

## 4. MAKHADO MUNICIPALITY DEPARTMENTS

**Makhado Municipality administration is composed of the following departments:** 1. Office of the Municipal Manager, 2. Corporate Services, 3. Development Planning, 4. Budget and Treasury, 5. Technical Services, 6. Community Services

| 5. Departmental : Operational Vote |  |   |
|------------------------------------|--|---|
| Votes and Operational objectives   | Votes                                  | Objectives and Targets  |
|                                    | Municipal Manager Office<br>(Vote 010) | To lead, direct and manage a motivated and inspired Administration and account to the Makhado Local Municipal Council as Accounting Officer for long term Municipal sustainability to achieve a good creditor rating within the requirements of the relevant legislation and whereas the following sections within the department, i.e. Performance Management, Risk Management and Internal Auditing is managed for integration, efficient, economic and effective communication and service delivery. |
|                                    | Finance<br>(Vote 051)                  | To secure sound and sustainable management of the financial affairs of Makhado Local Municipality by managing the budget and treasury office and advising and if necessary assisting the accounting officer and other directors in their duties and delegation contained in the MFMA. Ensuring that the Makhado Local Municipality is 100% financially viable when it comes to Cost Coverage and to manage the Grant Revenue of the municipality so that no grant funding is foregone                   |
|                                    | Community Services<br>(Vote 246)       | To co-ordinate Environmental Health Services, Libraries, Safety and Security, Environmental and Waste management, Parks and Recreation as well as Disaster management to decrease community affected by disasters   |
|                                    | Technical Services<br>(Votes 151)      | To ensure that the service delivery requirements for roads are met and maintenance of water, sewerage and electricity are conducted for access to basic services as well as no less than an average of 100% MIG expenditure   |
|                                    | Development & Planning<br>(Vote 012)   | To direct the Makhado Local Municipality's resources for advanced economic development and investment growth through appropriate town and infrastructure planning in order that an environment is created whereby all residents will have a sustainable income.   |
|                                    | Corporate Services<br>(Vote 009 )      | To ensure efficient and effective operation of council services, human resources and management, legal services, HIV/Aids, Youth, Disabled and Gender Desk Sports Arts and culture, Communication, Events and the provision of high quality customer orientated administrative systems. Ensuring 100% compliance to the Skills Development Plan   |

| MAKHADO SDBIP 2014/2015   |   |  |   |  |  |                                   |   |                      |                |                    |            |           |  |  |  |   |  |                    |                   |
|---|---|--|---|--|--|-----------------------------------|---|----------------------|----------------|--------------------|------------|-----------|--|--|--|---|--|--------------------|-------------------|
| Priority Issue/Programme  | Development Objective                         | IDP Strategies   | Key Performance Indicators/Measurable Objective   | Baseline   | Annual Targets   | Project Name                      | Project Description   | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End Date  | 1st Q Targets  | 2nd Q Targets  | 3rd Q Targets  | 4th Q Targets   | Portfolio Of Evidence  | Responsible Person | No. of Indicators |
| <b>5. MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT</b> |   |  |   |  |  |                                   |   |                      |                |                    |            |           |  |  |  |   |  |                    |                   |
| Integrated Development Planning                                   | Good governance and administrative excellence | To review the IDP for 2015/2016 financial year.  | To review the IDP for 2015/2016 financial year by 31 May 2016   | IDP reviewed   | Review the IDP   | IDP Review                        | Review the IDP and align it to the budget                                       | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | Complete the IDP analysis phase  | Conduct Strategic Planning session and compile strategic plan report | Draft IDP completed and submitted to Council for adoption by 31 March 2015   | Final IDP submitted to council for adoption by 31 May 2015            | Council resolutions, Draft IDP, Strategic plan report, Attendance register, Invitations for strategic plan, IDP Consultation attendance register, IDP Analysis phase                         | MM                 | 1                 |
| Performance Management  | Good governance and administrative excellence | To ensure submission of the SDBIP to the Mayor within 28 days after approval of the budget | To submit the SDBIP to the Mayor within 28 days after approval of the budget  | SDBIP was submitted to the Mayor within 28 days after approval of the budget | SDBIP submitted to the Mayor within 28 days after approval of the budget | SDBIP Development                 | Development of SDBIP  | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | N/A  | N/A  | N/A  | SDBIP signed by the Mayor within 28 days after approval of the budget | Signed SDBIP   | MM                 | 2                 |
| Performance Management  | Good governance and administrative excellence | To develop organisational performance reports  | # of organisational performance reports developed and submitted to Council by 30 June 2016  | 8  | 8  | Quarterly performance reports     | Development and submission of the organisational performance reports to council | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 2 (Draft Annual Report 2014/2015 in terms of Section 46 MSA and Fourth Quarter SDBIP performance Report 2014/2015) | 1 (First Quarter SDBIP performance Report 2015/2016)                 | 4 (Mid Year Budget and Performance Assessment Report 2014/2015 in terms of section 72 MFMA, Draft and Final Annual Report 2015/2016, Oversight Report 2013/2014) | Third Quarter SDBIP performance Report                                | Draft Annual Report, Fourth Quarter SDBIP Report 2015/2016, First Quarter SDBIP Report 2015/2016, Mid Year Performance Report 2015/2016, Oversight, Final Annual Report, Council Resolutions | MM                 | 3                 |
| Performance Management  | Good governance and administrative excellence | To develop and sign performance agreements for section 57 managers                         | % Section 57 Managers with signed performance agreements by 30 June 2016 (# of managers with signed performance agreements/# of managers appointed) | 100% (3/3)   | 100%   | Performance agreements            | Development of Performance agreements   | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 100%   | 100%   | 100%   | 100%  | Signed Performance Agreements  | MM                 | 4                 |
| Performance Management  | Good governance and administrative excellence | To conduct 4 section 57 managers performance assessment                                    | To conduct quarterly performance assessment of section 57 managers by 30 June 2016  | 4 Assessment were conducted  | 4 Assessment conducted   | Individual Performance Assessment | Facilitation and coordination of Performance Assessment                         | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 1 (Annual Assessment 2015/2016)  | 1 (Annual Assessment 2015/2016)                                      | 1 (Annual Assessment 2015/2016)  | 1 (Annual Assessment 2015/2016)                                       | Scorecards, Attendance Register  | MM                 | 5                 |
| Human Resources and Organisational Development                    | Invest in human capital                       | Human resource Development   | To develop HR Strategy by 30 June 2016  | N/A  | HR Strategy Developed  | HR Strategy Development           | HR Strategy Development   | Makhado Municipality | Income         | 300 000,00         | 1/7/2015   | 30/6/2016 | Approved Tender specifications   | Award tender Service Provider on site                                | Receive HR strategy and consult with stakeholders  | Submit HR strategy to Council for approval                            | Council Resolution and HR Strategy, 2015   | CORP               | 6                 |

| MAKHADO SDBIP 2014/2015                        |   |  |  |  |   |   |  |                      |                |                    |            |           |  |  |  |  |   |                    |                   |
|--|---|--|--|--|---|---|--|----------------------|----------------|--------------------|------------|-----------|--|--|--|--|---|--------------------|-------------------|
| Priority Issue/Programme                       | Development Objective                       | IDP Strategies   | Key Performance Indicators/Measurable Objective  | Baseline   | Annual Targets  | Project Name                            | Project Description  | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End Date  | 1st Q Target   | 2nd Q Targets  | 3rd Q Targets  | 4th Q Targets  | Portfolio Of Evidence   | Responsible Person | No. of Indicators |
| Human Resources and Organizational Development | Invest in human capital                     | To ensure reviewing of organisational structure                        | To review the Organogram by 30 June 2016   | Organogram was reviewed  | Organogram reviewed   | Organisational structure review         | Reviewing of organisational structure  | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | N/A  | Consultation with Management, completed                          | Consultation with Organized Labour, completed                    | Council Approved Organizational Structure                        | Council Resolution and Organogram 2015/16                         | CORP               | 7                 |
| Human Resources and Organizational Development | Invest in human capital                     | To ensure training and development of employees                        | # of employees trained by 30 June 2016   | 240  | 200   | Training and development of employees   | Training and development of employees  | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 50   | 50   | 50   | 50   | Training reports  | CORP               | 8                 |
| Human Resources and Organizational Development | Invest in human capital                     | To ensure capacity building for councillors                            | # of councillors trained by 30 June 2016   | 75   | 75  | Training and development of councillors | Training and development of councillors  | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | n/a  | 75   | N/A  | 75   | Training reports  | CORP               | 9                 |
| Human Resources and Organizational Development | Invest in human capital                     | To recruit personnel in terms of the approved organizational Structure | # of vacancies filled by 30 June 2016  | 15   | 20  | Personnel Recruitment                   | Personnel Recruitment as per HR Plan   | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | N/A  | Fill 5 vacancies   | Fill 10 vacancies  | Fill 5 vacancies   | Advertisement and appointment letter                              | CORP               | 10                |
| Special Programmes                             | Promote community and environmental welfare | Provide bursary opportunities for higher education and training        | To award 15 bursaries to qualifying learners by 30 June 2016   | 15 bursaries were awarded                                      | 15 bursaries awarded  | External Bursary Award                  | 15 awards of bursary   | Makhado Municipality | Income         | 450 000            | 1/7/2015   | 30/6/2016 | Review of External Bursary Policy                                | Advertisement for applicants to respond                          | Award 15 bursaries to qualifying applicants                      | N/A  | Advert, List of qualifying learners and Letters of bursary awards | CORP               | 11                |
| Special Programmes                             | Promote community and environmental welfare | To ensure provision of special programmes                              | # of activities conducted on special programmes by 30 June 2016  | 50   | 49 activities done  | Special Programmes                      | Organise and conduct the special programmes undertaken (woman-60000, youth-100000, art and culture-100000 children-60000, hiv/aids-200000, disability-200000, elderly 80000 and moral regeneration 50000, sports-400000) | Makhado Municipality | Income         | 1 250 000          | 1/7/2015   | 30/6/2016 | 17   | 8  | 12   | 12   | Attendance registers, Signed minutes, Invitations, programmes     | CORP               | 12                |
| Spatial and Town Planning                      | Advance Spatial Planning                    | Assessment of building plans   | % building plans assessed by 30 June 2016 (# of building plans assessed/# of building plans received)  | 100% processed   | 100%  | Building Plans                          | Building Plans Assessment  | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 100% (# of building plans assessed/# of building plans received) | 100% (# of building plans assessed/# of building plans received) | 100% (# of building plans assessed/# of building plans received) | 100% (# of building plans assessed/# of building plans received) | Building plans register   | DEVP               | 13                |
| Spatial and Town Planning                      | Advance Spatial Planning                    | Issuing of the zoning certificates                                     | % of zoning certificates issued by 30 June 2016 (# of applications processed/# applications received)  | 100% processed   | 100% (# of applications processed/# applications received)    | Zoning of land                          | Zoning of land   | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 100% (# of applications processed/# applications received)       | 100% (# of applications processed/# applications received)       | 100% (# of applications processed/# applications received)       | 100% (# of applications processed/# applications received)       | Zoning certificates issued  | DEVP               | 14                |
| Spatial and Town Planning                      | Advance Spatial Planning                    | Assessment of land use application and approval                        | % rezoning, subdivision, special consent and consolidation applications assessed by 30 June 2016 (# of applications processed/# applications received) | 100% processed   | 100% (# of applications processed/# applications received)    | Rezoning of land                        | Rezoning of land   | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 100% (# of applications processed/# applications received)       | 100% (# of applications processed/# applications received)       | 100% (# of applications processed/# applications received)       | 100% (# of applications processed/# applications received)       | EXCO resolutions  | DEVP               | 15                |
| Spatial and Town Planning                      | Advance Spatial Planning                    | Issuing of certificate of occupancy                                    | % certificates of occupancy issued by 30 June 2016 (# of applications processed/# of applications received)  | 100% processed   | 100% (# of applications processed/# of applications received) | Occupancy of land                       | Occupancy of land  | Makhado Municipality | Income         | Operational        | 1/7/2014   | 30/6/2016 | 100% (# of applications processed/# of applications received)    | 100% (# of applications processed/# of applications received)    | 100% (# of applications processed/# of applications received)    | 100% (# of applications processed/# of applications received)    | Copy of occupancy certificates issued                             | DEVP               | 16                |
| Spatial and Town Planning                      | Advance Spatial Planning                    | Provision of street names for R293 towns                               | To name the streets in the R293 townships by 30 June 2016  | Consultation/ Establishment of committees/Some names completed | Provision of street names for R293 towns completed            | Street Naming                           | Provision of street names for R293 towns   | Makhado Municipality | Income         | 200 000,00         | 1/7/2015   | 30/6/2016 | Proposed names   | Consultations on proposed names                                  | Draft Street Names   | Street names completed for R293 Towns                            | Expenditure Report  | DEVP               | 17                |

| ITEM  | Priority Issue/Programme     | Strategic IDP Objective                     | Key Performance Indicators/Measurable Objective                                 | Baseline                         | Annual Targets   | Project Name   | Location             | Funding Source | Budget 15/16 R'000 | Start Date  | End date  | 1st Q Target                                  | 2nd Q Targets   | 3rd Q Targets                                    | 4th Q Targets  | Portfolio Of Evidence   | Responsible Person  | No. of Indicators |    |
|---|------------------------------|---|---|----------------------------------|--|--|----------------------|----------------|--------------------|-------------|-----------|---|---|--|--|---|---|-------------------|----|
| <b>6. BASIC SERVICE DELIVERY AND INFRASTRUCTURE DEVELOPMENT</b> |                              |   |   |                                  |  |  |                      |                |                    |             |           |   |   |  |  |   |   |                   |    |
|   | <b>Disaster Management</b>   | Promote community and environmental welfare | To review the Disaster Management Plan and integrate to the IDP by 30 June 2016 | Disaster Management was reviewed | Disaster Management Plan reviewed and included in to the IDP by 30 June 2016 | Disaster Management  | Makhado Municipality | Income         | Operational        | 1/7/2015    | 30/6/2016 | Collection of data to be included in the plan | Collection of data to be included in the plan                       | Draft Disaster Management Plan                   | Disaster Management Plan reviewed and included in to the IDP by 30 June 2015 | Report of data collected. Draft Disaster Management Plan. Final Disaster Management Plan. | COMM  | 18                |    |
|   | <b>Library Services</b>      | Promote community and environmental welfare | # of Readathon campaign conducted by 30 September 2016                          | 1                                | 1  | Readathon campaign   | Makhado Municipality | Income         | Operational        | 1/7/2015    | 30/9/2015 | 1   | N/A   | N/A  | N/A  | Memo, Attendance register, Invitations, Programmes.                                       | COMM  | 19                |    |
|   |                              | Promote community and environmental welfare | # of Library week campaigns conducted by 31 March 2016                          | 1                                | 1  | Library week campaigns                                       | Makhado Municipality | Income         | Operational        | 1/1/2015    | 31/3/2015 | N/A   | N/A   | 1  | N/A  | Memo, Attendance register, Invitations, Programmes.                                       | COMM  | 20                |    |
| 412016  |                              | Promote community and environmental welfare | To refurbish the Library Roof by 30 June 2016                                   | N/A                              | Library Roof refurbish   | Library Roof   | Makhado Municipality | Income         | 1 000 000,00       | Operational | 1/7/2015  | 30/9/2016                                     | Develop specifications, Quotations. Completion of tender processes. | Completion of tender processes.                  | Appointment of Contractor  | Library Roof refurbished  | Specifications, Appointment letter, Project progress report | TECH              | 21 |
|   | <b>Traffic and Licensing</b> | Promote community and environmental welfare | Construction of Carpot for employees by 31 March 2016                           | N/A                              | Constructed Carpot for employees   | Construction of Carpot for employees                         | Makhado Municipality | Income         | 70 000,00          | Operational | 1/7/2014  | 30/6/2015                                     | Develop specification   | Construction of Columns and foundation up to 40% | Construction of Columns and foundation up to 80%                             | Roofing, floor concrete and 100% completion of the project                                | Specifications and Project Report                           | TECH              | 22 |
|   |                              | Promote community and environmental welfare | # of Joint operations conducted by 30 June 2016                                 | 48                               | 48   | Joint Operations   | Makhado Municipality | Income         | Operational        | Operational | 1/7/2015  | 30/6/2016                                     | 12  | 12   | 12   | 12  | Attendance registre, Action plan, Output register           | COMM              | 23 |
| 411222  | <b>Waste Management</b>      | Promote community and environmental welfare | To rehabilitate existing Landfill site by 30 June 2016                          | N/A                              | Rehabilitated Landfill site  | Rehabilitation of the existing Landfill site (Vondelling)    | Makhado Municipality | Income         | 4 000 000,00       | Operational | 1/7/2015  | 30/6/2016                                     | N/A   | N/A  | Specifications and advertisement. Appointment of service provider,           | Fencing of the landfill site  | Specifications, Appointment letter, Project progress report | TECH              | 24 |
| 411226  |                              | Promote community and environmental welfare | To purchase Wood Chipper Machine- landfill site new                             | N/A                              | Wood Chipper Machine- purchased  | Purchasing of Wood Chipper Machine- landfill site new        | Makhado Municipality | INCOME         | 100 000            | Operational | 1/10/2015 | 30/6/2016                                     | Develop specifications, Quotations. Completion of tender processes. | Completion of tender processes.                  | Wood Chipper Machine- landfill site new purchased                            | N/A   | N/A   | COMM              | 25 |
| 411227  |                              | Promote community and environmental welfare | To purchase Builder Rubble Crusher Machine- landfill site new                   | N/A                              | Builder Rubble Crusher purchased   | Purchasing Builder Rubble Crusher Machine- landfill site new | Makhado Municipality | INCOME         | 250 000,00         | Operational | 1/7/2015  | 30/6/2016                                     | Develop specifications, Quotations. Completion of tender processes. | Completion of tender processes.                  | Builder Rubble Crusher Machine- landfill site new purchased                  | N/A   | Expenditure Report  | COMM              | 26 |

| ITEM   | Priority Issue/Programme                     | Strategic IDP Objective                     | Key Performance Indicators/Measurable Objective                             | Baseline  | Annual Targets  | Project Name  | Location                        | Funding Source       | Budget 15/16 R'000 | Start Date | End date   | 1st Q Target   | 2nd Q Targets  | 3rd Q Targets  | 4th Q Targets   | Portfolio Of Evidence  | Responsible Person   | No. of Indicators |
|--------|--|---|---|---|---|---|---------------------------------|----------------------|--------------------|------------|------------|--|--|--|---|--|--|-------------------|
| 411209 | Parks and Recreation                         | Promote community and environmental welfare | Development N1 recreational park/   | N/A   | N1 recreational park developed  | Development N1 recreational park/   | Makhado Municipality            | Income               | 300 000,00         | 1/7/2015   | 30/6/2016  | Development of specifications and advertisement                                  | Appointment of contractor  | Completion of the project  | N/A   | Specifications, Contractor appointment letter, Project Report  | TECH   | 27                |
| 411210 |  | Promote community and environmental welfare | Refurbishment and Upgrading of Civic Centre Park+ Tshirululuni/Meerkat Park | N/A   | Civic Centre Park+ Tshirululuni/Meerkat Park refurbished and upgraded | Refurbishment and Upgrading of Civic Centre Park+ Tshirululuni/Meerkat Park | Makhado Municipality            | INCOME               | 500 000,00         | 1/7/2015   | 30/6/2016  | Development of specifications and advertisement                                  | Appointment of Consultants   | Feasibility Studies (Surveys, project scoping reports)                 | Design Completed  | Specifications, Contractor appointment letter, Project Report  | TECH   | 28                |
| 411212 |  | Promote community and environmental welfare | To purchase 7 x Self-Propelled Heavy Duty Lawnmowers                        | N/A   | 7 x Self-Propelled Heavy Duty Lawnmowers purchased                    | 7 x Self-Propelled Heavy Duty Lawnmowers                                    | Makhado Municipality            | INCOME               | 350 000,00         | 1/7/2015   | 31/03/2016 | Develop specifications, Quotations. Completion of tender processes.              | Completion of tender processes.  | 7 x Self-Propelled Heavy Duty Lawnmowers purchased                     | N/A   | Expenditure Report   | COMM   | 30                |
| 411213 |  | Promote community and environmental welfare | To purchase 12 x Brush cutters  | N/A   | 12 x Brush cutters purchased  | 12 x Brush cutters  | Makhado Municipality            | INCOME               | 120 000,00         | 1/7/2015   | 31/03/2016 | Develop specifications, Quotations. Completion of tender processes.              | Completion of tender processes.  | 12 x Brush cutters purchased   | N/A   | Expenditure Report   | COMM   | 31                |
| 411214 |  | Promote community and environmental welfare | To develop of 5047 Park at Makhado Park by 31 June 2016                     | N/A   | 5047 Park at Makhado Park developed                                   | 5047 Park at Makhado Park   | Makhado Municipality            | INCOME               | 700 000,00         | 1/7/2015   | 31/03/2016 | Develop specifications, Quotations. Completion of tender processes.              | Completion of tender processes.  | 5047 Park at Makhado Park developed                                    | N/A   | Expenditure Report   | COMM   | 32                |
| 411213 |  | Promote community and environmental welfare | To purchase Trailer (Transporting Tools) move to fleet vehicle              | N/A   | Trailer (Transporting Tools)- move to fleet vehicle purchased         | Trailer (Transporting Tools)- move to fleet vehicle purchased               | Makhado Municipality            | INCOME               | 70 000,00          | 1/7/2015   | 31/03/2016 | Develop specifications, Quotations. Completion of tender processes.              | Completion of tender processes.  | Trailer (Transporting Tools)- move to fleet vehicle purchased          | N/A   | Expenditure Report   | TECH   | 33                |
|        |  | Electricity Provision                       | Accessible basic and infrastructure services                                | To rebuild Emma Substation MV line by 31 March 2015 | N/A   | Rebuild Emma Substation MV line completed                                   | Rebuild Emma Substation MV line | Makhado Municipality | INCOME             | 600000     | 1/7/2015   | 31/03/2016   | Order poles from suppliers. Delivery of poles. Develop specification for the line. | Request for quotations, Appointment of contractor. Construction begins | Finalisation of the project.  | N/A  | Purchase orders, Delivery notes, Line and contractor specifications. Quotations, advertisements appointment letter for contractor. Completion certificates | TECH              |
|        | Accessible basic and infrastructure services |   | To repair 10MVA Transformers at Levubu Sub station by 30 June 2015          | N/A   | Repair 10MVA Transformers Levubu Sub station completed                | Repair 10MVA Transformers Levubu Sub station                                | Makhado Municipality            | INCOME               | 150 000,00         | 1/7/2015   | 30/6/2016  | N/A  | Develop specifications, Quotations, Procurement of Repair Transformers             | Request for quotations, Appointment of contractor. Repairs begins      | Complete repair work and put back to service                              | Specifications, quotations, appointment letter, purchase orders, goods received vouchers               | TECH   | 35                |
| 413817 | Accessible basic and infrastructure services |   | To construct the Standby quarters perimeter wall by 30 June 2016            | N/A   | Standby quarters perimeter wall completed                             | Standby quarters perimeter wall   | Makhado Municipality            | INCOME               | 60 000,00          | 1/7/2015   | 30/6/2016  | Develop specifications, Quotations, Procurement of builders labour and materials | Construction of building up to roof height   | Roof and plastering  | Ceilings, windows, floors, painting and cupboards to building completion. | Specification, quotations, appointment letter, delivery notes, purchase orders, good received vouchers | TECH   | 36                |

| ITEM   | Priority Issue/Programme | Strategic IDP Objective                      | Key Performance Indicators/Measurable Objective                 | Baseline | Annual Targets   | Project Name                           | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End date   | 1st Q Target  | 2nd Q Targets                                       | 3rd Q Targets  | 4th Q Targets             | Portfolio Of Evidence  | Responsible Person | No. of Indicators |
|--------|--------------------------|--|---|----------|--|--|----------------------|----------------|--------------------|------------|------------|---|---|--|---------------------------|--|--------------------|-------------------|
| 413504 | Electricity Provision    | Accessible basic and Infrastructure services | Build Mini Subs 9 by 30 June 2015                               | N/A      | Mini sub completed   | Mini sub                               | Makhado Municipality | INCOME         | 900 000,00         | 1/1/2015   | 30/6/2015  | N/A   | N/A   | Develop specifications, Tender, and appointment of service provider. | Delivery of transformers  | Specification, advertisement, appointment letter, purchase order, delivery notes, goods received voucher                               | TECH               | 37                |
| 413509 |                          | Accessible basic and Infrastructure services | To provide Transformers MV Cable 95mm 22kV by                   | N/A      | Provision of Transformers MV Cable 95mm 22kV completed by      | Transformers 2x5MVA 22/11              | Makhado Municipality | INCOME         | 150 000            | 1/1/2015   | 30/6/2015  | N/A   | N/A   | Develop specifications, Tender, and appointment of service provider. | Delivery of transformers  | Specification, advertisement, appointment letter, purchase order, delivery notes, goods received voucher                               | TECH               | 38                |
| 413821 |                          | Accessible basic and Infrastructure services | To upgrade Industrial line- move it to repairs and maintenance  | N/A      | Industrial line upgraded                                       | Industrial line                        | Makhado Municipality | INCOME         | 250 000,00         | 1/7/2014   | 31/12/2014 | Design, bush clearing, procurement                                    | Complete the project                                | N/A  | N/A                       | Design, requisitions, photo evidence of progress, completion certificate   | TECH               | 39                |
| 413829 |                          | Accessible basic and Infrastructure services | To upgrade Shefeera Line  | N/A      | Shefeera Line upgraded   | Shefeera Line                          | Makhado Municipality | INCOME         | 600 000,00         | 1/7/2014   | 31/12/2014 | Design, bush clearing, procurement                                    | Complete the project                                | N/A  | N/A                       | Design, requisitions, photo evidence of progress, completion certificate   | TECH               | 40                |
| 413556 |                          | Accessible basic and Infrastructure services | To upgrade and reroute Beaufort West line                       | N/A      | Tshipise Line upgraded   | Tshipise Line                          | Makhado Municipality | INCOME         | 1 500 000,00       | 1/7/2014   | 31/12/2014 | Design, bush clearing, procurement                                    | Complete the project                                | N/A  | N/A                       | Design, requisitions, photo evidence of progress, completion certificate   | TECH               | 41                |
| 413698 |                          | Accessible basic and Infrastructure services | To upgrade Urban Substations                                    | N/A      | Urban Substations upgraded                                     | Urban Substations                      | Makhado Municipality | INCOME         | 2 500 000,00       | 1/7/2015   | 30/6/2016  | Develop specifications, Tender, and appointment of service provider.  | Submission of draft designs                         | Tender documents for the contractor                                  | Appointment of contractor | Specification, advertisement, appointment letter of consultant draft design, final design, advertisement for contractor appointment of | TECH               | 42                |
| 413640 |                          | Accessible basic and Infrastructure services | To upgrading Mountain Line                                      | N/A      | Mountain Line upgraded   | Mountain Line                          | Makhado Municipality | INCOME         | 250 000,00         | 1/7/2014   | 31/12/2014 | Design, bush clearing, procurement                                    | Complete the project                                | N/A  | N/A                       | Design, requisitions, photo evidence of progress, completion certificate   | TECH               | 43                |
| 413824 |                          | Accessible basic and Infrastructure services | Upgrading village networks                                      | N/A      | Village networks upgraded                                      | Upgrading village networks             | Makhado Municipality | INCOME         | 2 000 000,00       | 1/7/2014   | 31/12/2014 | Design, bush clearing, procurement                                    | Complete the project                                | N/A  | N/A                       | Design, requisitions, photo evidence of progress, completion certificate   | TECH               | 44                |
| 413665 |                          | Accessible basic and Infrastructure services | Replace OCB   | N/A      | Replace OCB  | Replace OCB                            | Makhado Municipality | INCOME         | 700 000,00         | 1/7/2014   | 31/12/2014 | Develop specifications, Quotations, Procurement of protection relays. | Installation and commissioning of protection relays | N/A  | N/A                       | Specifications, Request for Quotations, Proof of purchase, completion certificates   | TECH               | 45                |
| 413630 |                          | Accessible basic and Infrastructure services | 50% contribution towards new tariff structure and energy losses | N/A      | 50% contributed towards new tariff structure and energy losses | New tariff structure and energy losses | Makhado Municipality | INCOME         | 1 000 000,00       | 1/7/2015   | 30/6/2016  |   |   |  |                           |  | TECH               | 46                |

| ITEM   | Priority Issue/Programme                     | Strategic IDP Objective                      | Key Performance Indicators/Measurable Objective                                    | Baseline   | Annual Targets   | Project Name   | Location                                    | Funding Source | Budget 15/16 R'000 | Start Date | End date   | 1st Q Target  | 2nd Q Targets   | 3rd Q Targets   | 4th Q Targets                         | Portfolio Of Evidence  | Responsible Person  | No. of Indicators |
|--------|--|--|--|--|--|--|---|----------------|--------------------|------------|------------|---|---|---|---------------------------------------|--|---|-------------------|
| 413667 | Electricity Provision                        | Accessible basic and Infrastructure services | Provision of substation channel cover replacements                                 | N/A  | Substation channel cover replaced                              | Provision of substation channel cover replacements   | Makhado Municipality                        | INCOME         | 200 000,00         | 1/7/2015   | 30/6/2016  | Develop specifications, Quotations, Procurement of protection relays.                 | Installation and commissioning of protection relays                             | N/A   | N/A                                   | Specifications, Request for Quotations, Proof of purchase, completion certificates | TECH  | 47                |
| 413629 |  | Accessible basic and Infrastructure services | To install standby (Backup) Electricity Power Generator-dzanani                    | N/A  | Standby (Backup) Electricity Power Generator-dzanani installed | Standby (Backup) Electricity Power Generator-dzanani | Dzanani                                     | INCOME         | 250 000,00         | 1/7/2015   | 30/6/2016  | Develop specifications and tendering processes  | Appointment of contractor   | Installation completed  | N/A                                   | Specifications, Request for Quotations, Proof of purchase, completion certificates | TECH  | 48                |
| 413523 |  | Accessible basic and Infrastructure services | Pound Office Electrification   | N/A  | Pound Office Electrification                                   | Pound Office Electrification                         |   | INCOME         | 100 000,00         | 1/7/2015   | 30/6/2016  |   |   |   |                                       |  | TECH  | 49                |
| 407256 |  | Accessible basic and Infrastructure services | Provision of Electrification for Eskom Licenced Areas                              | N/A  | Electrification for Eskom Licenced Areas                       | Electrification for Eskom Licenced Areas             | Makhado Municipality                        | INEP           | 17 000 000         | 1/7/2015   | 30/6/2016  | Develop specifications, Tender, and appointment of contractor.                        | Complete 100 connections  | Complete 100 connections  | Complete 100 connections              | Specifications, tenders, appointments, completion certificates.                    | TECH  | 50                |
| 407220 |  | Accessible basic and Infrastructure services | Provision of Electrification in Eskom+ top up from income                          | N/A  | Electrification in Eskom+ top up from income                   | Electrification in Eskom+ top up from income         | Makhado Municipality                        | INEP           | 8 000 000          | 1/7/2015   | 30/6/2016  | Develop specifications, Tender, and appointment of contractor.                        | Complete 100 connections  | Complete 100 connections  | Complete 100 connections              | Specifications, tenders, appointments, completion certificates.                    | TECH  | 51                |
| 407221 |  | Accessible basic and Infrastructure services | Provide post Connections & extensions Makhado Area                                 | N/A  | Post Connections & extensions Makhado Area completed           | Provide post Connections & extensions Makhado Area   | Makhado Municipality                        | INEP           | 6 000 000          | 1/7/2015   | 30/6/2016  | Develop specifications, Tender, and appointment of contractor.                        | Complete 100 connections  | Complete 100 connections  | Complete 100 connections              | Specifications, tenders, appointments, completion certificates.                    | TECH  | 52                |
| 401255 |  | Roads, Bridges and Storm water               | Accessible basic and Infrastructure services                                       | To finalise the upgrade of Tshikota and pretorius streets 3km by 30 September 2016 | N/A  | Tshikota and pretorius streets 3km upgraded          | Tshikota upgrading of streets and pretorius | Tshikota       | MIG                | 1 936 405  | 1/7/2015   | 30/6/2016   | Finalise payment and handover of the project to the community                   | N/A   | N/A                                   | N/A  | Contractor appointment letter, Project Report, Completion certificate | TECH              |
| 401260 | Accessible basic and Infrastructure services |  | To continue the upgrade of Magau access road 4.6km by 30 June 2016                 | N/A  | Magau access road 4.6km completed                              | Magau road   | Magau                                       | MIG            | 22 000 000         | 1/7/2015   | 30/6/2016  | Layer works (subbase and the base), bridge foundation                                 | Layer works (subbase and the base) bridge walls construction                    | Surfacing of the road and handing over the project to the community | N/A                                   | Contractor and Consultant appointment letter, Project Report                       | TECH  | 54                |
| 401210 | Accessible basic and Infrastructure services |  | To upgrade Tshivhulana to Tshilaphala access road 4.5km (base only) by 30 Jun 2016 | N/A  | Tshivhulana to Tshilaphala access road 4.5km completed         | Tshivhulana to Tshilaphala access road phase 2       | Tshivhulana to Tshilaphala                  | MIG            | 13 976 988,13      | 1/7/2015   | 30/6/2016  | development of specifications, Tendering processes for appointment of the contractor. | Site establishment and earthwork up to 30% (clearing and grubbing, setting out) | Earthwork up to 70% (subbase, base, side drains)                    | Earthwork up to 100% (base and kerbs) | Contractor and Consultant appointment letter, Project Report                       | TECH  | 55                |
| 401271 | Accessible basic and Infrastructure services |  | To finalise the upgrade Ledig road-4km by 31 december 2015                         | N/A  | Ledig upgraded   | Ledig  | Makhado area                                | MIG            | 9 387 156          | 1/7/2015   | 31/12/2015 | Surfacing of the road, construction of side drains and stormwater drainage            | Finalisation and handing over of the project.                                   | N/A   | N/A                                   | Contractor and Consultant appointment letter, Project Report                       | TECH  | 56                |

| ITEM   | Priority Issue/Programme       | Strategic IDP Objective                      | Key Performance Indicators/Measurable Objective                                    | Baseline | Annual Targets  | Project Name                                  | Location                         | Funding Source | Budget 15/16 R'000 | Start Date | End date  | 1st Q Target  | 2nd Q Targets  | 3rd Q Targets                                   | 4th Q Targets  | Portfolio Of Evidence  | Responsible Person | No. of Indicators |
|--------|--------------------------------|--|--|----------|---|---|----------------------------------|----------------|--------------------|------------|-----------|---|--|---|--|--|--------------------|-------------------|
| 401262 | Roads, Bridges and Storm water | Accessible basic and Infrastructure services | To upgrade Robert khoza street (chavani to bungeni road) by 30 June 2016           | N/A      | Robert khoza street (chavani to bungeni road) upgraded          | Robert khoza street (chavani to bungeni road) | Chavani and Bunge ni area        | MIG            | 23 000 000         | 1/7/2015   | 30/6/2016 | Layer works (subbase and the base), bridge foundation                     | Layer works (subbase and the base) bridge walls construction       | Surfacing of the road, stormwater drainage      | Handing over the project to the community                            | Contractor and Consultant appointment letter, Project Report                         | TECH               | 57                |
| 401263 | Roads, Bridges and Storm water | Accessible basic and Infrastructure services | To develop the Landfill site makhado + recycling centre (2 cells) by 30 June 2016  | N/A      | Landfill site makhado + recycling centre developed              | Landfill site makhado + recycling centre      | Makhado Landfillsite             | MIG            | 5 000 000          | 1/7/2015   | 30/6/2016 | Specifications, Advertisement, Evaluation and adjudication.               | Appointment of contractor, Site establishment, Construction at 20% | Construction at 60% cells                       | Construction at 100 % of 2 waste disposal cell                       | Specifications, Appointment letter, Project progress report                          | TECH               | 58                |
| 401264 | Roads, Bridges and Storm water | Accessible basic and Infrastructure services | To upgrade of Tshivhazwaulu to rasivheshela road and bridge -4.2km by 30 June 2016 | N/A      | Tshivhazwaulu to rasivheshela road phase 1 completed            | Tshivhazwaulu to rasivheshela road phase 1    | Tshivhazwaulu to rasivheshela    | MIG            | 23 811 988         | 1/7/2015   | 30/6/2016 | Layer works (subbase and the base), bridge foundation                     | Layer works (subbase and the base) bridge walls construction       | Surfacing of the road, stormwater drainage      | Handing over the project to the community                            | Contractor and Consultant appointment letter, Project Report                         | TECH               | 59                |
| 401267 | Sports Facility                | Accessible basic and Infrastructure services | Upgrading of Vuwani sports facilities by 30 June 2016                              | N/A      | Vuwani sports facilities upgraded                               | Upgrading of Vuwani sports facilities         | Vuwani                           | MIG            | 2 492 678          | 1/7/2015   | 30/6/2016 | Construction to 80% (Grassing of soccer pitch, Concrete work on pavilion) | Completion of the project (Completion of the pavilion and roof)    | N/A   | N/A  | Contractor appointment letter, Project Report, Completion certificate                | TECH               | 60                |
| 401294 | Roads, Bridges and Storm water | Accessible basic and Infrastructure services | Construction of Mudimeli bridge by 30 June 2016                                    | N/A      | Mudimeli bridge completed                                       | Mudimeli bridge                               | Mudimeli                         | MIG            | 5 758 786          | 1/7/2015   | 30/6/2016 | Appointment of consultants and tendering process for contractor           | Appointment of contractor and site establishment                   | Foundation 100% done and the columns            | Completion of the bridge and practical handover                      | Contractor and Consultant appointment letter, Project Report, Completion certificate | TECH               | 61                |
| 401295 | Roads, Bridges and Storm water | Accessible basic and Infrastructure services | To do planning for upgrading of Tshikwarani to Zamkomste Road 30 June 2016         | N/A      | Planning for upgrading of Tshikwarani to Zamkomste Road done    | Tshikwarani to Zamkomste Road                 | Tshikwarani to Zamkomste         | MIG            | 500 000            | 1/7/2015   | 30/6/2016 | Development of specifications and terms of reference for consultants      | Complete the tendering processes for consultant and appointment    | Designs   | Tendering for appointment of contractor for 2016/2017 financial year | Contractor and Consultant appointment letter, Project Report, Completion certificate | TECH               | 62                |
| 401296 | Roads, Bridges and Storm water | Accessible basic and Infrastructure services | To do planning for Upgrading Tshirolwe, Matsa to Manyili road by 30 June 2016      | N/A      | Planning for upgrading of Tshirolwe, Matsa to Manyili road done | Tshirolwe, Matsa to Manyili road              | Tshirolwe, Matsa to Manyili road | MIG            | 600 000            | 1/7/2015   | 30/6/2016 | Development of specifications and terms of reference for consultants      | Complete the tendering processes for consultant and appointment    | Designs   | Tendering for appointment of contractor for 2016/2017 financial year | Contractor and Consultant appointment letter, Project Report, Completion certificate | TECH               | 63                |
| 401297 | Roads, Bridges and Storm water | Accessible basic and Infrastructure services | To do planning for upgrading of Tshedza to Vuvha road by 30 June 2016              | N/A      | Planning for upgrading of Tshedza to Vuvha road done            | Tshedza to Vuvha road                         | Tshedza to Vuvha                 | MIG            | 500 000            | 1/7/2015   | 30/6/2016 | Development of specifications and terms of reference for consultants      | Complete the tendering processes for consultant and appointment    | Designs   | Tendering for appointment of contractor for 2016/2017 financial year | Contractor and Consultant appointment letter, Project Report, Completion certificate | TECH               | 64                |
| 401299 | Roads, Bridges and Storm water | Accessible basic and Infrastructure services | To upgrade Waterval Stadium by 30 June 2016  | N/A      | Waterval Stadium upgraded                                       | Upgrading of Waterval Stadium                 | Waterval Stadium                 | MIG            | 1 100 000,00       | 1/7/2014   | 30/6/2015 | Development of specifications and terms of reference for consultants      | Complete the tendering processes for consultant and appointment    | Designs   | Tendering for appointment of contractor for 2016/2017 financial year | Contractor and Consultant appointment letter, Project Report, Completion certificate | TECH               | 67                |
| 413108 | Building and Construction      | Accessible basic and Infrastructure services | To construct Public Toilets at Vuwani by   | N/A      | Public Toilets constructed                                      | Public Toilets                                | Makhado Municipality             | INCOME         | 200 000,00         |            |           | Develop specifications, quotations and procurement of materials.          | Building and plastering and extension of roof                      | Finishing, painting, ceilings, benches, lockers | N/A  | Specifications, quotations, goods received vouchers. Photo evidence of progress      | TECH               | 71                |

| ITEM   | Priority Issue/Programme  | Strategic IDP Objective                      | Key Performance Indicators/Measurable Objective   | Baseline | Annual Targets   | Project Name  | Location  | Funding Source | Budget 15/16 R'000 | Start Date | End date   | 1st Q Target                                    | 2nd Q Targets                                      | 3rd Q Targets                                    | 4th Q Targets  | Portfolio Of Evidence   | Responsible Person | No. of Indicators |
|--------|---------------------------|--|---|----------|--|---|---|----------------|--------------------|------------|------------|---|--|--|--|---|--------------------|-------------------|
| 413109 | Building and Construction | Accessible basic and Infrastructure services | To install 5 x Boreholes at Vuwani by   | N/A      | 5 x Boreholes Installed  | 5 x Boreholes   | Makhado Municipality (Civil engineering workshop) | INCOME         | 200 000,00         | 1/7/2015   | 30/6/2016  | Develop specification                           | Construction of Columns and foundation up to 40%   | Construction of Columns and foundation up to 80% | Roofing, floor concrete and 100% completion of the project | Specifications and Project Report                                   | TECH               | 72                |
| 413110 | Building and Construction | Accessible basic and Infrastructure services | To fence Vuwani Cemetery by   | N/A      | Vuwani Cemetery fenced   | Fencing Vuwani Cemetery   | Mechanical Workshop                               | INCOME         | 300 000,00         |            |            | Development of specifications                   | Advertisement for service provider and appointment | Completion of the project and practical handover | N/A  | Specifications, Service provider appointment letter, Project Report | TECH               | 73                |
| 413111 | Building and Construction | Accessible basic and Infrastructure services | To construct Vuwani Cemetery ( Toilet ) by  | N/A      | Vuwani Cemetery ( Toilet ) constructed                                   | Vuwani Cemetery ( Toilet )  | Mechanical Workshop                               | INCOME         | 70 000,00          |            |            | Development of specifications and advertisement | Appointment of contractor                          | Completion of the project and practical handover | N/A  | Specifications, Contractor appointment letter, Project Report       | TECH               | 74                |
| 413115 | Building and Construction | Accessible basic and Infrastructure services | To purchase 4 x Lawn mowers: Vleifontein and Waterval                                     | N/A      | 4 x Lawn mowers: Vleifontein and Waterval purchased                      | 4 x Lawn mowers: Vleifontein and Waterval                                     | Waterval and Vleifontein regional offices         | INCOME         | 80 000,00          | 1/7/2015   | 30/6/2016  | N/A   | N/A  | 1 Waterval fully refurbished                     | 1 Vleifontein fully refurbished                            | Expenditure Report  | TECH               | 75                |
| 413116 | Building and Construction | Accessible basic and Infrastructure services | To fence grave yard +sliding gate at Dzanani by   | N/A      | Grave yard electrified   | Fencing Grave yard  | Makhado Municipality                              | INCOME         | 300 000,00         | 1/7/2015   | 30/6/2016  | Development of specifications and advertisement | Appointment of contractor                          | Completion of the project and practical handover | N/A  | Specifications, Contractor appointment letter, Project Report       | TECH               | 76                |
| 413118 | Building and Construction | Accessible basic and Infrastructure services | To electrify Rabali Stadium by  | N/A      | Electrification of Rabali stadium  | Electrification of Rabali stadium   | Makhado Municipality                              | INCOME         | 150 000,00         | 1/7/2015   | 30/6/2016  | N/A   | Development of specifications                      | Completion of the project and practical handover | N/A  | Specifications, Project Report                                      | TECH               | 77                |
|        | Building and Construction | Accessible basic and Infrastructure services | To purchase 20 x Aircons for new offices by 30 June 2016                                  | N/A      | 20 x Aircons for new offices purchased                                   | 20 x Aircons for new offices  | Makhado Municipality                              | INCOME         | 200 000,00         | 1/7/2015   | 30/6/2016  | N/A   | Development of specifications                      |  |  |   |                    | 78                |
| 404097 | Building and Construction | Accessible basic and Infrastructure services | To refurbish Showground Facilities (Ablution blocks, Halls, Water system) by 30 June 2016 | N/A      | Showground Facilities (Ablution blocks, Halls, Water system) refurbished | Refurbishment of Showground Facilities (Ablution blocks, Halls, Water system) | Makhado Municipality                              | INCOME         | 500 000            | 1/7/2015   | 30/6/2016  | Development of specifications and advertisement | Appointment of contractor                          | Construction up to 80% (Complete wall and roof)  | Completion of the project and practical handover           | Specifications, Contractor appointment letter, Project Report       | TECH               | 79                |
| 404098 | Building and Construction | Accessible basic and Infrastructure services |   | N/A      | Pound Office plumbing  | Pound Office plumbing   | Makhado Municipality                              | INCOME         | 50 000             |            |            |   |  |  |  |   |                    |                   |
| 404099 | Building and Construction | Accessible basic and Infrastructure services | To upgrade pound and Fence  | N/A      | Pound Upgraded and Fenced  | Pound Upgrade and Fence   | Makhado Municipality                              | INCOME         | 100 000            | 1/7/2014   | 31/12/2014 | Develop specifications.                         | Fencing completed                                  | N/A  | N/A  | Project Report, Completion certificate                              | TECH               | 80                |
| 404100 | Building and Construction | Accessible basic and Infrastructure services | To construct Storeroom- at Vuwani by 30 June 2016   | N/A      | Storeroom-Vuwani constructed   | Storeroom-Vuwani  | Vuwani  | INCOME         | 350 000,00         |            |            | Development of specifications and advertisement | Appointment of contractor                          | Completion of the project and practical handover | N/A  | Specifications, Contractor appointment letter, Project Report       | TECH               | 81                |

| ITEM          | Priority Issue/Programme   | Strategic IDP Objective                      | Key Performance Indicators/Measurable Objective                     | Baseline | Annual Targets                                     | Project Name                              | Location                      | Funding Source | Budget 15/16 R'000 | Start Date | End date | 1st Q Target                                    | 2nd Q Targets                   | 3rd Q Targets                                    | 4th Q Targets | Portfolio Of Evidence   | Responsible Person | No. of Indicators |
|---------------|----------------------------|--|---|----------|--|---|-------------------------------|----------------|--------------------|------------|----------|---|---------------------------------|--|---------------|---|--------------------|-------------------|
| 404101        | Building and Construction  | Accessible basic and infrastructure services | Renovation of Office building-Dzanani                               | N/A      | Office building-Dzanani renovated                  | Renovation of Office building-Dzanani     | Dzanani                       | INCOME         | 90 000,00          |            |          | Development of specifications and advertisement | Appointment of contractor       | Completion of the project and practical handover | N/A           | Specifications, Contractor appointment letter, Project Report | TECH               | 82                |
| 415205/415206 | Infrastructure maintenance | Accessible basic and infrastructure services | To purchase 50 Lockers, table saw (building) 5000- at workshop yard | N/A      | 50 Lockers and table saw (building) 5000 purchased | 50 Lockers and table saw (building) 5000- | Makhado Municipality Workshop | INCOME         | 150 000,00         |            |          | Develop specifications.                         | Appointment of Service provider | 50 Lockers- at workshop yard purchased           | N/A           | Specifications, Contractor appointment letter, Project Report | TECH               | 83                |

| MAKHADO SDBIP 2015/16                |                         |  |  |   |  |  |  |                      |                |                    |            |            |   |   |                                   |                                       |   |                    |                   |
|--------------------------------------|-------------------------|--|--|---|--|--|--|----------------------|----------------|--------------------|------------|------------|---|---|-----------------------------------|---------------------------------------|---|--------------------|-------------------|
| Priority Issue/Programme             | Development Objective   | Development Strategies                                     | Key Performance Indicators/Measurable Objective                        | Baseline  | Annual Targets   | Project Name   | Project Description  | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End Date   | 1st Q Target  | 2nd Q Targets                             | 3rd Q Targets                     | 4th Q Targets                         | Portfolio Of Evidence                               | Responsible Person | No. of Indicators |
| <b>7. LOCAL ECONOMIC DEVELOPMENT</b> |                         |  |  |   |  |  |  |                      |                |                    |            |            |   |   |                                   |                                       |   |                    |                   |
| Local Economic Development           | Invest in local economy | Revitalisation of Tshakhuma Fruit Markets                  | To revitalise Tshakhuma Fruit Markets by 30 June 2016                  | N/A   | Revitalisation of Tshakhuma Fruit Markets completed                  | Revitalization of Tshakhuma fruit market                             | Revitalisation of Tshakhuma Fruit Markets                  | Makhado Municipality | Income/DTI     | 100 000,00         | 1/7/2015   | 30/6/2016  | Finalise draft funding proposal.                              | Presentation to external funding agencies | Appointment of service providers. | Complete the construction of phase 1. | Funding Proposal, Project inspection report         | DEVP               | 84                |
| Local Economic Development           | Invest in local economy | Development of Makhado information and recreational center | To develop Makhado information and recreational center by 30 June 2016 | N/A   | Development of Makhado information and recreational center completed | Makhado N1 Information and Caravan Recreational/Entertainment centre | Development of Makhado information and recreational center | Makhado Municipality | Income         | 500 000,00         | 1/7/2015   | 30/6/2016  | Final draft funding proposal.                                 | Presentation to external funding agencies | Appointment of service providers. | Complete the construction of phase 1. | Funding Proposal, Project inspection report         | DEVP               | 85                |
| Local Economic Development           | Invest in local economy | Host Makhado annual show                                   | To host Makhado annual show by 30 September 2015                       | Makhado annual show was hosted                      | Makhado annual show hosted   | Annual Show  | Host Makhado annual show                                   | Makhado Municipality | Income         | 159 300,00         | 1/7/2015   | 30/10/2015 | Host official opening and the Three Days Makhado Annual Show. | N/A                                       | N/A                               | N/A                                   | Annual Show Report and Audited Financial Statements | DEVP               | 86                |
| Local Economic Development           | Invest in local economy | Implement the LED Strategy                                 | % implementation of the LED strategy 30th June 2014                    | 100% (# projects implemented/# of projects planned) |  | LED Strategy   | Implementation of the LED Strategy                         | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016  | 25%   | 50%                                       | 75%                               | 100%                                  | LED strategy implementation report                  | MM and DEVP        | 87                |

| MAKHADO SDBIP 2014/2015                              |  |   |  |  |  |                                     |   |                      |                |                    |            |           |   |                |  |   |  |                    |                   |
|--|--|---|--|--|--|-------------------------------------|---|----------------------|----------------|--------------------|------------|-----------|---|----------------|--|---|--|--------------------|-------------------|
| Priority Issue/Programme                             | Development Objective                    | Development Strategies                        | Key Performance Indicators/Measurable Objective                          | Baseline   | Annual Targets                                 | Project Name                        | Project Description                                   | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End date  | 1st Q Target                                      | 2nd Q Targets  | 3rd Q Targets  | 4th Q Targets   | Portfolio of Evidence  | Responsible Person | No. of Indicators |
| <b>8. MUNICIPAL FINANCE MANAGEMENT AND VIABILITY</b> |  |   |  |  |  |                                     |   |                      |                |                    |            |           |   |                |  |   |  |                    |                   |
| Expenditure management                               | Sound Financial Management and viability | To ensure spending in terms of capital budget | % Capital budget spent by 30 June 2016 (Total budget spent/Total budget) | 100% (Total budget spent/Total budget)             | 100% (Total budget spent/Total budget)         | Capital Budget                      | Spending of the capital budget                        | Makhado Municipality | Income         | 150 940 600,00     | 1/7/2015   | 30/6/2016 | 10% (15094060)                                    | 40% (60376240) | 75% (113205450)  | 100% (150940600)  | Quarterly Financial Report   | MM                 | 88                |
| Expenditure management                               | Sound Financial Management and viability | To ensure spending in terms of MIG budget     | % MIG spent by 30 June 2016  | 100% (Total budget spent/Total budget)             | 100% (Total budget spent/Total budget)         | MIG                                 | Spending of the Conditional Grants (MIG)              | Makhado Municipality | Income         | 104 432 000,00     | 1/7/2015   | 30/6/2016 | 10% (10443200)                                    | 40% (41772800) | 75% (78324000)   | 100% (104432000)  | Quarterly Financial Report   | MM                 | 89                |
| Expenditure management                               | Sound Financial Management and viability | To ensure spending in terms of INEP budget    | % INEP Grants spent by 30 June 2016                                      | 100% (Total budget spent/Total budget)             | 100% (Total budget spent/Total budget)         | INEP                                | Spending of the Conditional Grants (INEP)             | Makhado Municipality | Income         | 7 000 000,00       | 1/7/2015   | 30/6/2016 | 10% (700000)                                      | 40% (28000000) | 75% (5250000)  | 100% (7000000)  | Quarterly Financial Report   | MM                 | 90                |
| Expenditure management                               | Sound Financial Management and viability | To spend FMG                                  | % FMG spent on purchase of office equipments by 30 June 2016             | 100%   | 100%   | FMG                                 | Spending on FMG                                       | Makhado Municipality | Income         | 200 000,00         | 1/1/2015   | 31/3/2015 | N/A   | N/A            | 100%   | N/A   | Expenditure Report   | B&T                | 91                |
| Revenue Management                                   | Sound financial management and viability | Review of revenue enhancement strategy        | To review the revenue enhancement policies by 30 June 2016               | Revenue enhancement policies were reviewed         | Revenue enhancement policies reviewed          | Revenue enhancement policies review | Revenue enhancement policies review                   | Makhado Municipality | Income         | Operational        | 1/1/2015   | 30/6/2015 | N/A   | N/A            | Draft Reviewed Revenue enhancement policies (Rates, Tariff, Credit Control, Bad Debts) | Final Reviewed Revenue enhancement policies (Rates, Tariff, Credit Control, Debts Collection) | Draft/Final Policies (Rates Policy, Tariff Policy, Credit Control Policy, Debts Collection Policy) | B&T                | 92                |
| Budget and Reporting                                 | Sound financial management and viability | Budget and Reporting                          | To table the draft budget to council by 31 March 2016                    | Draft budget was tabled to council                 | Draft budget tabled to council                 | Draft budget                        | Tabling of the Draft budget to council                | Makhado Municipality | Income         | Operational        | 1/1/2015   | 31/3/2015 | N/A   | N/A            | Draft budget tabled to council   | N/A   | Draft budget and Council Resolution  | B&T                | 93                |
| Budget and Reporting                                 | Sound financial management and viability | Budget and Reporting                          | To submit the the final budget to council by 31 May 2016                 | Final budget was submitted to council              | Final budget submitted to council              | Final budget                        | Tabling of the Final budget to council                | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | N/A   | N/A            | N/A  | Final budget  | Final budget and Council Resolution  | B&T                | 94                |
| Budget and Reporting                                 | Sound financial management and viability | Budget and Reporting                          | To submit the Financial statements submitted to AG by 31 August 2016     | Financial statements was compiled and submit to AG | Financial statements compiled and submit to AG | Financial statements                | Financial statements compilation and submission to AG | Makhado Municipality | Income         | Operational        | 1/7/2015   | 31/8/2015 | Financial statements compiled and submitted to AG | N/A            | N/A  | N/A   | Copy of Financial statements   | B&T                | 95                |
| Budget and Reporting                                 | Sound financial management and viability | Budget and Reporting                          | # of section 71 reports submitted to Treasury                            | 12   | 12   | Section 71 report submission        | Section 71 report submission                          | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 3   | 3              | 3  | 3   | Copy of acknowledgment of receipt by Treasuries  | B&T                | 96                |

| MAKHADO SDBIP 20142015    |  |   |   |   |   |                             |                             |                      |                |                    |            |           |   |   |   |   |                                      |                    |                   |    |
|---------------------------|--|---|---|---|---|-----------------------------|-----------------------------|----------------------|----------------|--------------------|------------|-----------|---|---|---|---|--------------------------------------|--------------------|-------------------|----|
| Priority Issue/Program me | Development Objective                    | Development Strategies                      | Key Performance Indicators/Measurable Objective   | Baseline  | Annual Targets  | Project Name                | Project Description         | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End date  | 1st Q Target  | 2nd Q Targets   | 3rd Q Targets   | 4th Q Targets   | Portfolio of Evidence                | Responsible Person | No. of Indicators |    |
| Supply Chain Management   | Sound financial management and viability | Supply chain management                     | % of tenders adjudicated within 90 days of closure period (# tenders adjudicated/# of tenders closed and due for adjudication)  | 100% (# tenders adjudicated/# of tenders closed and due for adjudication) | 100% (# tenders adjudicated/# of tenders closed and due for adjudication) | Tender adjudication         | Tender adjudication         | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 100% (# tenders adjudicated/# of tenders closed and due for adjudication) | 100% (# tenders adjudicated/# of tenders closed and due for adjudication) | 100% (# tenders adjudicated/# of tenders closed and due for adjudication) | 100% (# tenders adjudicated/# of tenders closed and due for adjudication) | Monthly Tender Reports               | B&T                | 97                |    |
| Supply Chain Management   | Sound financial management and viability | Supply chain management                     | % quotations processed within 18 days after approval by Accounting Officer (# of quotations processed/# of quotations received) | 100% (# of quotations processed/# of quotations received)                 | 100% (# of quotations processed/# of quotations received)                 | Quotations                  | Processing of quotations    | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 100% (# of quotations processed/# of quotations received)                 | 100% (# of quotations processed/# of quotations received)                 | 100% (# of quotations processed/# of quotations received)                 | 100% (# of quotations processed/# of quotations received)                 | Quotations Report                    | B&T                | 98                |    |
| Asset Management          | Sound financial management and viability | Purchase Vehicles of the Whole Municipality | To purchase Vehicles of the Whole Municipality  | N/A   | Vehicle purchased   | Vehicles Whole Municipality | Vehicles Whole Municipality | Makhado Municipality | Income         | 7 000 000,00       |            |           |   |   |   |   |                                      |                    |                   | 99 |
| Asset Management          | Sound financial management and viability | To update a GRAP Compliant Asset Register   | To update a GRAP compliant Asset Register by 30 June 2016   | GRAP Compliant Asset Register was updated                                 | GRAP Compliant Asset Register updated                                     | Asset Register              | Update the asset register   | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | Update any additional, disposal and WIP                                   | Update any additional, disposal and WIP                                   | Update any additional, disposal and WIP                                   | Update any additional, disposal and WIP                                   | Schedules of Asset Register movement | B&T                | 100               |    |

| MAKHADO SDBIP 2014/2015                            |   |   |  |  |  |  |  |                      |                |                    |            |           |  |  |  |   |  |                    |                   |
|--|---|---|--|--|--|--|--|----------------------|----------------|--------------------|------------|-----------|--|--|--|---|--|--------------------|-------------------|
| Priority Issue/Programme                           | Development Objective                             | Development Strategies                                    | Key Performance Indicators/Measurable Objective  | Baseline                                       | Annual Targets                                 | Project Name                               | Project Description                                      | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End date  | 1st Q Target   | 2nd Q Targets  | 3rd Q Targets  | 4th Q Targets   | Portfolio Of Evidence  | Responsible Person | No. of Indicators |
| <b>9. GOOD GOVERNANCE AND PUBLIC PARTICIPATION</b> |   |   |  |  |  |  |  |                      |                |                    |            |           |  |  |  |   |  |                    |                   |
| Risk Management                                    | Improved Governance and Organisational Excellence | To organise Risk management committee meetings            | To ensure effectiveness Risk Management System by 30 June 2016   | Effective Risk Management System               | Effective Risk Management System               | Risk Management project                    | Facilitate and coordinate risk management meetings       | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | Develop Quarterly Strategic Monitoring Risk Report, Risk Management Committee Meeting  | Develop Quarterly Strategic Monitoring Risk Report, Operational Risk Assessment Report, Risk Management Committee Meeting  | Develop Quarterly Strategic Monitoring Risk Report, Strategic Risk Assessment for 2015/2016 done, Risk Management Committee Meeting              | Risk Management Plan 2015/2016, Review Risk Management Policy and Strategy, Fraud Policy Reviewed, Fraud Response Plan, Risk Management Committee Meeting   | Attendance register, Minutes and Programme                           | MM                 | 101               |
| Fraud and Anti - Corruption                        | Improved Governance and Organisational Excellence | To ensure attendance of Fraud and Anti - Corruption cases | % Fraud and Anti - Corruption cases attended by 30 June 2016 (# of cases attended/# of cases reported) | 100% (# of cases attended/# of cases reported) | 100% (# of cases attended/# of cases reported) | Fraud and Anti - Corruption                | Investigate allegations of fraud and corruption          | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 100% (# of cases attended/# of cases reported)   | 100% (# of cases attended/# of cases reported)   | 100% (# of cases attended/# of cases reported)   | 100% (# of cases attended/# of cases reported)  | Case Register  | MM                 | 102               |
| Public Participation                               | Improved Governance and Organisational Excellence | Convene public hearings committee meetings                | # of Izimbizos convened by 30 June 2016  | 4  | 4  | Public Participation                       | Consult members of the public on service delivery issues | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 1  | 1  | 1  | 1   | Attendance register and Programme                                    | CORP               | 103               |
| Public Participation                               | Improved Governance and Organisational Excellence | Effective Ward committees                                 | To ensure effectiveness of 38 ward committees by 30 June 2016  | 380  | 380  | Coordinate training ward committee members | Capacity building for ward committee members             | Makhado Municipality | Income         |                    | 1/7/2015   | 30/6/2016 | Coordinate 114 ward committee meetings. Hold 38 ward committee public participation meetings. Submit ward committee quarterly reports to Council | Coordinate 114 ward committee meetings. Training of 380 ward committee members. Hold 38 ward committee public participation meetings. Submit ward committee quarterly reports to Council | Coordinate 114 ward committee meetings. Hold 38 ward committee public participation meetings. Submit ward committee quarterly reports to Council | Coordinate 114 ward committee meetings. Training of 380 ward committee members. Host 1 conference. Hold 38 ward committee public participation meetings. Submit ward committee quarterly reports to Council | Minutes, Attendance register, ward committee report, training report | CORP               | 104               |
| Policies and By Laws                               | Improved Governance and Organisational Excellence | Reviewing of Municipal By-laws                            | # of By-Laws reviewed by 30 June 2016  | 12   | 12   | Reviewing of Municipal By-laws             | Reviewing of Municipal By-laws                           | Makhado Municipality | Income         |                    | 1/10/2014  | 30/6/2015 | N/A  | 4  | 4  | 4   | Copy of By-laws  | CORP               | 105               |

| MAKHADO SDBIP 2014/2015  |   |  |   |   |   |   |   |                      |                |                    |            |           |  |  |  |   |   |                    |                   |
|--------------------------|---|--|---|---|---|---|---|----------------------|----------------|--------------------|------------|-----------|--|--|--|---|---|--------------------|-------------------|
| Priority Issue/Programme | Development Objective                             | Development Strategies   | Key Performance Indicators/Measurable Objective   | Baseline  | Annual Targets  | Project Name                                  | Project Description                                     | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End date  | 1st Q Target   | 2nd Q Targets  | 3rd Q Targets  | 4th Q Targets   | Portfolio Of Evidence   | Responsible Person | No. of Indicators |
| Policies and By Laws     | Improved Governance and Organisational Excellence | Ensure that all policies approved by council are readily accessible to both internal and external stakeholders | # of policies developed and reviewed by 30 June 2015  | 15  | 37  | Review existing and compile new policies      | Review existing and compile new policies                | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 5 (2001 to 2006 policy)  | 9 (2001 to 2006 policy)  | 11 (2001 to 2006 policy)                                       | 10 (2001 to 2006 policy)  | Council resolutions, policy codification document in chronological sequence | CORP               | 106               |
| Internal Auditing        | Improved Governance and Organisational Excellence | To develop the Internal Audit Charter, Audit and Performance Audit Charter                                     | To develop the Internal Audit Charter, Audit and Performance Audit Charter and submit to council for approval by 30th June 2015 | Internal Audit Charter, Audit and Performance Audit Charter was developed and submitted to council for approval | Internal Audit Charter, Audit and Performance Audit Charter developed and submitted to council for approval | Internal Audit Charter                        | Develop the charter and submit to council for approval  | Makhado Municipality | Income         | Operational        | 1/4/2015   | 30/6/2015 | N/A  | N/A  | N/A  | Internal Audit Charter, Audit and Performance Audit Charter developed and submitted to council for approval by 30th June 2015 | Council Resolution, Copy of the plan  | MM                 | 107               |
| Internal Auditing        | Improved Governance and Organisational Excellence | To ensure the approval of a three (3) year Internal Audit rolling plan and Annual plan                         | To submit the three (3) year Internal Audit rolling plan and Annual plan to council for approval by 30 June 2015                | Three (3) year Internal Audit rolling plan and Annual plan was approved   | Approved three (3) year Internal Audit rolling plan and Annual plan   | Internal Audit 3 Year Plan                    | Develop the internal audit 3 year plan                  | Makhado Municipality | Income         | Operational        | 1/4/2015   | 30/6/2015 | N/A  | N/A  | N/A  | Approved three (3) year Internal Audit rolling plan and Annual plan   | Copy of the plan  | MM                 | 108               |
| Internal Auditing        | Improved Governance and Organisational Excellence | To implement the Approved Internal Audit Plan  | % Implementation of the Approved Internal Audit Plan by 30th June 2014 (# of queries addressed/# of queries in the action plan) | 100%  | 100%  | Internal Audit Plan                           | Implementation of the Approved Internal Audit Plan      | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 100% (# of projects executed/# of projects in the action plan) | 100% (# of projects executed/# of projects in the action plan) | 100% (# of projects executed/# of projects in the action plan) | 100% (# of projects executed/# of projects in the action plan)  | Internal Audit report to Audit and Performance Audit Committee              | MM                 | 109               |
| Internal Auditing        | Improved Governance and Organisational Excellence | To implement AG(SA) action plan  | % implementation of the AG(SA) action plan by 30 June 2016  | 80%   | 100%  | AG(SA) action plan                            | Implementation of the AG(SA) action plan                | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 100% (# of queries resolved/# of queries in the action plan)   | 100% (# of queries resolved/# of queries in the action plan)   | 100% (# of queries resolved/# of queries in the action plan)   | 100% (# of queries resolved/# of queries in the action plan)  | Progress report   | All departments    | 110               |
| Internal Auditing        | Improved Governance and Organisational Excellence | To organise Audit and Performance Audit Committee meetings   | # of Audit and Performance Audit Committee meetings held by 30 June 2016  | 7   | 7   | Audit and Performance Audit Committee         | Organise Audit and Performance Audit Committee meetings | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 3  | 2  | 1  | 1   | Minutes, Attendance register, invitations                                   | MM                 | 111               |
| Internal Auditing        | Improved Governance and Organisational Excellence | To submit Audit and Performance Audit Committee Reports to Council   | # of Audit and Performance Audit Committee Reports developed and submitted to Council   | 4   | 4   | Audit and Performance Audit Committee Reports | Develop Audit and Performance Audit Committee Reports   | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 1  | 1  | 1  | 1   | Council resolution, Attendance register                                     | MM                 | 112               |

| MAKHADO SDBIP 20142015   |   |   |  |          |  |  |  |                      |                |                    |            |           |                               |  |  |  |  |                    |                   |
|--------------------------|---|---|--|----------|--|--|--|----------------------|----------------|--------------------|------------|-----------|-------------------------------|--|--|--|--|--------------------|-------------------|
| Priority Issue/Programme | Development Objective                             | Development Strategies  | Key Performance Indicators/Measurable Objective  | Baseline | Annual Targets   | Project Name   | Project Description  | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End date  | 1st Q Target                  | 2nd Q Targets  | 3rd Q Targets  | 4th Q Targets  | Portfolio Of Evidence                                    | Responsible Person | No. of Indicators |
| Internal Auditing        | Improved Governance and Organisational Excellence | To organise Audit Steering Committee meetings                 | # of Audit Steering Committee meetings held by 30 June 2016                                    | 8        | 8  | Audit Steering Committee                                     | Organise Audit Steering Committee meetings   | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 2                             | 2  | 2  | 2  | Minutes, Attendance register, invitations                | MM                 | 113               |
| Internal Auditing        | Improved Governance and Organisational Excellence | To organise OPCA meetings                                     | # of OPCA meetings held by 30 June 2016  | 6        | 6  | Operation Clean Audit (OPCA)                                 | Organise OPCA meetings   | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 2                             | 2  | 1  | 1  | Minutes, Attendance register, invitations                | MM                 | 114               |
| Internal Auditing        | Improved Governance and Organisational Excellence | To submit report on the Assessment of IAA and APAC to Council | To submit the IAA and APAC Assessment report submitted to Council by 30 June 2016              | 2        | 2  | IAA and APAC Assessment report                               | Organise IAA and APAC Assessment report and submit to council  | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | N/A                           | 1  | N/A  | 1  | Report, Council Resolution                               | MM                 | 115               |
| Auxiliary Services       | Improved Governance and Organisational Excellence | Povision of office furniture and equipments                   | To purchase furniture and equipments by 30 June 2016   | N/A      | N/A  | Povision of office furniture and equipments                  | Povision of office furniture and equipments - Office furniture - whole municipality, Laptops/Computers/Printers, Large type color printer with copier and facs   | Makhado Municipality | Income         |                    | 1/7/2015   | 30/6/2016 | N/A                           | Complete tender processes. Purchase Laptops/Computers/Printers,  | Complete tender processes. Purchase Large type color printer with copier and facs  | Complete tender processes. Purchase Office furniture - whole municipality,   | Proof of purchase  | CORP               | 116               |
| Information Technology   | Improved Governance and Organisational Excellence | Upgrade and acquisition of network and communication systems  | % Budget Spent on Upgrade and acquisition of network and communication systems by 30 June 2015 | N/A      | Spet on upgrade and acquisition of network and communication systems completed | Upgrade and acquisition of network and communication systems | Upgrade and acquisition of network and communication systems - Upgrade of municipal call centre, Upgrade of network infrastructure, Upgrade of servers, Hand held two way communication radio x 2, Sound & recording system Council meetings, Upgrade telephone management system, Upgrade Collaborator server, Upgrade of server room | Makhado Municipality | Income         |                    | 1/10/2014  | 30/6/2015 | N/A                           | Complete tender processes. Purchase Hand held two way communication radio x 2, Purchase Sound & recording system Council meetings, | Complete tender processes. Upgrade of telephone management system completed, Upgrade of Collaborator server completed, Upgrade of server room completed. | Complete tender processes. Upgrade of municipal call centre completed, Upgrade of network infrastructure completed, Upgrade of servers completed | Proof of purchase, Project report                        | CORP               | 117               |
| Information Technology   | Improved Governance and Organisational Excellence | Upgrading of CGICTPF  | To develop the CGICTPF develop by 30 June 2015   | N/A      | Development of CGICTPF completed   | CGICTPF development  | Developing CGICTPF   | Makhado Municipality | Income         |                    | 1/7/2015   | 31/3/2016 | Procure services of expertise | Award tender / appoint service provider  | Implement the project according to Project Plan  | Phase 1 of CGICTPF completed   | Appointment letter, Project report payment certificates, | CORP               | 118               |
| Council Services         | Improved Governance and Organisational Excellence | Convene council meetings                                      | # of Council meeting convened  | 8        | 8  | Council meeting  | Organise Council meeting as per schedule   | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 1                             | 2  | 3  | 2  | Minutes, Attendance register, notice of invitations.     | CORP               | 119               |

| MAKHADO SDBIP 20142015   |   |   |   |   |                |   |  |                      |                |                    |            |           |   |                            |  |               |  |                    |                   |
|--------------------------|---|---|---|---|----------------|---|--|----------------------|----------------|--------------------|------------|-----------|---|----------------------------|--|---------------|--|--------------------|-------------------|
| Priority Issue/Programme | Development Objective                             | Development Strategies                          | Key Performance Indicators/Measurable Objective     | Baseline                                | Annual Targets | Project Name  | Project Description  | Location             | Funding Source | Budget 15/16 R'000 | Start Date | End date  | 1st Q Target  | 2nd Q Targets              | 3rd Q Targets                            | 4th Q Targets | Portfolio Of Evidence                                | Responsible Person | No. of Indicators |
| Council Services         | Improved Governance and Organisational Excellence | Convene executive committee meetings            | # of Executive Committee Meetings convened.         | 24                                      | 24             | Executive Committee Meetings  | Organise Executive Committee Meetings as per schedule                  | Makhado Municipality | Income         | Operational        | 1/7/2015   | 30/6/2016 | 6   | 4                          | 6  | 6             | Minutes, Attendance register, notice of invitations. | CORP               | 120               |
| Communication            | Improved Governance and Organisational Excellence | Develop a regulatory framework for the Division | To develop the Communication Policy by 30 June 2016 | Council approved Communication Strategy | 3              | Communication policy, strategy and stakeholder management framework | Development of communication policy, strategy and regulatory framework | Makhado Municipality | Income         | Operational        | 1/7/2015   | 31/3/2016 | Communication strategy and Stakeholder management framework approved by Council | Draft Communication Policy | Communication policy approved by council | N/A           | Council resolutions                                  | CORP               | 121               |

**10. REVENUE BY VOTE**

**LIM344 Makhado - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)**

| Description                                   | Ref | Budget Year 2014/15 |               |               |               |               |               |               |               |               |               |               |                  | Medium term revenue and expenditure Framework |                        |                        |
|---|-----|---------------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|------------------|---|------------------------|------------------------|
|   |     | July                | August        | Sept.         | October       | November      | December      | January       | February      | March         | April         | May           | June             | Budget Year 2014/15                           | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Revenue by Vote</b>                        |     |                     |               |               |               |               |               |               |               |               |               |               |                  |   |                        |                        |
| Vote 1 - EXECUTIVE AND CO                     |     | 32 251              | 32 251        | 32 251        | 32 251        | 32 251        | 32 251        | 32 251        | 32 251        | 32 251        | 32 251        | 32 251        | 32 262           | 387 023                                       | 459 264                | 471 472                |
| Vote 2 - WASTE MANAGEMEN                      |     | 509                 | 512           | 430           | 534           | 521           | 440           | 456           | 560           | 478           | 507           | 511           | 623              | 6 081   | 5 245                  | 5 533                  |
| Vote 3 - ROAD TRANSPORT                       |     | 1 376               | 1 185         | 1 435         | 1 463         | 1 350         | 1 563         | 1 450         | 1 707         | 1 459         | 1 675         | 1 670         | 1 056            | 17 390  | 18 416                 | 19 428                 |
| Vote 4 - WATER                                |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | 6 368            | 6 368   | 6 743                  | 7 114                  |
| Vote 5 - ELECTRICITY                          |     | 22 908              | 20 927        | 20 270        | 20 852        | 21 908        | 19 084        | 20 349        | 25 020        | 23 088        | 25 679        | 27 520        | 23 756           | 271 361                                       | 298 897                | 324 877                |
| Vote 6 - CORPORATE SERVI                      |     | 2 359               | 2 489         | 2 459         | 2 399         | 2 359         | 2 356         | 2 146         | 2 189         | 2 267         | 2 135         | 2 079         | 2 926            | 28 161  | 29 823                 | 31 463                 |
| Vote 7 - PLANNING AND DEV                     |     | 36                  | 45            | 27            | 36            | 27            | 38            | 32            | 31            | 34            | 39            | 40            | 41               | 426   | 451                    | 475                    |
| Vote 8 - COMMUNITY AND SC                     |     | 10                  | 11            | 13            | 9             | 7             | 8             | 6             | 12            | 5             | 4             | 14            | 10               | 109   | 115                    | 121                    |
| Vote 9 - HOUSING                              |     | 4                   | 5             | 4             | 3             | 5             | 2             | 5             | 6             | 4             | 5             | 6             | 6                | 55  | 58                     | 61                     |
| Vote 10 - OTHER                               |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| Vote 11 - SPORTS AND RECP                     |     | 6                   | 7             | 8             | 9             | 5             | 4             | 6             | 4             | 3             | 5             | 6             | 5                | 68  | 72                     | 76                     |
| Vote 12 - BUDGET AND TREA                     |     | 4 390               | 4 090         | 4 190         | 4 300         | 4 590         | 4 139         | 4 569         | 4 712         | 4 459         | 4 671         | 4 086         | 52 715           | 55 758  | 58 782                 |                        |
| 0   |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| 0   |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| 0   |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| <b>Total Revenue by Vote</b>                  |     | <b>63 849</b>       | <b>61 522</b> | <b>61 087</b> | <b>61 856</b> | <b>63 023</b> | <b>59 886</b> | <b>61 270</b> | <b>66 299</b> | <b>64 301</b> | <b>66 759</b> | <b>68 768</b> | <b>71 137</b>    | <b>769 755</b>                                | <b>874 842</b>         | <b>919 404</b>         |
| <b>Expenditure by Vote to be appropriated</b> |     |                     |               |               |               |               |               |               |               |               |               |               |                  |   |                        |                        |
| Vote 1 - EXECUTIVE AND CO                     |     | 7 501               | 7 800         | 7 420         | 7 600         | 7 763         | 7 850         | 7 107         | 7 620         | 7 820         | 7 246         | 7 200         | 8 495            | 91 422  | 95 885                 | 101 508                |
| Vote 2 - WASTE MANAGEMEN                      |     | 1 010               | 1 045         | 1 044         | 1 066         | 1 078         | 1 090         | 1 000         | 1 030         | 1 065         | 1 065         | 1 001         | 653              | 12 147  | 12 854                 | 13 591                 |
| Vote 3 - ROAD TRANSPORT                       |     | 2 009               | 2 001         | 2 011         | 2 015         | 2 016         | 2 009         | 2 030         | 2 014         | 2 010         | 2 340         | 2 000         | 1 656            | 24 111  | 25 655                 | 27 281                 |
| Vote 4 - WATER                                |     | 2 648               | 2 450         | 2 550         | 2 601         | 2 540         | 2 547         | 2 409         | 2 700         | 2 800         | 2 650         | 2 910         | 2 977            | 31 783  | 33 723                 | 35 703                 |
| Vote 5 - ELECTRICITY                          |     | 19 411              | 19 072        | 19 672        | 19 484        | 19 916        | 19 158        | 19 784        | 19 684        | 19 334        | 19 684        | 19 762        | 20 008           | 234 969                                       | 253 047                | 272 459                |
| Vote 6 - CORPORATE SERVI                      |     | 3 392               | 3 465         | 3 560         | 3 674         | 3 002         | 3 470         | 3 210         | 3 241         | 3 740         | 3 987         | 2 900         | 3 065            | 40 706  | 43 388                 | 46 076                 |
| Vote 7 - PLANNING AND DEV                     |     | 3 500               | 3 745         | 3 210         | 3 004         | 3 210         | 3 450         | 3 321         | 3 456         | 3 301         | 3 780         | 3 984         | 4 483            | 42 444  | 45 208                 | 48 041                 |
| Vote 8 - COMMUNITY AND SC                     |     | 1 015               | 1 050         | 1 015         | 1 010         | 1 078         | 1 070         | 1 058         | 1 076         | 1 033         | 1 000         | 1 011         | 762              | 12 178  | 12 952                 | 13 771                 |
| Vote 9 - HOUSING                              |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| Vote 10 - OTHER                               |     | 1 625               | 1 658         | 1 665         | 1 675         | 1 685         | 1 601         | 1 512         | 1 601         | 1 636         | 1 620         | 1 635         | 1 714            | 19 627  | 20 795                 | 21 958                 |
| Vote 11 - SPORTS AND RECP                     |     | 860                 | 862           | 864           | 855           | 845           | 867           | 880           | 890           | 812           | 875           | 868           | 865              | 10 343  | 11 001                 | 11 700                 |
| Vote 12 - BUDGET AND TREA                     |     | 5 542               | 5 502         | 5 568         | 5 860         | 5 041         | 5 500         | 5 510         | 5 120         | 5 402         | 5 650         | 5 600         | 165 689          | 225 984                                       | 238 422                | 251 903                |
| 0   |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| 0   |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| 0   |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| <b>Total Expenditure by Vote</b>              |     | <b>48 513</b>       | <b>48 650</b> | <b>48 579</b> | <b>48 844</b> | <b>48 174</b> | <b>48 612</b> | <b>47 821</b> | <b>48 432</b> | <b>48 953</b> | <b>49 897</b> | <b>48 871</b> | <b>210 368</b>   | <b>745 714</b>                                | <b>792 931</b>         | <b>843 992</b>         |
| <b>Surplus/(Deficit) before assoc.</b>        |     | <b>15 336</b>       | <b>12 872</b> | <b>12 508</b> | <b>13 012</b> | <b>14 849</b> | <b>11 273</b> | <b>13 448</b> | <b>17 867</b> | <b>15 348</b> | <b>16 862</b> | <b>19 897</b> | <b>(139 231)</b> | <b>24 041</b>                                 | <b>81 911</b>          | <b>75 413</b>          |
| Taxation                                      |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| Attributable to minorities                    |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |
| Share of surplus/(deficit) of associate       |     | -                   | -             | -             | -             | -             | -             | -             | -             | -             | -             | -             | -                | -   | -                      | -                      |

|                   |   |        |        |        |        |        |        |        |        |        |        |        |           |        |        |        |
|-------------------|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|--------|--------|--------|
| Surplus/(Deficit) | 1 | 15 336 | 12 872 | 12 508 | 13 012 | 14 849 | 11 273 | 13 448 | 17 867 | 15 348 | 16 862 | 19 897 | (139 231) | 24 041 | 81 911 | 75 413 |
|-------------------|---|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|--------|-----------|--------|--------|--------|

### 11. CAPITAL CASHFLOW

LIM344 Makhado - Supporting Table SA29 Budgeted monthly capital expenditure (standard classification)

| Description                                 | Ref | Budget Year 2014/15 |        |        |         |       |        |         |        |        |        |        |        | Medium Term Revenue and Expenditure Framework |                        |                        |
|---|-----|---------------------|--------|--------|---------|-------|--------|---------|--------|--------|--------|--------|--------|---|------------------------|------------------------|
|   |     | July                | August | Sept.  | October | Nov.  | Dec.   | January | Feb.   | March  | April  | May    | June   | Budget Year 2014/15                           | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Capital Expenditure</b>                  | 1   |                     |        |        |         |       |        |         |        |        |        |        |        |   |                        |                        |
| <b>Governance and administrative</b>        |     | 388                 | 370    | 447    | 360     | 337   | 412    | 396     | 366    | 412    | 445    | 421    | 422    | 4 776   | 1 430                  | 1 110                  |
| Executive and council                       |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| Budget and treasury office                  |     | 78                  | 80     | 137    | 65      | 72    | 87     | 95      | 66     | 110    | 95     | 116    | 140    | 1 141   | -                      | -                      |
| Corporate services                          |     | 310                 | 290    | 310    | 295     | 265   | 325    | 301     | 300    | 302    | 350    | 305    | 282    | 3 635   | 1 430                  | 1 110                  |
| <b>Community and public safety</b>          |     | 278                 | 279    | 262    | 253     | 262   | 252    | 245     | 246    | 255    | 235    | 256    | 257    | 3 080   | 6 000                  | 11 170                 |
| Community and social services               |     | 200                 | 199    | 185    | 188     | 190   | 165    | 150     | 180    | 175    | 160    | 170    | 178    | 2 140   | 4 920                  | 10 520                 |
| Sport and recreation                        |     | 78                  | 80     | 77     | 65      | 72    | 87     | 95      | 66     | 80     | 75     | 86     | 79     | 940   | 1 080                  | 650                    |
| Public safety                               |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| Housing                                     |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| Health                                      |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| <b>Economic and environmental</b>           |     | 9 798               | 7 466  | 9 092  | 8 004   | 6 806 | 11 100 | 10 200  | 8 802  | 11 807 | 9 823  | 9 110  | 11 724 | 113 732                                       | 114 914                | 119 838                |
| Planning and development                    |     | 121                 | 130    | 110    | 115     | 112   | 130    | 103     | 117    | 125    | 137    | 125    | 2 125  | 3 450   | 1 000                  | 750                    |
| Road transport                              |     | 9 677               | 7 336  | 8 982  | 7 889   | 6 694 | 10 970 | 10 097  | 8 685  | 11 682 | 9 686  | 8 985  | 9 599  | 110 282                                       | 113 914                | 119 088                |
| Environmental protection                    |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| <b>Trading services</b>                     |     | 1 740               | 2 145  | 2 240  | 2 138   | 2 245 | 2 060  | 2 240   | 2 486  | 2 744  | 2 658  | 2 250  | 2 287  | 27 233  | 46 818                 | 40 645                 |
| Electricity                                 |     | 1 400               | 1 800  | 1 950  | 1 750   | 1 900 | 1 700  | 1 930   | 2 100  | 2 400  | 2 300  | 1 900  | 1 943  | 23 073  | 39 618                 | 39 145                 |
| Water                                       |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| Waste water management                      |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| Waste management                            |     | 340                 | 345    | 290    | 388     | 345   | 360    | 310     | 386    | 344    | 358    | 350    | 344    | 4 160   | 7 200                  | 1 500                  |
| <b>Other</b>                                |     | 177                 | 186    | 165    | 170     | 160   | 187    | 180     | 190    | 150    | 180    | 195    | 180    | 2 120   | -                      | -                      |
| <b>Total Capital Expenditure - Standard</b> | 2   | 12 381              | 10 446 | 12 206 | 10 925  | 9 810 | 14 011 | 13 261  | 12 090 | 15 368 | 13 341 | 12 232 | 14 870 | 150 941                                       | 169 162                | 172 763                |
| <b>Funded by:</b>                           |     |                     |        |        |         |       |        |         |        |        |        |        |        |   |                        |                        |
| National Government                         |     | 9 677               | 7 336  | 9 042  | 8 889   | 7 694 | 9 970  | 9 097   | 9 685  | 9 682  | 10 686 | 9 985  | 9 889  | 111 632                                       | 125 564                | 135 638                |
| Provincial Government                       |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| District Municipality                       |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| Other transfers and grants                  |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| <b>Transfers recognised - capital</b>       |     | 9 677               | 7 336  | 9 042  | 8 889   | 7 694 | 9 970  | 9 097   | 9 685  | 9 682  | 10 686 | 9 985  | 9 889  | 111 632                                       | 125 564                | 135 638                |
| <b>Public contributions &amp; donations</b> |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| <b>Borrowing</b>                            |     | -                   | -      | -      | -       | -     | -      | -       | -      | -      | -      | -      | -      | -   | -                      | -                      |
| <b>Internally generated funds</b>           |     | 2 704               | 3 110  | 3 164  | 2 036   | 2 116 | 4 041  | 4 164   | 2 405  | 5 686  | 2 655  | 2 247  | 4 981  | 39 309  | 43 598                 | 37 125                 |
| <b>Total Capital Funding</b>                |     | 12 381              | 10 446 | 12 206 | 10 925  | 9 810 | 14 011 | 13 261  | 12 090 | 15 368 | 13 341 | 12 232 | 14 870 | 150 941                                       | 169 162                | 172 763                |

## 12. BUDGET MONTHLY CASHFLOW

LIM344 Makhado - Supporting Table SA30 Budgeted monthly cash flow

| MONTHLY CASH FLOWS                | Budget Year 2014/15 |               |               |               |                |               |               |               |                |               |               |               | Medium Term Revenue and Expenditure Framework |                     |                        |                        |
|-----------------------------------|---------------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|----------------|---------------|---------------|---------------|---|---------------------|------------------------|------------------------|
|                                   | R thousand          | July          | August        | Sept.         | October        | November      | December      | January       | February       | March         | April         | May           | June  | Budget Year 2014/15 | Budget Year +1 2015/16 | Budget Year +2 2016/17 |
| <b>Cash Receipts By Source</b>    |                     |               |               |               |                |               |               |               |                |               |               |               |   | 1                   |                        |                        |
| Property rates                    | 3 522               | 3 169         | 3 168         | 2 403         | 2 674          | 2 675         | 2 165         | 2 674         | 2 683          | 2 658         | 3 780         | 3 740         | 35 311  | 37 394              | 39 451                 |                        |
| Property rates                    | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Service charge                    | 19 677              | 20 927        | 20 270        | 20 852        | 19 696         | 19 084        | 19 662        | 25 020        | 23 088         | 19 932        | 27 520        | 20 688        | 256 416                                       | 275 484             | 296 001                |                        |
| Service charge                    | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Service charge                    | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Service charge                    | 622                 | 576           | 570           | 719           | 668            | 573           | 747           | 633           | 673            | 641           | 598           | 693           | 7 713   | 8 168               | 8 617                  |                        |
| Service charge                    | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Rental of facilities              | 22                  | 35            | 40            | 16            | 16             | 19            | 18            | 16            | 19             | 19            | 19            | 20            | 258   | 274                 | 289                    |                        |
| Interest earned                   | 162                 | 170           | 155           | 152           | 105            | 120           | 156           | 137           | 145            | 130           | 145           | 157           | 1 734   | 1 837               | 1 938                  |                        |
| Interest earned                   | 1 658               | 1 644         | 1 600         | 1 509         | 1 667          | 1 652         | 1 768         | 1 676         | 1 740          | 1 842         | 1 808         | 1 875         | 20 439  | 21 644              | 22 835                 |                        |
| Dividends received                | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Fines                             | 270                 | 258           | 235           | 231           | 250            | 248           | 241           | 283           | 256            | 276           | 290           | 280           | 3 118   | 3 302               | 3 484                  |                        |
| Licences and permits              | 1 106               | 927           | 1 200         | 1 232         | 1 060          | 1 118         | 1 558         | 964           | 1 056          | 1 130         | 1 200         | 1 435         | 13 986  | 14 811              | 15 626                 |                        |
| Agency services                   | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Transfer received                 | 122 410             | 1 385         | -             | -             | 95 261         | -             | -             | 338           | 71 911         | -             | -             | -             | 291 305                                       | 356 666             | 364 196                |                        |
| Other revenue                     | 2 124               | 2 003         | 2 240         | 2 006         | 2 047          | 2 006         | 2 037         | 2 450         | 2 223          | 2 300         | 1 900         | 2 606         | 25 942  | 27 473              | 28 984                 |                        |
| <b>Cash Receipts by Source</b>    | <b>151 573</b>      | <b>31 094</b> | <b>29 478</b> | <b>29 120</b> | <b>123 444</b> | <b>27 495</b> | <b>28 352</b> | <b>34 191</b> | <b>103 794</b> | <b>28 928</b> | <b>37 260</b> | <b>31 495</b> | <b>656 223</b>                                | <b>747 053</b>      | <b>781 421</b>         |                        |
| <b>Other Cash Flows by Source</b> |                     |               |               |               |                |               |               |               |                |               |               |               |   |                     |                        |                        |
| Transfer received                 | 65 323              | 1 000         | 1 000         | 1 000         | 26 701         | 1 000         | 1 000         | 1 000         | 16 063         | -             | -             | -             | 114 087                                       | 128 376             | 138 604                |                        |
| Contributions                     | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Proceeds on disposal              | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Short term loans                  | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Borrowing long term               | -                   | -             | -             | 553           | -              | -             | -             | 370           | -              | -             | -             | (0)           | 923   | 980                 | 1 041                  |                        |
| Increase (decrease) in provisions | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Decrease (Increase) in provisions | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Decrease (increase) in provisions | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| Decrease (increase) in provisions | -                   | -             | -             | -             | -              | -             | -             | -             | -              | -             | -             | -             | -   | -                   | -                      |                        |
| <b>Total Cash Receipts</b>        | <b>216 896</b>      | <b>32 094</b> | <b>30 478</b> | <b>30 673</b> | <b>150 144</b> | <b>28 495</b> | <b>29 352</b> | <b>35 561</b> | <b>119 857</b> | <b>28 928</b> | <b>37 260</b> | <b>31 494</b> | <b>771 233</b>                                | <b>876 409</b>      | <b>921 066</b>         |                        |
| <b>Cash Payments by Type</b>      |                     |               |               |               |                |               |               |               |                |               |               |               |   |                     |                        |                        |
| Employee related                  | 17 942              | 17 905        | 17 905        | 17 920        | 17 922         | 26 926        | 19 977        | 17 958        | 17 947         | 17 549        | 18 536        | 19 603        | 228 090                                       | 242 856             | 258 566                |                        |

|   |                |                 |                 |                 |                |                 |                 |                 |               |                 |                 |                 |                |                |                |
|---|----------------|-----------------|-----------------|-----------------|----------------|-----------------|-----------------|-----------------|---------------|-----------------|-----------------|-----------------|----------------|----------------|----------------|
| Remuneration  | 1 626          | 1 665           | 1 621           | 1 641           | 1 661          | 1 765           | 1 608           | 2 200           | 1 700         | 1 765           | 1 723           | 1 701           | 20 675         | 21 998         | 23 406         |
| Finance charge                                      | 450            | 468             | 499             | 483             | 490            | 488             | 493             | 421             | 435           | 480             | 490             | 662             | 5 859          | 6 204          | 6 545          |
| Bulk purchase                                       | 15 627         | 15 288          | 15 888          | 15 700          | 15 132         | 15 374          | 15 000          | 15 900          | 15 550        | 15 900          | 15 978          | 16 890          | 188 227        | 203 398        | 219 792        |
| Bulk purchases - Water & Sewer                      |                |                 |                 |                 |                |                 |                 |                 |               |                 |                 | -               | -              | -              | -              |
| Other materials                                     |                |                 |                 |                 |                |                 |                 |                 |               |                 |                 | -               | -              | -              | -              |
| Contracted services                                 |                |                 |                 |                 |                |                 |                 |                 |               |                 |                 | -               | -              | -              | -              |
| Transfers and grants - other municipalities         |                |                 |                 |                 |                |                 |                 |                 |               |                 |                 | -               | -              | -              | -              |
| Transfers and grants - other                        |                |                 |                 |                 |                |                 |                 |                 |               |                 |                 | -               | -              | -              | -              |
| Other expenditure                                   | 2 115          | 2 141           | 2 000           | 2 135           | 2 200          | 2 300           | 2 005           | 2 110           | 2 160         | 2 045           | 2 100           | 2 631           | 25 942         | 27 473         | 28 984         |
| <b>Cash Payments</b>                                | <b>37 760</b>  | <b>37 467</b>   | <b>37 913</b>   | <b>37 879</b>   | <b>37 405</b>  | <b>46 853</b>   | <b>39 083</b>   | <b>38 589</b>   | <b>37 792</b> | <b>37 739</b>   | <b>38 827</b>   | <b>41 486</b>   | <b>468 793</b> | <b>501 930</b> | <b>537 294</b> |
| <b>Other Cash Flows/Payments by Type</b>            |                |                 |                 |                 |                |                 |                 |                 |               |                 |                 |                 |                |                |                |
| Capital assets                                      | 12 332         | 11 020          | 12 500          | 13 000          | 11 254         | 11 000          | 12 300          | 11 500          | 12 645        | 14 500          | 13 600          | 15 290          | 150 941        | 169 162        | 172 763        |
| Repayment of  | (1 709)        | (1 600)         | (1 765)         | (1 675)         | (1 500)        | (1 520)         | (1 890)         | (1 569)         | (1 700)       | (1 800)         | (1 900)         | (1 881)         | (20 509)       | (18 121)       | (15 168)       |
| Other Cash Flows                                    | -              | -               | -               | -               | -              | -               | -               | -               | -             | -               | -               | -               | -              | -              | -              |
| <b>Total Cash Payments</b>                          | <b>48 383</b>  | <b>46 887</b>   | <b>48 648</b>   | <b>49 204</b>   | <b>47 159</b>  | <b>56 333</b>   | <b>49 493</b>   | <b>48 520</b>   | <b>48 737</b> | <b>50 439</b>   | <b>50 527</b>   | <b>54 895</b>   | <b>599 225</b> | <b>652 971</b> | <b>694 889</b> |
| <b>NET INCREASE/(DECREASE) IN CASH HELD</b>         | <b>168 514</b> | <b>(14 793)</b> | <b>(18 170)</b> | <b>(18 531)</b> | <b>102 986</b> | <b>(27 838)</b> | <b>(20 141)</b> | <b>(12 959)</b> | <b>71 120</b> | <b>(21 511)</b> | <b>(13 268)</b> | <b>(23 401)</b> | <b>172 008</b> | <b>223 439</b> | <b>226 177</b> |
| Cash/cash equivalents at the month end              | 168 514        | 153 720         | 135 551         | 117 020         | 220 005        | 192 167         | 172 026         | 159 067         | 230 187       | 208 676         | 195 409         | -               | 172 008        | 395 447        |                |
| Cash/cash equivalents at the beginning of the month | 168 514        | 153 720         | 135 551         | 117 020         | 220 005        | 192 167         | 172 026         | 159 067         | 230 187       | 208 676         | 195 409         | 172 008         | 172 008        | 395 447        | 621 623        |

### 13. APPROVAL BY THE MAYOR

In line with section 53 of the Municipal Finance Management Act No 56 of 2003 (MFMA), it is a privilege and honor to approve and make public the Service Delivery and Budget implementation Plan (SDBIP) of Makhado Municipality for 2014/2015 financial year. The SDBIP is a contract between the Administration, Council and the Community clearly spelling out how and when the IDP and budget targets for 2014/2015 would be pursued and achieved. It is a management, implementation and monitoring tool that is meant to assist the Mayor, Council, Municipal Manager, Senior Managers and the Community to monitor the municipality's performance. Makhodo Municipality and its Community have a role to play in achieving the municipality vision that reads "**A dynamic hub for socio – economic development by 2025**"

Section 53 of the Municipal Finance Management act (Act no 56 of 2003), states that the Mayor of a municipality must- take all reasonable steps to ensure that the municipality approves its annual budget before the start of the budget and that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

#### Recommendation by The Municipal Manager:

The Municipal Manager hereby recommend for the approval of the SDBIP by the Mayor in line with the above legislation

\_\_\_\_\_  
Mutshinyali I.P  
Municipal Manager

\_\_\_\_\_  
DATE

#### Approval by the Mayor

The SDBIP 2014/2015 is hereby approved by the Mayor of Makhado Municipality

\_\_\_\_\_  
Hon Cllr Mutavhatsindi F. D

\_\_\_\_\_  
DATE