

# PERSONAL DEVELOPMENT PLAN 2022/2023

Makhado Local Municipality herein represented by

# KENT MBAVHALELO NEMANAME

in his capacity as the Municipal Manager (hereinafter referred to as the Employer or Supervisor)

And

# SOLOMON GIFTY MAGUGA

employee of the Municipality (hereinafter referred to as the Employee).

WHEREBY IT IS AGREED AS FOLLOWS:

#### 1. Introduction

The Aim of the Personal Development Plan (PDP) is to ensure that Employees are skilled to meet Objectives as set out in the Performance Management Agreement as prescribed by legislation. Successful career path planning ensures competent employees for current and possible future positions. It there for identifies, prioritise and implement training needs

Legislative needs taken into account comes from the Municipal Systems Act Guidelines: Generic senior management competency framework and occupational competency profiles, Municipal Finance Management Competency Regulations, such as those developed by the National Treasury and other line sector departments' legislated competency requirements need also be taken into consideration during the PDP process.

### 2. Competency Modelling

The purpose of this Agreement is to:

The CoGTA has decided that a competency development model will consist of both managerial and occupational competencies:

- Managerial competencies should express those competencies which are generic of all management positions.
- Occupational competence refers to competencies which are job/function specific.

# 3. Compiling the personal development plan attached as the appendix

The Municipal Manager, in consultation with the employee is to compile a Personal Development Plan. The PDP has 7 columns that need to be completed. Appendix A serves as the Action Plan for the PDP

3.1. Column 1: Skills/Performance GAP

1. Skills Performance Gap(in order of priority)  E.g.1.	2. Outcomes Expected (measurable indicators: quantity, quality and time frames)  The manager will	3.Suggested training and / or development activity	4.Suggested mode Of delivery	5.Suggested Time Frames	6. Work opportunity created to practice skill / development	7.Support Person
Appraise Performance of Managers	be able to enter into performance agreements with all manag	3.Suggested training and / or development activity	4.Suggested mode of delivery	5.Suggested Time Frames	6. Work opportunity created to practice skill / development	7.Support Person
PMDS					acveropment	
COMPUTER (Excel and PowerPoint)						

The identified training needs should be entered into column one. The following should be taken into consideration:

#### Organisational needs

Strategic development priorities and competency requirements, in line with the municipality's strategic objectives. The competency requirements of individual jobs. The relevant job requirements (job competency profile) as identified in the job description should be compared to the current competency profile of the employee to determine the individual's competency gaps.

Specific competency gaps as identified during the probation period and performance appraisal of the employee.

# Individual training needs that are job / career related.

Prioritisation of the training needs [1 to ...] in column 1 should also be determined since it may not be possible to address all identified training needs in a specific financial year. It is however of critical importance that training needs be addressed on a phased and priority basis. This implies that all these needs should be prioritized for purposes of accommodating critical / strategic training and development needs in the HR Plan, Personal Development Plans and the Workplace Skills Plan.

## 3.2. Column 2: Outcomes Expected

/Performance	2. Outcomes Expected	3.Suggested	4.Suggested	I E Comment		
0 "	frames)	training and / or development activity	mode Of delivery	Time	Work opportunity     Created to practice skill /     Development area	7.Support Person

Consideration must be given to the outcomes expected in column 2 so that once the intervention is completed the impact it had can be measured against relevant output indicators.

### 3.3. Column 3: Suggested training

/Performance	2. Outcomes Expected		4.Suggested	5 Cuggested		
0 "	(measurable indicators: quantity, quality and time frames)	training and / or development activity	mode Of delivery	Time	Work opportunity     Created to practice skill /     Development area	7.Suppor Person

Training needs must be identified with due regard to cost effectiveness and listed in column 3.

The suggested mode of delivery refers to the chosen methodology that is deemed most relevant to ensure transfer of skills. Mode of delivery consists of, amongst others, self-study, internal or external training provision; coaching and / or mentoring and exchange programmes.

## 4. Column 4 : Suggested mode of delivery

Skills     Performance	2. Outcomes Expected	3.Suggested	4.Suggested	E Cuganatad	Terror	
0 "	(measurable indicators: quantity, quality and time frames)	training and / or development activity	mode Of delivery	5.Suggested Time Frames	Work opportunity     Created to practice skill /     Development area	7.Support Person

Training must be conducted either in line with a recognised qualification from a tertiary institution or unit standards registered on the National Qualifications Framework (South African Qualifications Authority), which could enable the trainee to obtain recognition towards a qualification for training undertaken. It is important to determine within the municipality whether unit standards have been developed with regard to a specific outcome (and registered with the South African Qualifications Authority). Unit standards usually have measurable assessment criteria to determine achieved competency.

## 5. Column 5: Suggested Time Lines

Skills /Performance	2. Outcomes Expected	3.Suggested	4.Suggested	5.Suggested	Tauti	The second secon
0- "	(measurable indicators: quantity, quality and time frames)	training and / or development activity	mode Of delivery	Time	Work opportunity     Created to practice skill /     Development area	7.Support Person

An employee should on average receive at least five days of training per financial year and not unnecessarily be withdrawn from training interventions. The suggested time frames enable managers to effectively plan for the annum e.g. so that not all their employees are away from work within the same period and also ensuring that the PDP is implemented systematically.

# 6. Column 6: Work opportunity created to practice skill /development area

/Performance	2. Outcomes Expected	3.Suggested	4.Suggested	5.Suggested		
0 "	(measurable indicators: quantity, quality and time frames)	training and / or development activity	mode Of delivery	Time	Work opportunity     Created to practice skill /     Development area	7.Support Person

This further ensures internalisation of information gained as well as return on investment (not just a nice to have skill but a necessary to have skill that is used in the workplace).

#### 7. Column 7: Support Person

1. Skills	2. Outcomes Expected	3.Suggested	1 Cuggggdad	T = 2		
	(measurable indicators: quantity, quality and time frames)	training	4.Suggested mode Of delivery	Time	Work opportunity     Created to practice skill /     Development area	7.Support Person

This identifies a support person that could act as coach or mentor with regard to the area of learning for the employee.

7.Support Person	ated to 7.Support Person				
6. Work opportunity created to practice skill /development area	6. Work opportunity created to practice skill /development				
5.Suggested Time Frames	5.Suggested Time Frames				
4.Suggested mode of delivery	4.Suggested mode of delivery				
3.Suggested training and / or development activity	and / or development activity				
(measurable indicators: quantity, quality and time frames)	into performance agreements with all managers reporting to him /her, appraise them against set criteria, within relevant time frames				
Gap(in order of priority) E.g.1.	Appraise Performance of Managers				

Thus done and signed at Makhade local Municipality day of 2022

AS WITNESSES:

1. \_\_\_\_\_

2.

SOLOMON GIFTY MAGUGA

AS WITNESSES:

1.\_\_\_\_

2.

MUNICIPAL MANAGER

KENT MBAVHALELO NEMANAME