG)	104 432 000.00	17,091,581.47	10% (10443200)	Target achieved. 11% budget spent on MIG	N/A	N/A	Quarterly Financial Report	MM
81	Expenditure management	Sound Financial Management and viability	% INEP Grants spent by 30 June 2015	100% (Total budget spent/Total budget)	100% (Total budget spent/Total budget)	INEP	Spending of the Conditional Grants (INEP)	7 000 000.00	5,019,485.62	10% (700000)	Target achieved.67% spent on INEP	N/A	N/A	Quarterly Financial Report	MM
82	Expenditure management	Sound Financial Management and viability	% FMG spent by 30 June 2015	100%	100%	FMG		200 000.00	-	N/A	N/A	N/A	N/A	Expenditure Report	B&T
83	Revenue Management	Sound financial management and viability	To review the revenue enhancement policies by 30 June 2015	Revenue enhancement policies were reviewed	Revenue enhancement policies reviewed	Revenue enhancement policies review	Revenue enhancement policies review	Operational	Operational	N/A	N/A	N/A	N/A	Draft/Final Policies (Rates Policy, Tariff Policy, Credit Control Policy, Debts Collection Policy)	B&T
84	Budget and Reporting	Sound financial management and viability	To table the draft budget to council by 31 March 2015	Draft budget was tabled to council	Draft budget tabled to council	Draft budget	Tabling of the Draft budget to council	Operational	Operational	N/A	N/A	N/A	N/A	Draft budget and Council Resolution	B&T
85	Budget and Reporting	Sound financial management and viability	To submit the the final budget to council by 31 May 2015	Final budget was submitted to council	Final budget submitted to council	Final budget	Tabling of the Final budget to council	Operational	Operational	N/A	N/A	N/A	N/A	Final budget and Council Resolution	B&T

EC 2014/6716

No	Priority Issue/ Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Measures to Improvement	Portfolio of Evidence	RespondDept
86	Budget and Reporting	Sound financial management and viability	To submit the Financial statements submitted to AG by 31 August 2015	Financial statements was compiled and submit to AG	Financial statements compiled and submit to AG	Financial statements	Financial statements compilation and submission to AG	Operational	Operational	Financial statements compiled and submitted to AG	Target achieved. Financial statements compiled and submitted to AG	None	None	Copy of Financial statements	B&T
87	Budget and Reporting	Sound financial management and viability	# of section 71 reports submitted to Treasury	12	12	Section 71 report submission	Section 71 report submission	Operational	Operational	3	Target achieved. Section 71 Reports for the first quarter compiled and submitted to Treasury	None	None	Copy of acknowledgement of recept by Treasuries	B&T
88	Supply Chain Management	Sound financial management and viability	% of tenders adjudicated within 90 days of closure period (# tenders adjudicated/# of tenders closed and due for adjudication)	100% (# tenders adjudicated/# of tenders closed and due for adjudication)	100% (# tenders adjudicated/# of tenders closed and due for adjudication)	Tender adjudication	Tender adjudication	Operational	Operational	100% (# tenders adjudicated/# of tenders closed and due for adjudication)	Target avhieved .16 tenders were awarded within 90 days	None	None	Monthly Tender Reports	B&T

EC 2014/6717

No	Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Measures to Improvement	Portfolio of Evidence	RespondDept
89	Supply Chain Management	Sound financial management and viability	% quotations prossessed within 18 days after approval by Accouting Officer (# of quotations processed/# of quotations received)	100% (# of quotations processed/# of quotations received)	100% (# of quotations processed/# of quotations received)	Quotations	Processing of quotations	Operational	Operational	100% (# of quotations processed/# of quotations received)	Target achieved. 87% of quotations processed.	None	None	Quotations Report	**B&T**
90	Asset Management	Sound financial management and viability	To update a GRAP ompliant Asset Register by 30 June 2015	GRAP Compliant Asset Register was updated	GRAP Compliant Asset Register updated	Asset Register	Update the asset register	Operational	Operational	Update any additional, disposal and WIP	Target achied.3 monthly reports submited	None	None	Schedules of Asset Register movement	**B&T**

EC 2014/6718

No	Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
	9. GOOD GOVERNANCE AND PUBLIC PARTICIPATION														
91	Risk Management	Improved Governance and Organisational Excellence	To ensure effectiveness Risk Management System by 30 June 2015	Effective Risk Management System	Effective Risk Management System	Risk Management project	Faciliate and cordinate risk manageent meetings	Operational	Operational	Develop Quartely Strategic Monitoring Risk Report, Risk Management Committee Meeting	Target achieved. 1st Quartely Strategic Monitoring Risk Report Compiled and Risk Management Committee Meeting held on 29/09/2014	None	None	Attendence register, Minutes and Programme	**MM**
92	Fraud and Anti - Corruption	Improved Governance and Organisational Excellence	% Fraud and Anti - Corruption cases attended by 30 June 2015 (# of cases attended/# of cases reported)	100% (# of cases attended/# of cases reported)	100% (# of cases attended/# of cases reported)	Fraud and Anti - Corruption	Investigate allegations of fraud and corruption	Operational	Operational	100% (# of cases attended/# of cases reported)	Target not achieved. 50% cases done (1/1) Two alleged cases were reported and One is finalised.and the other one on Planning phase.	Lack of expertise to deal with the case	To appoint the external forensic expert to deal with the case	Case Register	**MM**
93	Public Participation	Improved Governance and Organisational Excellence	# of izimbizos convened by 30m June 2015	4	4	Public Participation	Consult members of the public on service delivery issues	Operational	Operational	1	Target achieved. Meeting with member of the public was conducted	None	None	Attendence register and Programme	**CORP**
94	Public Participation	Improved Governance and Organisational Excellence	To ensure effectiveness of 38 ward committees by 30 June 2015	380	380	Coordinate training ward committee members	Capacity building for ward committee members	R369,884		Cordinate 114 ward committee meetings. Hold 38 ward committee public participation meetings. Submit ward committee quartely reports to Council	Target achieved. 114 ward committee meetings coordinated.	None	None	Minutes, Attendence register, ward committee report, training report	**CORP**
95	Policies and By Laws	Improved Governance and Organisational Excellence	# of By-Laws reviewed by 30 June 2015	12	12	Reviewing of Municipal By-laws	Reviewing of Municipal By-laws	900 000.00		N/A	N/A	N/A	N/A	Copy of By-laws	**CORP**

EC 2014/6719

No	Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
96	Policies and By Laws	Improved Governance and Organisational Excellence	# of policies developed and reviewed by 30 June 2015	15	37	Review existing and compile new policies	Review existing and compile new policies	Operational	Operational	5 (2001 to 2006 policy)	Target not achieved .	One of the five intended draft reviews were not completed	One draft review will roll over to Q2	Council resolutions, policy codification document in chronological sequence	CORP
97	Internal Auditing	Improved Governance and Organisational Excellence	To develop the Internal Audit Charter, Audit and Performance Audit Charter and submit to Council for approval by 30th June 2015	Internal Audit Charter, Audit and Performance Audit Charter was developed and submited to council for approval	Internal Audit Charter, Audit and Performance Audit Charter developed and submited to council for approval	Internal Audit Charter	Develop the charter and submit to Council for approval	Operational	Operational	N/A	N/A	N/A	N/A	Council Resolution, Copy of the plan	MM
98	Internal Auditing	Improved Governance and Organisational Excellence	To submit the three (3) year Internal Audit rolling plan and Annual plan to council for approval by 30 June 2015	Three (3) year Internal Audit rolling plan and Annual plan was approved	Approved three (3) year Internal Audit rolling plan and Annual plan	Internal Audit 3 Year Plan	Develop the internal audit 3 year plan	Operational	Operational	N/A	N/A	N/A	N/A	Copy of the plan	MM
99	Internal Auditing	Improved Governance and Organisational Excellence	% implementation of the Approved Internal Audit Plan by 30th June 2015 in the action plan) (# of projects executed/# of projects in the action plan)	100%	100%	Internal Audit Plan	Implementation of the Approved Internal Audit Plan	Operational	Operational	100% (# of projects executed/# of projects in the action plan)	Target Achieved. 100% (1/1) projects completed.	None	None	Internal Audit report to Audit and Performance Audit Committee	MM
100	Internal Auditing	Improved Governance and Organisational Excellence	% implementation of the AG(SA) action plan by 30 June 2015	80%	100%	AG(SA) action plan	Implementation of the AG(SA) action plan	Operational	Operational	N/A	N/A	N/A	N/A	Progress report	All departments

EC 2014/16/7/20

No	Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
101	Internal Auditing	Improved Governance and Organisational Excellence	# of Audit and Performance Audit Committee meetings held by 30 June 2015	7	7	Audit and Performance Audit Committee	Organise Audit and Performance Audit Committee meetings	Operational	Operational	2	Target Achieved. 2/2 Audit and Performance Audit Committee meetings were held on 25 July 2014 and the special APAC meeting to review financial statements were held on 20 August 20 August 2014. (as per the approved APAC schedule of meeting 2 meetings are to be held)	None	None	Minutes, Attendance register, invitations	MM
102	Internal Auditing	Improved Governance and Organisational Excellence	# of Audit and Performance Audit Committee Reports developed and submitted to Council	4	4	Audit and Performance Audit Committee Reports	Develop Audit and Performance Audit Committee Reports	Operational	Operational	1	Target achieved. 1 Audit and Performance Audit Committee Report report has been prepared and submitted to Council	None	None	Council resolution, Attendance register	MM
103	Internal Auditing	Improved Governance and Organisational Excellence	# of Audit Steering Committee meetings held by 30 June 2015	8	8	Audit Steering Committee	Organise Audit Steering Committee meetings	Operational	Operational	2	Target Achieved 5 Audit Steering Committee meetings were held on 12 August 2014 09 September 2014 16 September 2014 23 September 2014 30 September 2014	None	None	Minutes, Attendance register, invitations	MM
104	Internal Auditing	Improved Governance and Organisational Excellence	# of OPCA meetings held by 30 June 2015	6	6	Operation Clean Audit (OPCA)	Organise OPCA meetings	Operational	Operational	1	Target achieved. OPCA meetings was held on 02 July 2013.	None	None	Minutes, Attendance register, invitations	MM
105	Internal Auditing	Improved Governance and Organisational Excellence	To submit the IAA and APAC Assessment report submitted to Council by 30 June 2015	2	2	IAA and APAC Assessment report	Organise IAA and APAC Assessment report and submit to council	Operational	Operational	N/A	N/A	N/A	N/A	Report, Council Resolution	MM

EC 2014/16/21

No	Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
106	Auxillary Services	Improved Governance and Organisational Excellence	To purchase furniture and equipments by 30 June 2015	N/A	N/A	Povision of office furniture and equipments	Provision of office furniture and equipments - Office furniture - whole municipality, Laptops/Computers/ Printers, Large type color printer with copier and fax	1 365 000.00	9 700.00	N/A	N/A	N/A	N/A	Proof of purchase	CORP
107	Information Technology	Improved Governance and Organisational Excellence	% Budget Spent on Upgrade and acquisition of network and communication systems by 30 June 2015	N/A	Spent on upgrade and acquisition of network and communication systems completed	Upgrade and acquisition of network and communication systems	Upgrade and acquisition of network and communication systems - Upgrade of municipal call centre, Upgrade of network infrastructure, Upgrade of servers, Hand held two way communication radio x 2, Sound & recording system Council meetings, Upgrade telephone management system, Upgrade Collaborator server, Upgrade of server	2 280 000.00	-	N/A	N/A	N/A	N/A	Proof of purchase, Project report	CORP
108	Information Technology	Improved Governance and Organisational Excellence	To develop the CGICTPF develop by 30 June 2015	N/A	Development of CGICTPF completed	CGICTPF development	Developing CGICTPF	1 000 000.00	-	Procure services of expertise	Target not achieved The scope of the work need to be revised during budget adjustment	Awaiting approval of MCGICTPF model guidelines by COGSTA; scope of project will amend accordingly	Follow up with Leon Nieuwoudt on progress with model MCGICTPF Continue with policy review desk study Amend targets for q2 to 4	Apponitment letter, Project report payment certificate	CORP

EC 2014/67/22

No	Priority Issue/Programme	Development Objective	Key Performance Indicators/Measurable Objective	Baseline	Annual Targets	Project Name	Project Description	Budget 14/15 R'000	Expenditure	1st Q Target	Progress to Date	Challenges	Intervention/ Measure to Improvement	Portfolio of Evidence	ResponDept
109	Council Services	Improved Governance and Organisational Excellence	# of Council meeting convened	8	8	Council meeting	Organise Council meeting as per schedule	Operational	Operational	1	Target achieved. 1 Council meeting held	None	None	Minutes, Attendance register, notice of invitations.	CORP
110	Council Services	Improved Governance and Organisational Excellence	# of Executive Committee Meetings convened.	24	24	Executive Committee Meetings	Organize Executive Committee Meetings as per schedule	Operational	Operational	6	Target achieved . 6 meetings were held	None	None	Minutes, Attendance register, notice of invitations.	CORP
111	Communication	Improved Governance and Organisational Excellence	To develop the Communication Policy by 30 June 2015	Council approved Communication Strategy	3	Communication policy, strategy and stakeholder management framework	Development of communication policy, strategy and regulatory framework	Operational	Operational	Communication strategy and Stakeholder management framework approved by Council	Target achived. Draft communication strategy was compiled and processed for submission to Council on 31 October 2014 . The Stakeholders Management Framework was approved under Council Resolution A.80.24.07.14	None	None	Council resolutions	CORP

EC 2014/67/23