



MAKHADO LOCAL MUNICIPALITY

ANNEXURE A

FINANCE: IN YEAR MONITORING AND REPORTING: THIRD QUARTER (Q3): 2025/2026 FINANCIAL YEAR (QUARTER ENDING 2026) (6/1/1(2025/26))

31 MARCH

1. THIRD QUARTER SDBIP 31 MARCH 2026

MUNICIPAL FINANCIAL MANAGEMENT AND VIABILITY			
Summary of third quarter SDBIP (Jan , Feb and Mar 2026) Municipal financial management and viability			
Key Performance Indicators	Performance Remarks	Quarter Target	Actual achieved
Number of Household earning less than per month with access to free electricity	Achieved	3 600	3 951
Submission of 2026/27 Draft Budget on or by 31 March 2026 to council	Achieved	Submission of 2026/27 Draft Budget on or by 31 March 2026	Draft budget was tabled by council on 31 March 2026
Number of section 71 reports submitted to Treasury within 10 days after the end of the month by (Jan, Feb and Mar 2026)	Achieved	3	3
Percentage Expenditure on MIG by 31 March 2026	Not Achieved	75%	69%
Percentage Expenditure of Financial Management Grant by 31	Achieved	75%	94%

March 2026			
Percentage Expenditure on INEP Grant by 31 March 2026	Not Achieved	75%	71%
Percentage of Tenders processed within 90 days by 31 March 2026 (From closing date in the advert)	Achieved	95%	100%
Percentage of Electricity Distribution loss by 31 March 2026	Not Achieved	10%	12%
Percentage of Invoices Paid within 30 days of receipt by 31 March 2026	Achieved	100%	100%
Percentage of Billed revenue collected for the quarter ending 31 March 2026	Achieved	90%	91%

2. ANALYSIS OF THIRD QUARTER SDBIP KEY PERFORMANCE INDICATORS AND ACHIEVEMENT ENDING 31 MARCH 2026.

1. Number of Household earning less than per month with access to free electricity

- The target was for the municipality to register 3600 households by the end of third quarter. The municipality achieved the target by registering 3 951 households by the end of March 2026..

2. Submission of 2026/27 Draft Budget on or by 31 March 2026 to council

- The target was for the municipality to submit 2026/27 draft budget on or before 31 March 2026. The municipality did achieve the target by tabling the 2026/27 draft budget on the 31st March 2026.

3. Number of section 71 reports submitted to Treasury within 10 days after the end of the month by 31 March 2026

- The target was for the municipality to submit section 71 reports to provincial and national treasury within ten working days after the end of each month. The target was achieved and three section 71 reports were submitted to both national and provincial Treasury during third quarter.

4. Percentage Expenditure of Financial Management Grant by 31 March 2026.

- The target was to spend 75% of Financial Management Grant by 31 March 2026. The municipality achieved this target by spending 94% of the budget.

5. Percentage Expenditure of INEP Grant by 31 March 2026.

- The target was to spend 75% of INEP grant by 31 March 2026. The municipality did not achieve this target as only 71% of the INEP grant was spent.

6. Percentage Expenditure of Municipal Infrastructure Grant by 31 March 2026.

- The target was to spend 75% on the Municipal Infrastructure Grant by 31 March 2026. The municipality did not achieve this target as only 69% of the MIG grant was spent.

7. Percentage of Tenders processed within 90 days by 31 March 2026 (From closing date in the advert).

- The target was to process 95% of the tenders within 90 days from closing date in advert. The municipality achieved this target by processing 100% of the tenders within 90 days .

8. Percentage of Electricity Distribution loss by 31 March 2026

- The target for the municipality was to achieve less than 10% distribution loss at the end of the third quarter ending 31 March 2026. The municipality did not achieve the target as the distribution loss for the quarter was 12%.

9. Percentage of invoice processed within 30 days from the date of receipts of the invoice.

- The target was achieved and 100% of the invoice was paid within 30 days from the date of receipt of the invoice.

10. Percentage of Billed revenue collected per month during the quarter ending 31 March 2026.

- The target was for the municipality to achieve 90% collection rate at the end of the quarter ending 31 March 2026. The municipality achieved the target by collecting revenue of 91%.

3. ANALYSIS FROM REPORTS FROM INCOME AND EXPENDITURE QUARTER THREE ENDING 31 MARCH 2026

SUMMARY: INCOME AND EXPENDITURE REPORT PERFORMANCE

SUMMARY: INCOME AND EXPENDITURE REPORT PERFORMANCE

The actual operational income for the third quarter is R 321 593 million and actual to date is R 1 102 077 billion. The operational expenditure for the same period is R 353 165 million and actual to date is R 1 058 098 billion.

Summary overall budgeted and actual expenditure

Types of Budget	Adjusted Budget	Budget Spent	Balance	% Spent
Operational	R 1 512 billion	R 1 058 billion	R 454 million	70%
Capital	R 272 million	R 159 million	R 113 million	59%
Total	R 1 784 billion	R 1 217 billion	R 567 million	68%

4. SUMMARY OF PERFORMANCE OF INCOME AND EXPENDITURE 31 MARCH 2026

Description	Budget Year 2025/26										
R thousands	Adjusted Budget	Q3 Projections	Q1 Sept 2025	Q2 Dec 2025	Q3 Mar 2026	YTD	YTD variance	YTD variance %	YTD Actual/Budget	Actual vs Projected %	Full year Forecast
Revenue By Source											
Property rates	132 050 505.45	99 037 879.09	32 818 934.61	32 955 465.13	32 921 877.57	98 696 277.31	-341 601.78	0%	75%	100%	132 050 505.45
Service charges - electricity revenue	700 682 385.25	525 511 788.94	153 269 435.99	115 044 451.07	133 424 250.81	401 738 137.87	-123 773 651.07	-24%	57%	76%	700 682 385.25
Service charges - refuse revenue	16 637 578.25	12 478 183.69	7 540 614.41	4 632 931.58	4 003 170.54	16 176 716.53	3 698 532.84	30%	97%	130%	16 637 578.25
Rental of facilities and equipment	1 105 116.80	828 837.60	551 600.08	252 405.37	217 642.22	1 021 647.67	192 810.07	23%	92%	123%	1 105 116.80
Interest earned - external investments	2 858 406.01	2 143 804.51	1 055 487.89	372 063.67	453 128.25	1 880 679.81	-263 124.70	-12%	66%	88%	2 858 406.01
Interest earned - outstanding debtors	43 612 056.99	32 709 042.74	10 705 020.65	11 063 674.64	11 492 452.58	33 261 147.87	552 105.13	2%	76%	102%	43 612 056.99
Fines, penalties and forfeits	4 991 368.28	3 743 526.21	627 861.54	413 650.60	2 015 478.78	3 056 990.92	-686 535.29	-18%	61%	82%	4 991 368.28
Licences and permits	4 422 538.61	3 316 903.96	1 033 489.69	1 176 156.29	1 133 648.32	3 343 294.30	26 390.34	1%	76%	101%	4 422 538.61
Transfers and subsidies	559 342 350.00	419 506 762.50	218 240 100.00	171 757 415.27	131 724 674.42	521 722 189.69	102 215 427.19	24%	93%	124%	554 342 350.00
Operational Revenue	193 104 885.00	144 828 663.75	1 811 054.33	15 162 196.71	4 206 800.46	21 180 051.50	-123 648 612.25	-85%	11%	15%	193 104 885.00
Total Revenue	1 658 807 190.64	1 244 105 392.98	427 653 599.19	352 830 410.33	321 593 123.95	1 102 077 133.47	-142 028 259.51	-11%	66%	89%	1 653 807 190.64

Operational Revenue	Q3	Up to 31 March 2026
Sale of goods and rendering of services	260 922.44	745 235.52
Sale of stands	2 513 010.00	16 513 902.50
Administrative Handling Fees	315 457.42	525 430.54
Breakages and Losses Recovered	257 004.34	369 298.80
Commission	860 406.26	3 026 184.14
VBS	-	
TOTAL	4 206 800.46	21 180 051.50

Description	Budget Year 2025/26										
	Adjusted Budget	Q3 Projections	Q1 Sept 2025	Q2 Dec 2025	Q3 Mar 2026	YTD	YTD variance	YTD variance %	YTD Actual/Budget	Actual vs Projected %	Full year Forecast
Expenditure By Source											
Employee related costs	428 724 107.52	321 543 080.64	94 172 568.04	120 884 808.30	109 246 092.85	324 303 469.19	2 760 388.55	1%	76%	101%	428 724 107.52
Remuneration of councillors	34 781 061.00	26 085 795.75	7 402 435.59	7 439 243.41	8 338 352.92	23 180 031.92	-2 905 763.83	-11%	67%	89%	34 781 061.00
Debt impairment	44 813 059.00	33 609 794.25	288 776.40	44 142 059.13	12 575 956.21	57 006 791.74	23 396 997.49	70%	127%	170%	44 813 059.00
Depreciation & asset impairment	167 184 813.62	125 388 610.22	30 561 685.17	30 854 430.85	51 943 276.96	113 359 392.98	-12 029 217.24	-10%	68%	90%	167 184 813.62
Finance charges	20 659 670.99	15 494 753.24	59 284.67	1 952 125.41	2 418 336.95	4 429 747.03	-11 065 006.21	-71%	21%	29%	20 659 670.99
Bulk purchases	480 796 649.29	360 597 486.97	114 127 645.86	116 508 184.51	94 830 106.38	325 465 936.75	-35 131 550.22	-10%	68%	90%	480 796 649.29
Other materials	53 262 791.30	39 947 093.48	10 368 735.92	9 779 004.60	15 143 637.15	35 291 377.67	-4 655 715.81	-12%	66%	88%	53 262 791.30
Contracted services	199 000 000.00	149 250 000.00	39 169 542.43	45 480 233.00	35 926 594.59	120 576 370.02	-28 673 629.98	-19%	61%	81%	199 000 000.00
Operational costs	82 563 792.91	61 922 844.68	17 746 386.28	13 996 002.76	22 742 251.96	54 484 641.00	-7 438 203.68	-12%	66%	88%	82 563 792.91
Total Expenditure	1 511 785 945.63	1 133 839 459.22	313 897 060.36	391 036 091.97	353 164 605.97	1 058 097 758.30	-75 741 700.92	-7%	70%	93%	1 506 785 945.63

APPROVED CONDITIONAL GRANT AS AT 31 MARCH 2026

Details of Grants allocated ,Grants Performance as at 31 MARCH 2026

	Budget Year 2025/26											
Description	APPROVED BUDGET	Grants Received YTD R '000	Actual Received Q1 R '000	Actual Received Q2 R '000	Actual Received Q3 R '000	Actual Q1 Expenditure R'000	Actual Q2 Expenditure R'000	Actual Q3 Expenditure R'000	Actual to date Expenditure R'000	% Spent on received	BUDGET VS ACTUAL %	Full Year Forecast
APPROVED CONDITIONAL GRANT												
Funded by:												
MIG	111 407	111 407	42 603	58 195	10 609	26 657	33 107	16 768	76 532	69%	69%	111 407
INEP	15 181	15 181	6 831	3 036	5 314	3 363	6 283	1 099	10 745	71%	71%	15 181
INEP - Additional	1 500	1 500	–	–	1 500	–	–	–	–	0%	0%	1 500
INEP (Roll-over)	4 545	4 545	4 545	–	–	1 382	–	–	1 382	30%	30%	4 545
FMG	2 000	2 000	2 000	–	–	508	532	836	1 875	94%	94%	2 000
EPWP	3 323	3 323	831	1 495	997	831	831	831	2 492	75%	75%	3 323
Disaster Grants	6 006	6 006	3 003	3 003	–	–	2 588	1 824	4 412	73%	73%	6 006
Disaster Grants - Additional	29 500	29 500	–	–	29 500	–	–	–	–	0%	0%	29 500
Total Grants	173 462	173 462	59 813	65 729	47 920	32 741	43 340	21 358	97 438	56%	56%	173 462

1. Municipal infrastructure Grant (MIG)

The actual amount received for the third quarter is R 10 609 million and to date is R 111 407 million and actual expenditure for the third quarter is R 16 768 million and to date is R 76 532 million that represent 69% of expenditure against approved allocation of R 111 407 million.

2. Integrated National Electricity Programme (INEP) – Original allocation

The actual amount received for the third quarter is R 5 314 million and to date is R 15 181 million and actual expenditure for the third quarter is R 1 099 million and to date is R 10 745 million that represents 71% of expenditure against approved allocation of R 15 181 million.

3. Integrated National Electricity Programme (INEP) – Roll over

The actual amount for Integrated National Electricity Programme (INEP) – Roll over amount to R 4 545 million and no expenditure incurred for the third quarter and to date is R1 382 million that represents 30% of expenditure against the Integrated National Electricity Programme (INEP) Roll over from 2024/25 financial year.

4. Financial Management Grant (FMG)

The amount received for the third quarter is R 0 million and to date is R 2 000 million and actual expenditure for the third quarter is R 836 thousand and to date is R 1 875 million that represents 94% against the approved allocation of R 2 000 million.

5. Expanded Public Works Programme (EPWP)

The actual amount received for the third quarter is R 997 thousand and to date is R 3 323 million and actual expenditure for the third quarter is R 831 thousand and to date is R 2 492 million that represent 75% against the approved allocation of R 3 323 million.

6. Disaster Management Grants

The actual amount received for the third quarter is R 0 million and to date is R 6 006 million and actual expenditure for the third quarter is R 1 824 and to date is R 4 412 that represent 73% against the approved allocation of R 6 006 million.

5. CAPITAL EXPENDITURE.

The Actual Capital expenditure for the third quarter ending 31 March 2026 is R 24 039 million and to date is R 159 294 million which represents 59% spending against the approved budget of R 271 545 million.

SUMMARY PER DEPARTMENT							
COD E	DEPARTMENT	SOURCES	BUDGET	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE
SC	Technical Services	INCOME & GRAN	244 378 287.35	244 378 287.35	153 274 626.74	91 103 660.61	63%
SC	Community Services	INCOME	4 770 495.67	4 770 495.67	255 745.67	4 514 750.00	5%
SC	Budget and Treasury	INCOME	14 080 652.00	14 080 652.00	2 253 904.75	11 826 747.25	16%
SC	Corporate Services	INCOME	7 280 000.00	7 280 000.00	3 140 794.00	4 139 206.00	43%
SC	Regional Offices	INCOME	1 035 926.25	1 035 926.25	368 676.25	667 250.00	36%
TOTAL			271 545 361.27	271 545 361.27	159 293 747.41	112 251 613.86	59%

Analysis of Capital budget expending per department

Department of Budget and Treasury office

The actual expenditure for the third quarter is R2 254 million and to date is R2 254 million compared with the projection of R 10 560 million which result to underspending by 59%. The expenditure incurred for the third quarter represents 16% of adjusted budget of R 14 081 million for 2025/26 financial year.

Technical Services Department

The actual expenditure for the third quarter is R 21 497 million and to date is R 153 275 million compared with the projection of R 183 284 million which result to underspending by 12%. The expenditure incurred to date represents 63% of adjusted budget of R 244 378 million for 2025/2026 financial year.

Department of Community services

The actual expenditure for the third quarter is R 236 thousand and to date is R 256 thousand compared with the projection of R 3 578 million which result to underspending by 70%. The expenditure incurred to date represents 5% of adjusted budget of R 4 770 million for 2025/26 financial year.

Department of Corporate Services

The actual expenditure for the third quarter is R 21 thousand and to date is R 3 141 million compared with the projection of R 5 460 million which result to underspending by 32%. The expenditure incurred to date represents 43% of adjusted budget of R 7 280 million for 2025/26 financial year.

Regional Offices

The actual expenditure for the third quarter is R 31 thousand and to date is R 369 thousand compared with the projection of R 777 thousand which result to underspending by 39%. The expenditure incurred to date represents 36% of adjusted budget of R 1 036 million for 2025/26 financial year.

SOURCES OF FINANCE - CAPITAL REVENUE

It should be noted that Capital Revenue represents the sources of finances of capital expenditure Section 71 Report in terms of the MFMA.

The above table show how the capital contribution has been financed and recognised during the quarter. The municipality projected to spend R 203 659 million up to the quarter ending 31 March 2026 and R 159 294 million was spent. An amount of R 17 111 million has been recognised from transfer and R 6 928 million was recognised from internally generated revenue. This represents 59% of the adjusted capital budget amount of R 271 545 million for 2025/26 financial year.

6. DEBTORS

The outstanding amount from debtors as at 31 MARCH 2026 is R 601 541 million

Aged Debtors - MARCH 2026											
Description		Budget Year 2025/26									
	NT Code	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	180 Days and Over	Total	Total over 90 days	Actual Bad Debts Written Off against Debtors	Impairment - Bad Debts i.t.o Council Policy
R thousands											
Debtors Age Analysis By Income Source											
Trade and Other Receivables from Exchange Transactions - Water	1200	–	–	–	–	–	–	–	–	–	–
Trade and Other Receivables from Exchange Transactions - Electricity	1300	1 349	1 057	3 104	1 275	1 851	52 845	87 983	60 131	(0)	–
Receivables from Non-exchange Transactions - Property Rates	1400	3 178	3 055	2 977	2 927	2 879	176 079	202 299	187 918	(107)	–
Receivables from Exchange Transactions - Waste Water Management	1500	–	–	–	–	–	–	–	–	–	–
Receivables from Exchange Transactions - Waste Management	1600	444	424	415	406	685	32 176	36 130	34 107	(81)	–
Receivables from Exchange Transactions - Property Rental Debtors	1700	–	–	–	–	–	–	–	–	–	–
Interest on Arrear Debtor Accounts	1810	3 725	3 631	3 569	3 526	7 765	186 433	216 239	204 925	–	–
Recoverable unauthorised, irregular, fruitless and wasteful expenditure	1820	–	–	–	–	–	–	–	–	–	–
Other	1900	926	273	4 691	(13)	425	46 920	58 890	52 297	(5)	–
Total By Income Source	2000	9 622	8 440	14 756	8 122	13 604	494 454	601 542	539 377	(193)	–
2018/19 - totals only											
Debtors Age Analysis By Customer Group											
Organs of State	2200	1 410	1 102	1 927	1 047	2 906	59 391	73 457	66 373	–	–
Commercial	2300	1 571	1 245	4 973	1 104	1 432	55 643	85 206	64 397	–	–
Households	2400	4 191	3 602	3 981	3 503	5 969	248 765	283 681	265 819	(193)	–
Other	2500	2 451	2 491	3 874	2 468	3 297	130 656	159 197	142 786	–	–
Total By Customer Group	2600	9 622	8 440	14 756	8 122	13 604	494 454	601 541	539 376	(193)	–

MAKHADO LOCAL MUNICIPALITY

Quarter 3 Debt Breakdown Analysis - 31 MARCH 2026

		Towns						
Account Type	Total Amount	Farm	Ha-Tshikota (Vleifontein)	Louis Trichardt	Makhado A (Dzanani)	Tshikota	Villages	Waterval
Agriculture	157 514 556.19	154 944 730.20	0	15 780.69	35.08	924.35	2 553 085.87	0
Businesses/ Industrial	85 206 030.04	35 928 488.48	2 247 864.46	35 443 825.49	8 576 613.85	804305.06	575 953.33	1 628 979.37
Churches	1 033 768.69	119 219.21	207 690.76	356 685.05	48 782.73	27 384.39	71 902.19	202 104.36
Government (SOP)	64 291 629.97	62 205 761.46	0.00	904 414.20	339 686.09	4 023.55	675 435.24	162 309.43
Municipal	2 055 211.31	88 603.12	48 993.61	1 557 112.81	120 493.39	20 365.20	8 836.13	210 807.05
Public Benefit Organisation (PBO)	98 403.05	95 708.09	0	805.05	1 889.91	0.00	0	0
Public Service Infrastructure (PSI)	549 899.17	365 971.58	0	183 927.59	0.00	0	0	0
Residential	283 680 678.53	3 348 993.98	58 385 924.05	58 496 174.88	24597224.2	8283204.33	15 930 900.49	114 638 256.60
Public Service Purpose (PSP)	7 110 390.54	91 230.42	2 286 940.73	-44 165.64	1 760 627.22	746 802.54	0.00	2 268 955.27
GRAND - TOTAL	601 540 567.49	257 188 706.54	63 177 413.61	96 914 560.12	35 445 352.47	9 886 085.07	19 816 113.25	119 111 412.08

Summary of Debt Impairment and Narration

Debtors Age Analysis By Customer Group

Customer Group	Total Debt per Customer Group	Impairment Provided	Net Debt per Customer Group
Organs of State	73 457	66 373	7 084
Commercial	85 206	64 397	20 809
Households	283 681	265 819	17 861
Other	159 197	142 786	16 411
Totals	601 541	539 376	62 165

- Allowance for debt impairment for the third quarter ending 31 March 2026 equals **R539 376 million**.
- The Total Consumer Debtors as at the 31 March 2026 equals **R601 541 million**.
- The Net Debt Collectible as at 31 March 2026 equals **R62 165 million**.

The table below reflects both the collection rate and the distribution loss for the third quarter ending 31 MARCH 2026

Collection Rate Table					
Quarter - 1		Quarter - 2		Quarter – 3	
Month	<u>Percentage</u>	Month	<u>Percentage</u>	Month	<u>Percentage</u>
July – 2025	105%	Oct-25	101%	January – 2026	90%
August – 2025	69%	Nov-25	85%	Feb-26	93%
Sep-25	80%	Dec-25	109%	Mar-26	89%
Total	254		295		272
Average percentage for the Quarter - 1	85%	Average percentage for the Quarter - 2	98%	Average percentage for the Quarter - 3	91%

The third quarter average collection rate is 91%.

The year-to-date average collection rate is 91%.

Distribution Rate Table					
Quarter - 1		Quarter - 2		Quarter – 3	
Month	<u>Percentage</u>	Month	<u>Percentage</u>	Month	<u>Percentage</u>
July – 2025	18%	Oct-25	25%	January – 2026	13%
August – 2025	12%	Nov-25	-18%	Feb-26	7%
Sep-25	7%	Dec-25	8%	Mar-26	17%
Total	37		15		
Average percentage for the Quarter - 1	12%	Average percentage for the Quarter - 2	5%	Average percentage for the Quarter - 3	12%

The third Quarter average Distribution Loss is 12%,

The year-to-date average Distribution Loss is 10%.

CHALLENGES

- The non-existence of electricity in R293 Towns such as Dzanani, Waterval, Vleifontein, excluding Tshikota still exists as a challenge towards collection.
- Illegal connections

STRATEGIES TO IMPROVE COLLECTION

- The meters are physically checked for those customers that are not buying or buying electricity that is unreasonably or too low because they raise a suspicion of illegal connection by Technical and finance.
- Credit Control will be applied to Government and business to be implemented without compromise.
 - Municipality has handed over debts that are older and which cannot be collected using internal credit control measures to appointed debt collectors who are currently working on the data provided and are monitored on a monthly basis.
- Installation of prepaid meter and replacement of conventional meters those who are no longer accurate.
- Cancellation of Madombidzha Eskom intake point and Madodonga Eskom intake point.
- Disconnection of illegal connections.
- Implementation of Revenue Protection Committee.
- Reconciliation of meters received at stores vs meters issued to electricians vs meters captured on the financial system.
- Reducing Nominal Maximum Demand (NMD) from 66 MVA to 48 MVA

SCM PROCESS

6. COMPETITIVE BIDDING PROCESSES ACTIVITY

ACTIVITY	Bids Advertised	Evaluated	Adjudicated	Awarded	RE-ADVERTISED
Balance B/F	25	-	-	-	-
1 st Quarter	14	14	14	14	10
2 nd Quarter	16	06	06	06	-
3 rd Quarter	11	6	6	6	2
TOTAL	66	26	26	26	12
ANNEXURE	A	B	C	D	F

All requests for adverts were processed. As at 31 March 2026, the following 28 bids were not awarded:

NO	BID NO	DESCRIPTION	CLOSING DATE	COMMENTS
01	17 of 2025	Supply, Delivery, Installation and Commissioning of Uninterruptable Power Supply (UPS) And Batteries in Server Room and 3 Years Maintenance	31-Mar-25	In Evaluation
02	20 of 2025	panel of service providers for supply and delivery of cleaning material for the period of three years	11-Apr-25	In Evaluation
03	47 of 2025	Re-advertisement : Sale of Seventy-six (76) industrial zoned sites located within Louis Trichardt extension 12 township	10-Sep-25	In Evaluation
04	48 of 2025	Re-advertisement: Design and construction of residential complex at	10-Sep-25	In Evaluation

		Louis Trichardt extension 14 township (padkamp)		
05	50 of 2025	Supply and delivery of woodchipper machine	26-Sep-25	In Evaluation
06	51 of 2025	Supply and deliver of heavy-duty lawnmower and brush cutter machine	26-Sep-25	In Evaluation
07	52 of 2025	Compilation and maintenance of the general valuation roll and supplementary valuation rolls as and when the supply of other valuation related services in compliance with the local government: municipal property rates act, 2004 (act no 6 of 2004) read together with local government : municipal property rates amendment act,2014 (act no.29 of 2014) for the period of three years	06-Oct-25	In Evaluation
08	55 of 2025	Appointment of panel of service providers for skills development programmes (skills development provider) for the period of three (03) years	28- Nov-25	In evaluation
09	56 of 2025	Supply, delivery, installation and maintenance of a large format multifunction printer (MFP) for the period of three years	28- Nov-25	In evaluation
10	66 of 2025	Re-advertisement: Refurbishment of Ha-Mutsha community hall	12-Dec-2025	In evaluation
11	68 of 2025	Supply and delivery of Large concrete round concrete refuse bins	05-Dec-2025	In evaluation
12	70 of 2025	Re-advertisement: Refurbishment of Vleifontein Satellite Office	12-Dec-2025	In evaluation
13	71 of 2025	Re-advertisement: Supply and delivery of boom lifter	05-Dec-2025	In evaluation
14	72 of 2025	Panel of services providers for supply and delivery of electrical material	05-Dec-2025	In evaluation

		For the period of three (03) years		
15	81 of 2025	Provision of prepaid vending services for the period of three (03) years	15-Jan-2025	In evaluation
16	84 of 2025	Supply, delivery, installation and commissioning of server room environmental management system including quarterly support and maintenance plan for the period of three (03) years	15-Jan-2026	In evaluation
17	86 of 2025	Appointment of electrical consulting engineer for protection scheme coordination for Makhado electrical networks	15-Jan-2026	In evaluation
18	02 of 2026	Appointment of a service provider to develop an electronic network system for electrical networks (GIS system) for farms	03-Mar-26	In evaluation
19	03 of 2026	Supply and delivery of Power Transformer and Current Transformer Testing Instrument	03-Mar-26	In evaluation
20	04 of 2026	Supply and delivery of a Transformer Turns Ratio Tester	03-Mar-26	In evaluation
21	05 of 2026	Refurbishment of Makhado Information Centre	03-Mar-26	In evaluation
22	06 of 2026	Refurbishment of Makhado Library	03-Mar-26	In evaluation
23	07 of 2026	Leasing of Aerodrome (Air Strip) situated at farm Rietvly 276 L.S District Soutpansberg for a period of five years	13-Mar-26	In evaluation
24	08 of 2026	Appointment of panel of consultants for professional civil engineering related services for the period of three years	13-Mar-26	In evaluation
25	09 of 2026	Re-advertisement: Construction, Supply, delivery and installation of	23-Mar-26	In evaluation

		new weighbridge at Makhado landfill site (Tshikota)		
26	10 of 2026	Re-advertisement: Clinical psychologist services for Makhado local municipality employees for the period of three years.	07-Apr-26	On advert
27	11 of 2026	RE-advertisment renew licencing support and maintenance of existing current cloud call .centre and intergrated tickiting solutions for 8 users for the period of three years	07-Apr-26	On advert
28	12 of 2026	Re-advertisement of supply and delivery and installation of 10 MVA 22/66kv transformer at main substation	07-Apr-26	On advert

FORMAL WRITTEN QUOTATION ABOVE R30 000.00 AS AT 31 MARCH 2026

ACTIVITY	Quotations Advertised	Quotations Evaluated	Quotations Awarded	BALANCE
OPENING BALANCE	47	-	-	-
1st QUARTER	20	39	39	28
2nd QUARTER	23	21	21	30
3rd Quarter	18	10	10	38

FORMAL WRITTEN QUOTATION BELOW R30 000.00 AS AT 31 MARCH 2026

ACTIVITY	Quotations Requested	Quotations Evaluated	Quotations Awarded	BALANCE
1st QUARTER	68	68	68	0
2nd QUARTER	61	61	61	0
3rd Quarter	82	82	82	0

PROCUREMENT DEVIATION FIRST QUARTER REPORT

1. The number of awards made in terms of SCM regulation 36

= 02

2. Reason(s) for deviation in terms of SCM Regulations 36

Reason: Sole service providers and impractical to follow normal SCM process

3. Total value of deviations under R300 000.00

= R 12 741.71

4. Total value of deviations over R300 000

= R0

5. Total number of deviations under R 300 000 is 02

6. Total number of deviations over R 300 000 is 00

7. Total value of deviations awarded through SCM Regulation 36

= R 12 741.71

C SCHEDULE AS AT 31 MARCH 2026

LIM344 Makhado - Table C1 Monthly Budget Statement Summary - M09 – March

Description	2024/25	Budget Year 2025/26							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
<u>Financial Performance</u>									
Property rates	125 104	132 051	132 051	10 979	98 696	99 038	(342)	0%	132 051
Service charges	531 063	636 520	717 320	46 185	417 915	509 710	(91 795)	-18%	717 320
Investment revenue	3 016	4 398	2 858	268	1 881	2 683	(802)	-30%	2 858
Transfers and subsidies - Operational	524 861	529 842	559 342	129 896	521 722	407 182	114 540	28%	559 342
Other own revenue	64 305	252 182	247 236	6 729	61 863	187 158	(125 295)	-67%	247 236
Total Revenue (excluding capital transfers and contributions)	1 248 349	1 554 993	1 658 807	194 056	1 102 077	1 205 771	(103 694)	-9%	1 658 807
Employee costs	409 708	400 677	428 724	45 525	324 303	311 727	12 577	4%	428 724
Remuneration of Councillors	30 557	34 781	34 781	3 375	23 180	26 086	(2 906)	-11%	34 781
Depreciation and amortisation	157 494	167 185	167 185	32 334	113 359	125 389	(12 029)	-10%	167 185
Interest	5 573	20 058	20 660	241	4 430	15 756	(11 327)	-72%	20 660
Inventory consumed and bulk purchases	489 443	468 598	533 779	39 424	360 757	375 171	(14 414)	-4%	533 779
Transfers and subsidies	–	–	–	–	–	–	–		–
Other expenditure	288 609	271 064	326 657	39 753	232 068	225 413	6 655	3%	326 657
Total Expenditure	1 381 384	1 362 362	1 511 786	160 651	1 058 098	1 079 541	(21 443)	-2%	1 511 786
Surplus/(Deficit)	(133 034)	192 631	147 022	33 405	43 979	126 229	(82 250)	-65%	147 022
Transfers and subsidies - capital (monetary allocations)	142 541	121 018	125 562	5 274	88 659	92 581	(3 922)	-4%	125 562
Transfers and subsidies - capital (in-kind)	19 995	–	–	–	–	–	–		–
Surplus/(Deficit) after capital transfers &	29 501	313 649	272 584	38 679	132 638	218 810	(86 172)	-39%	272 584
Share of surplus/ (deficit) of associate	–	–	–	–	–	–	–		–
Surplus/ (Deficit) for the year	29 501	313 649	272 584	38 679	132 638	218 810	(86 172)	-39%	272 584
<u>Capital expenditure & funds sources</u>									
Capital expenditure	–	–	–	–	–	–	–		–
Capital transfers recognised	90 795	121 018	125 562	11 902	80 622	92 581	(11 959)	-13%	125 562
Borrowing	–	–	–	–	–	–	–		–
Internally generated funds	146 933	148 477	144 683	2 984	72 031	109 840	(37 810)	-34%	144 683
Total sources of capital funds	237 728	269 495	270 245	14 886	152 652	202 421	(49 769)	-25%	270 245

LIM344 Makhado - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M09 - March

Description	Ref	2024/25	Budget Year 2025/26							
		Audited	Original	Adjusted	Monthly actual	YearTD actual	YearTD	YTD	YTD %	Full Year
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		699 777	710 247	730 323	143 485	642 705	538 716	103 989	19%	730 323
Executive and council		509 837	512 943	512 943	128 235	512 943	384 707	128 236	33%	512 943
Finance and administration		189 940	197 304	217 380	15 250	129 762	154 009	(24 247)	-16%	217 380
Internal audit		-	-	-	-	-	-	-		-
<i>Community and public safety</i>		401	519	614	31	263	427	(164)	-38%	614
Community and social services		152	258	353	21	131	231	(100)	-43%	353
Sport and recreation		129	116	116	11	97	87	10	12%	116
Public safety		120	146	146	-	35	109	(74)	-68%	146
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
<i>Economic and environmental services</i>		142 810	297 472	297 553	7 546	103 018	223 136	(120 118)	-54%	297 553
Planning and development		2 668	162 702	162 202	46	16 782	121 827	(105 045)	-86%	162 202
Road transport		140 142	134 769	135 350	7 500	86 236	101 309	(15 073)	-15%	135 350
Environmental protection		-	-	-	-	-	-	-		-
<i>Trading services</i>		567 896	667 773	755 880	48 268	444 749	536 072	(91 323)	-17%	755 880
Energy sources		545 201	642 882	729 222	45 983	421 942	516 697	(94 756)	-18%	729 222
Water management		-	-	-	-	-	-	-		-
Waste water management		-	-	-	-	-	-	-		-
Waste management		22 696	24 890	26 658	2 285	22 808	19 375	3 433	18%	26 658
<i>Other</i>	4	-	-	-	-	-	-	-		-
Total Revenue - Functional	2	1 410 884	1 676 011	1 784 370	199 330	1 190 736	1 298 352	(107 616)	-8%	1 784 370

Expenditure - Functional										
<i>Governance and administration</i>		615 061	436 571	521 098	77 141	421 031	363 212	57 819	16%	521 098
Executive and council		115 585	100 096	124 729	9 814	92 301	86 202	6 099	7%	124 729
Finance and administration		499 477	336 475	396 368	67 327	328 730	277 010	51 720	19%	396 368
Internal audit		–	–	–	–	–	–	–		–
<i>Community and public safety</i>		19 243	25 907	21 386	2 782	13 971	17 227	(3 256)	-19%	21 386
Community and social services		678	8 108	3 166	132	1 182	3 667	(2 485)	-68%	3 166
Sport and recreation		700	1 052	782	51	271	658	(387)	-59%	782
Public safety		17 384	16 148	16 689	2 458	11 858	12 393	(534)	-4%	16 689
Housing		–	–	–	–	–	–	–		–
Health		481	599	749	141	660	509	151	30%	749
<i>Economic and environmental services</i>		166 133	293 466	278 150	29 461	166 497	209 842	(43 345)	-21%	278 150
Planning and development		46 316	59 166	60 297	4 154	36 830	45 926	(9 096)	-20%	60 297
Road transport		119 817	234 300	217 853	25 306	129 667	163 916	(34 249)	-21%	217 853
Environmental protection		–	–	–	–	–	–	–		–
<i>Trading services</i>		580 946	606 419	691 152	51 268	456 598	489 260	(32 662)	-7%	691 152
Energy sources		532 724	562 612	641 287	49 209	426 732	453 615	(26 883)	-6%	641 287
Water management		168	–	–	–	–	–	–		–
Waste water management		–	–	–	–	–	–	–		–
Waste management		48 054	43 807	49 865	2 058	29 866	35 645	(5 779)	-16%	49 865
<i>Other</i>		–	–	–	–	–	–	–		–
Total Expenditure - Functional	3	1 381 384	1 362 362	1 511 786	160 651	1 058 098	1 079 541	(21 443)	-2%	1 511 786
Surplus/ (Deficit) for the year		29 501	313 649	272 584	38 679	132 638	218 810	(86 172)	-39%	272 584

LIM344 Makhado - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M09 – March

Description	Ref	2024/25	Budget Year 2025/26							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue										
Exchange Revenue										
Service charges - Electricity		515 697	619 883	700 683	44 609	401 376	497 232	(95 856)	-19%	700 683
Service charges - Water		–	–	–	–	–	–	–		–
Service charges - Waste Water Management		–	–	–	–	–	–	–		–
Service charges - Waste management		15 367	16 638	16 638	1 575	16 539	12 478	4 061	33%	16 638
Sale of Goods and Rendering of Services		1 843	2 876	3 219	123	745	2 294	(1 549)	-68%	3 219
Agency services		–	–	–	–	–	–	–		–
Interest		–	–	–	–	–	–	–		–
Interest earned from Receivables		17 215	12 748	15 511	1 416	12 215	10 666	1 549	15%	15 511
Interest from Current and Non Current Assets		3 016	4 398	2 858	268	1 881	2 683	(802)	-30%	2 858
Dividends		–	–	–	–	–	–	–		–
Rent on Land		129	116	116	11	97	87	10	12%	116
Rental from Fixed Assets		302	432	1 105	73	1 022	593	428	72%	1 105
Licence and permits		315	285	285	38	192	214	(22)	-10%	285
Special Rating Levies		–	–	–	–	–	–	–		–
Operational Revenue		6 814	190 229	189 436	614	20 435	142 354	(121 920)	-86%	189 436
Non-Exchange Revenue										
Property rates		125 104	132 051	132 051	10 979	98 696	99 038	(342)	0%	132 051
Surcharges and Taxes		–	–	–	–	–	–	–		–
Fines, penalties and forfeits		6 227	4 991	4 991	1 882	3 057	3 744	(687)	-18%	4 991
Licence and permits		3 642	3 810	4 138	381	3 151	2 989	163	5%	4 138
Transfers and subsidies - Operational		524 861	529 842	559 342	129 896	521 722	407 182	114 540	28%	559 342
Interest		27 404	36 696	27 985	2 400	20 949	24 038	(3 089)	-13%	27 985
Fuel Levy		–	–	–	–	–	–	–		–
Operational Revenue		–	–	–	–	–	–	–		–
Gains on disposal of Assets		–	–	–	–	–	–	–		–
Other Gains		414	–	450	(207)	–	180	(180)	-100%	450
Discontinued Operations		–	–	–	–	–	–	–		–
Total Revenue (excluding capital transfers and contributions)		1 248 349	1 554 993	1 658 807	194 056	1 102 077	1 205 771	(103 694)	-9%	1 658 807

Expenditure By Type										
Employee related costs		409 708	400 677	428 724	45 525	324 303	311 727	12 577	4%	428 724
Remuneration of councillors		30 557	34 781	34 781	3 375	23 180	26 086	(2 906)	-11%	34 781
Bulk purchases - electricity		437 655	415 335	480 797	33 869	325 466	337 686	(12 220)	-4%	480 797
Inventory consumed		51 788	53 263	52 983	5 555	35 291	37 485	(2 194)	-6%	52 983
Debt impairment		26 050	38 231	44 099	20 596	57 007	31 021	25 986	84%	44 099
Depreciation and amortisation		157 494	167 185	167 185	32 334	113 359	125 389	(12 029)	-10%	167 185
Interest		5 573	20 058	20 660	241	4 430	15 756	(11 327)	-72%	20 660
Contracted services		161 812	165 910	198 710	9 399	120 576	135 222	(14 646)	-11%	198 710
Transfers and subsidies		-	-	-	-	-	-	-		-
Irrecoverable debts written off		0	3 878	714	(714)	-	1 643	(1 643)	-100%	714
Operational costs		83 291	63 045	68 134	10 472	54 485	51 528	2 957	6%	68 134
Losses on Disposal of Assets		16 802	-	15 000	-	-	6 000	(6 000)	-100%	15 000
Other Losses		655	-	-	-	-	-	-		-
Total Expenditure		1 381 384	1 362 362	1 511 786	160 651	1 058 098	1 079 541	(21 443)	-2%	1 511 786
Surplus/(Deficit)		(133 034)	192 631	147 022	33 405	43 979	126 229	(82 250)	-65%	147 022
Transfers and subsidies - capital (monetary allocations)		142 541	121 018	125 562	5 274	88 659	92 581	(3 922)	-4%	125 562
Transfers and subsidies - capital (in-kind)		19 995	-	-	-	-	-	-		-
Surplus/(Deficit) after capital transfers & contributions		29 501	313 649	272 584	38 679	132 638	218 810			272 584
Income Tax		-	-	-	-	-	-	-		-
Surplus/(Deficit) after income tax		29 501	313 649	272 584	38 679	132 638	218 810			272 584
Share of Surplus/Deficit attributable to Joint Venture		-	-	-	-	-	-	-		-
Share of Surplus/Deficit attributable to Minorities		-	-	-	-	-	-	-		-
Surplus/(Deficit) attributable to municipality		29 501	313 649	272 584	38 679	132 638	218 810			272 584
Share of Surplus/Deficit attributable to Associate		-	-	-	-	-	-	-		-
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-		-
Surplus/ (Deficit) for the year		29 501	313 649	272 584	38 679	132 638	218 810			272 584

LIM344 Makhado - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - M09 – March[illegible]

Capital Expenditure - Functional Classification										
Governance and administration		13 604	28 811	37 343	1 572	17 299	25 149	(7 850)	-31%	37 343
Executive and council		4 067	-	-	1 629	1 629	-	1 629	#DIV/0!	-
Finance and administration		9 537	28 811	37 343	(57)	15 669	25 149	(9 479)	-38%	37 343
Internal audit		-	-	-	-	-	-	-		-
Community and public safety		5 171	2 240	3 431	-	1 356	2 234	(877)	-39%	3 431
Community and social services		261	-	396	-	440	236	205	87%	396
Sport and recreation		4 911	2 240	3 035	-	916	1 998	(1 082)	-54%	3 035
Public safety		-	-	-	-	-	-	-		-
Housing		-	-	-	-	-	-	-		-
Health		-	-	-	-	-	-	-		-
Economic and environmental services		186 513	178 143	175 865	9 920	115 437	132 492	(17 055)	-13%	175 865
Planning and development		-	-	-	-	-	-	-		-
Road transport		186 513	178 143	175 865	9 920	115 437	132 492	(17 055)	-13%	175 865
Environmental protection		-	-	-	-	-	-	-		-
Trading services		42 938	60 301	53 606	3 400	18 566	42 548	(23 982)	-56%	53 606
Energy sources		41 798	57 231	51 156	3 400	18 566	40 493	(21 927)	-54%	51 156
Water management		-	-	-	-	-	-	-		-
Waste water management		-	-	-	-	-	-	-		-
Waste management		1 140	3 070	2 450	-	-	2 055	(2 055)	-100%	2 450
Other		-	-	-	-	-	-	-		-
Total Capital Expenditure - Functional Classification	3	248 226	269 495	270 245	14 892	152 658	202 421	(49 763)	-25%	270 245
Funded by:										
National Government		90 795	121 018	125 562	11 902	80 622	92 581	(11 959)	-13%	125 562
Provincial Government		-	-	-	-	-	-	-		-
District Municipality		-	-	-	-	-	-	-		-
Transfers and subsidies - capital (monetary allocations) (Nat / Prov Departm Agencies,		-	-	-	-	-	-	-		-
Transfers recognised - capital		90 795	121 018	125 562	11 902	80 622	92 581	(11 959)	-13%	125 562
Borrowing	6	-	-	-	-	-	-	-		-
Internally generated funds		146 933	148 477	144 683	2 984	72 031	109 840	(37 810)	-34%	144 683
Total Capital Funding		237 728	269 495	270 245	14 886	152 652	202 421	(49 769)	-25%	270 245

LIM344 Makhado - Table C6 Monthly Budget Statement - Financial Position - M09 – March

Description	Ref	2024/25	Budget Year 2025/26			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash and cash equivalents		19 589	60 741	32 891	62 149	32 891
Trade and other receivables from exchange transactions		102 286	492 755	428 504	54 580	428 504
Receivables from non-exchange transactions		52 695	94 931	153 873	55 984	153 873
Current portion of non-current receivables		–	–	–	–	–
Inventory		128 488	131 951	150 003	138 145	150 003
VAT		442 456	0	0	495 655	0
Other current assets		(4 877)	–	–	(5 217)	–
Total current assets		740 637	780 378	765 271	801 296	765 271
Non current assets						
Investments		–	–	–	–	–
Investment property		14 641	15 707	15 707	14 355	15 707
Property, plant and equipment		2 020 362	2 008 943	1 993 033	2 060 263	1 993 033
Biological assets		–	–	–	–	–
Living and non-living resources		–	–	–	–	–
Heritage assets		2 160	2 253	2 253	2 160	2 253
Intangible assets		1 248	1 803	1 584	932	1 584
Trade and other receivables from exchange transactions		–	–	–	–	–
Non-current receivables from non-exchange transactions		–	–	–	–	–
Other non-current assets		–	–	–	–	–
Total non current assets		2 038 411	2 028 706	2 012 576	2 077 710	2 012 576
TOTAL ASSETS		2 779 048	2 809 084	2 777 848	2 879 005	2 777 848

LIABILITIES						
Current liabilities						
Bank overdraft		–	–	–	–	–
Financial liabilities		1 267	1 175	1 175	1 267	1 175
Consumer deposits		16 173	15 626	15 626	16 578	15 626
Trade and other payables from exchange transactions		341 503	291 695	322 554	164 870	322 554
Trade and other payables from non-exchange transactions		4 545	0	(0)	76 024	(0)
Provision		10 269	10 238	9 788	15 628	9 788
VAT		438 472	35 288	35 288	493 831	35 288
Other current liabilities		–	104	104	–	104
Total current liabilities		812 228	354 128	384 537	768 198	384 537
Non current liabilities						
Financial liabilities		573	1 919	1 919	(363)	1 919
Provision		24 024	19 677	19 677	25 675	19 677
Long term portion of trade payables		–	–	–	–	–
Other non-current liabilities		129 938	124 106	124 106	139 589	124 106
Total non current liabilities		154 535	145 701	145 701	164 901	145 701
TOTAL LIABILITIES		966 763	499 829	530 238	933 098	530 238
NET ASSETS	2	1 812 285	2 309 255	2 247 610	1 945 907	2 247 610
COMMUNITY WEALTH/EQUITY						
Accumulated surplus/(deficit)		1 812 285	2 309 255	2 247 610	1 945 907	2 247 610
Reserves and funds		–	–	–	–	–
Other		–	–	–	–	–
TOTAL COMMUNITY WEALTH/EQUITY	2	1 812 285	2 309 255	2 247 610	1 945 907	2 247 610

STATUS OF RECONCILIATIONS AS AT 31 MARCH 2026

Bank reconciliations is up to date
Grant Reconciliation is up to date
Investment Reconciliations is up to date
Assets Reconciliation is up to date
Petty Cash reconciliation is up to date
Retention reconciliation is up to date
Inventory Reconciliation is up to date
Debtors Reconciliations is up to date
Salary Reconciliation is up to date
Vat Reconciliation is done up to Month of February 2026

7. A CASH FLOW POSITION

This statement indicates the financial position as at 31 March 2026 is R 72 445 618.17. The municipality continues to keep a favorable balance on a monthly basis and these cash flow statements reflect positive balance of R 72 445 618.17 at the end of third quarter ending 31 March 2026.

Primary Account	R 72 445 618.17
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Closing balance as at 31 March 2026	R 72 445 618.17
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8. PROGRESS ON THE IMPLEMENTATION OF THE mSCOA Roadmap

Below is the progress on the mSCOA Roadmap implementation as at 31 March 2026:

1.mSCOA Roadmap																
No	Pillar	Objective/Purpose	Focus Area	Activity	Frequency	Start Date	Due Date	Responsible for Performing /executing the activity	Responsible for reviewing/monitoring performance	POE	March					
											By Responsible Official				By Supervisor	
											Was Activity Performed	Activity Status	POE (On Impleme nted Activity)	POE TYPE	Comments	Activity Evaluation (Was Activity)
1	1. ICT Architecture	ICT Architecture	Hardware	Network infrastructure Refresher (Phase 3)	Annually	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	Appointment letter	Yes	Conclude d	In Place	Project hand-over report	Project completed	Evaluated With No Issues
2		ICT Architecture	Plan	Disaster Recovery Architecture	Once Off Activity	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	Appointment letter	No	In progress	Select		SCM processes - Specification submitted to SCM	Select
3		ICT Architecture	Hardware	Procure, License and Support AD Manager Plus and AG Audit Plus	Once Off Activity	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	Appointment letter	No	In progress	Select		SCM processes - Specification submitted to SCM	Select
4		ICT Architecture	Software	Install Local Area Network for Testing Station old Building	Once Off Activity	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	Appointment letter	Yes	Conclude d	In Place	Project hand-over report	Project completed	Evaluated With No Issues
5		ICT Architecture	Software	Install Local Area Network for new Offices in Civic Centre	Once Off Activity	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	Appointment letter	Yes	Conclude d	In Place	Network refresher Project hand-over report	Project completed	Evaluated With No Issues
6		ICT Architecture	Software	Procure, License and Support Municipal Laptop Tracking solution for a period of three years	Once Off Activity	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	Appointment letter	No	In progress			SCM processes - Evaluation phase	Select
7		ICT Architecture	Software	Procure, Plotter for Printing GIS Maps and Images-Include 3 years Support and Maintenance	Once Off Activity	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	Appointment letter	No	In progress			SCM processes - Evaluation phase	Select
8		ICT Architecture	Software	Supply and Licencing of cloud AUTOCAD System for a period of three years(5 USERS)	Once Off Activity	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	Appointment letter	No	In progress	Select		SCM processes - Specification submitted to SCM	Select
9		ICT Architecture	Software	Server Room Environmental Management System	Once Off Activity	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	Appointment letter	No	In progress	Select		SCM processes - Evaluation phase	Select
21	2. Governance and Institutional Arrangements	Governance and Institutional Arrangements	First MSCOA steering Committee	First quarter progress reports:ending 30 September 2025. 1.Progress on utilisation of Assets Module. 2. Progress on Mscosa Roads Map 30 June 2026.	Quarterly	01/07/2025	31/10/2025	All Finance Managers CFO	CFO/ MM	Attendance register Minutes of meeting	No	Not Yet Started	Not In Place		The steering committee did not seat by the end of March 2026	Select
22		Governance and Institutional Arrangements	Second Mscosa Steering Committee	Second quarter progress reports: ending 31 December 2025. Monthly data strings feedback by provincial treasury and Mscosa Road map progress report. Mid-year , Adjustment budget and MFMA Circular about MTREF FOR Draft 2026/2027 (Budget and IDP) e.g any changes in the Mscosa Roadmap, updates from support	Quarterly	01/10/2025	31/01/2026	Manager: Budget and Financial Reporting IDP Manager All managers	CFO/ All Directors/ MM	Attendance register Minutes of meeting	No	Not Yet Started	Not In Place		The steering committee did not seat by the end of March 2026	Select

23		Governance and Institutional Arrangements		Third Mscoa Steering Committee	Mscoa Monthly data strings feedback by provincial treasury and Mscoa Road map progress report, Feed back Final MTREF 2026/2027	Quarterly	01/01/2026	30/04/2026	Manager: Budget and Financial Reporting IDP Manager All managers	CFO/ MM	Attendance register Minutes of meeting	No	Not Yet Started	Not In Place		Select		N/A
41	3.System Functionality	System Functionality	e.g. To ensure optimal system functionality and seamless integration of the 3rd party systems	HR and Payroll	Continuous monitoring of the integration of HR and Payroll system in the core system	Monthly	01/07/2025	30/06/2026	ICT Manager	CFO/ Director: Corporate services	System report	Yes	Concluded - Ongoing Activity	Select		There's seamless integration steering committee meetings that are held with system vendors	Evaluated With No Issues	Seamless integration steering committee meeting was held on the 23rd July 2025 with the system vendors virtually
92		Other 2	To ensure Submission of Monthly data strings to gomun(Treasury portal) Section 71	All section 71 reports	monthly data strings on GoMun portal	Monthly	Within 10 working days after end of the month		Manager Budget and Financial Reporting	CFO	All section 71 reports	Yes	Concluded - Ongoing Activity	In Place	GoMun portal submission	None	Evaluated With No Issues	N/A
			PT Circular 2 monthly reports	PT Circular 2 monthly reports	PT Circular 2 monthly reports	Monthly	Within 10 working days after end of the month		Manager Budget and Financial Reporting	CFO	All reconciliations	Yes	Concluded - Ongoing Activity	In Place	Reconciliations	None	Evaluated With No Issues	Reconciliations are submitted to LPT on a monthly basis
			To receive Feedback from provincial treasury on monthly data strings	Monthly data strings feedback	To receive Feedback from provincial treasury on monthly data strings	Monthly			Manager Budget and Financial Reporting	CFO	Report from PT	Yes	Concluded - Ongoing Activity		N/A	None	Evaluated With Issues	monthly data strings and raised some issues that the municipality has resolved them.
			To ensure submission of quarterly section 52d reports	Section 52d reports	submission of quarterly section 52d reports	Quarterly	Within 30 days after end of the quarter		Manager Budget and Financial Reporting	CFO	Section 52d	Yes	Concluded	In Place	Section 52d report	None	Evaluated With Issues	LPT reviewed Q2 sec 52d and raised some issues that the municipality has resolved them
93		Other 2	Council to adopt IDP process plan and Budget time table by 31 August 2025	Adoption of IDP process plan and Budget	Council to adopt IDP process plan and Budget time table by 31 August 2025	Annually	01/07/2025	31/08/2025	IDP Manager Manager Budget and Financial Reporting	CFO	Council resolution	N/a	Concluded	In Place	Concluded in July	Concluded in July	Evaluated With No Issues	Concluded in July
94		Other 2	To receive the feed back from Provincial treasury on adopted IDP Process plan and budget time table	Adoption of IDP process plan and Budget	To receive the feed back from Provincial treasury on adopted IDP Process plan and budget time table	Annually			IDP Manager Manager Budget and Financial Reporting	CFO	Report from PT	Yes	Concluded	In Place	IDP Process plan and budget time table together with the council	IDP Process plan and budget time table were submitted to LPT and no feedback received	Not Evaluated	IDP Process plan and budget time table were submitted to LPT and no feedback received
95	6. Business Process	Other 2	To ensure submission of AFS to Auditor General, Coghsta and Treasury on time and Pre-audit data strings	Submission of AFS to AG, Coghsta and Treasury and pre-audit data string	To ensure submission of AFS to Auditor General, Coghsta and Treasury on time and Pre-audit data strings	Annually	01/07/2025	31/08/2025	Manager Budget and Financial Reporting/CFO	CFO	AFS	Yes	Concluded	In Place	Concluded in August	Concluded in August	Evaluated With No Issues	N/A
96		Other 2	All department to submit budget adjustment input 2025/2026 and Draft budget input 2026/2027	Submission of budget adjustment input by all departments for 2025/26 and draft budget input	All department to submit budget adjustment input 2025/2026 and Draft budget input 2026/2027	Annually	01/12/2025	31/12/2025	Manager Budget and Financial Reporting/CFO/ All directors	CFO	Adjusted budget and 2025/26 draft budget	Yes	In progress	In Place	Submission of budget adjustment input by all departments for 2025/26	Deadline for submission of inputs by all departments was the 15th of January 2026	Not Evaluated	budget adjustment was adopted by council on the 26th of February 2026 and we still waiting for the feedback from

97	Other 2	To ensure submission of audited data strings	Submission of audited data strings	To submit audited data strings	Annually	30/11/2025	05/12/2025	Manager Budget and Financial Reporting/CFO	CFO	Submission report from the system	Yes	Concluded	In Place	Submission of audited data strings	Audited data strings were successfully submitted	Evaluated With No Issues	N/A
98	Other 2	To ensure submission of approved Mid-year Assessment report to Treasury and CoGTA by 25 January 2026	Submission of approved Mid-year Assessment report to Treasury and CoGTA by 25 January 2026	To submit approved Mid-year Assessment report to Treasury and CoGTA by 25 January 2026	Annually	02/02/2026	25/01/2026	Manager Budget and Financial Reporting/CFO	CFO	Submission report from the system	Yes	Concluded	In Place	Submission report from the system	The reports were submitted successfully	Evaluated With Issues	LPT reviewed Q2 sec 52d and raised some issues that the municipality has resolved them
99	Other 2	Council to Approve the adjustment budget by 28 Feb 2026	Approval of adjustment budget by 28 Feb 2026	Council to Approve the adjustment budget by 28 Feb 2026	Annually	26/01/2026	28/02/2026	Manager Budget and Financial Reporting/CFO	CFO/ All directors	Council resolution	Yes	Concluded	In Place	Council resolution	The council adopted the adjustment budget on the 26th	Not Evaluated	Still waiting for LPT to give feedback on adjustment budget
100	Other 2	To submit ADIB and PRAD Data strings within a day after the approval by council 01 March 2026	Submit ADIB and PRAD Data strings within a day after the approval by council 01 March 2026	To submit ADIB and PRAD Data strings within a day after the approval by council 01 March 2026	Annually	28/02/2026	01/03/2026	Manager Budget and Financial Reporting/CFO	CFO/ All directors	Submission report from the system	Yes	Concluded	In Place	Submission report from the system	Not yet due	Not Evaluated	Still waiting for LPT to give feedback on adjustment budget
101	Other 2	To table Draft IDP and budget to council on or before 31 March 2026	Draft IDP and budget to council on or before 31 March 2026	To table Draft IDP and budget to council on or before 31 March 2026	Annually	01/03/2026	31/03/2026	IDP Manager Manager Budget and Financial Reporting/ CFO	CFO/ All directors	Council resolution	No	Not Yet Started	Select	N/A	Not yet due	Select	N/A
102	Other 3	To submit TABB and PRTA Data strings, all draft policies and Tariffs to Gomuni (Treasury portal) a day after the tabling by council	Submit TABB and PRTA Data strings, all draft policies and Tariffs to Gomuni (Treasury portal) a day after the tabling by council	To submit TABB and PRTA Data strings, all draft policies and Tariffs to Gomuni (Treasury portal) a day after the tabling by council	Annually	31/03/2026	01/04/2026	Manager Budget and Financial Reporting/CFO	CFO	Submission report from the system	No	Not Yet Started	Select	N/A	Not yet due	Select	N/A
103	Other 3	To ensure budget engagement to be coordinated by Provincial treasury: In this meeting budget will be presented and Provincial treasury will be give the budget assessment report whether the Municipality's budget is funded	Budget engagement	To attend Budget engagement to be coordinated by Provincial treasury: In this meeting budget will be presented and Provincial treasury will be give the budget assessment report whether the Municipality's budget is funded or not and overall mscoa compliance assessment	Annually	April and May 2026		CFO/All directors/MM	CFO/ MM		No	Not Yet Started	Select	N/A	Not yet due	Select	N/A
104	Other 3	Preparation and submission of Interim financial statements as at 31 March 2026 to Internal audit committee	Preparation and submission of Interim financial statements as at 31 March 2026 to Internal audit committee	Preparation and submission of Interim financial statements as at 31 March 2026 to Internal audit committee and PT	Annually	01/04/2026	30/04/2026	Manager Budget and Financial Reporting/CFO	CFO/ All directors	Interim AFS	No	Not Yet Started	Select	N/A	Not yet due	Select	N/A
105	Other 3	To receive all draft IDP and Budget input from community	Draft IDP and Budget input from community	To receive all draft IDP and Budget input from community	Annually	01/04/2026	29/04/2026	All Managers/ All Directors/ CFO/MM	All Managers/ All Directors/ CFO/MM	Inputs from community	No	Not Yet Started	Select	N/A	Not yet due	Select	N/A
106	Other 3	To ensure submission of the Final IDP and Budget to council for approval on or before 31 May 2026	submission of the Final IDP and Budget to council for approval on or before 31 May 2026	To submit the Final IDP and Budget to council for approval on or before 31 May 2026	Annually	29/04/2026	31/05/2026	Municipal Manager	All Managers/ All Directors/ CFO/MM	Council resolution	No	Not Yet Started	Select	N/A	Not yet due	Select	N/A
107	Other 3	To ensure submission ORGB and PROR Data strings to Gomuni (Treasury portal) and other relevant documents	Submission ORGB and PROR Data strings to Gomuni (Treasury portal) and other relevant documents	To submit ORGB and PROR Data strings to Gomuni (Treasury portal) and other relevant documents	Annually	01/06/2026	05/06/2026	Manager Budget and Financial Reporting/CFO	CFO	All budget and IDP related documents incl. council resolution	No	Not Yet Started	Select	N/A	Not yet due	Select	N/A

Other 3	To attend a year end closure procedure Training by System provider (Munsoft):Segment migration and alignment from old version to another) how to process transaction in the period 13,14 and 15 and Segment Validation)	Attend a year end closure procedure Training by System provider (Munsoft):Segment migration and alignment from old version to another) how to process transaction in the period 13,14 and 15 and Segment Validation)	To attend a year end closure procedure Training by System provider (Munsoft):Segment migration and alignment from old version to another) how to process transaction in the period 13,14 and 15 and Segment Validation)	Annually	12/06/2026	13/06/2026	Finance Managers CFO	CFO	Attendance register	No	Not Yet Started	Select	N/A	Not yet due	Select	N/A
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