

ANNEXURE A

FINANCE: IN YEAR MONITORING AND REPORTING: 2nd QUARTER: 2020/2021 FINANCIAL YEAR (MONTH ENDING 31 DECEMBER 2020) (6/1/1(2020/21))

1. QUARTER ONE SDBIP 31 DECEMBER 2020

MUNICIPAL FINANCIAL MANAGEMENT AND VIABILITY			
Summary of First quarter SDBIP (Oct , Nov and Dec 2020) Municipal financial management and viability			
Key Performance Indicators	Performance Remarks	Quarter Target	Actual achieved
Number of Household earning less than per month with access to free electricity	Achieved	3750	4511
Prepared and Submitted Annual financial statements for 2019/2020 Financial year by 31 October 2020	Achieved	Developed and submitted 2019/20 AFS by 31 October 2020	AFS has been submitted successfully by 31 October 2020
Approved 2021/22 Budget by 31 May 2021	Achieved	Send request to departments for proposed budget by 31 December 2020	The request to departments for proposed budget was sent on the 9th December 2020
Number of section 71 reports submitted to Treasury within 10 days after the end of the month by 31 December 2020	Achieved	3	3
Percentage Expenditure on MIG by 30 September 2020	Achieved	45%	58%
Percentage Expenditure of Financial Management Grant by 31 December 2020	Achieved	50%	73%
Percentage Expenditure on INEP Grant by 31 December 2020	Not Achieved	45%	0%

Percentage of Tenders processed within 90 days by 31 December 2020 (From closing date in the advert)	Not Achieved	95%	87%
Percentage of Electricity Distribution loss by 31 December 2020	Achieved	10%	9%
Percentage of Invoices Paid within 30 days of receipt by 31 December 2020	Achieved	100%	100%
Percentage of Billed revenue collected per month during 2020/21 (31 December 2020 Financial Year	Achieved	85%	92%

Figure 1: Summary of 2nd quarter ending 31 December 2020 SDBIP

2. ANALYSIS OF SECOND QUARTER SDBIP KEY PERFORMANCE INDICATORS AND ACHIEVEMENT ENDING 31 DECEMBER 2020.

1. Number of Household earning less than per month with access to free electricity
 - The target was for the municipality to register 3750 by the end of second quarter. The municipality achieved the target by registering 4511 by the end of December 2020.
2. Prepared and Submitted Annual financial statements for 2019/2020 Financial year by 31 October 2020.

The target was for the municipality to prepare and submit annual financial statements for 2019/20 financial year by 31 October 2020. The target was achieved successfully.

3. Approved annual budget 2021/2022 by 31 May 2021

The target was for budget and treasury to send request for budget input to all department during December 2020. The request was sent on the 9th December to all department to submit annual budget input for 2021/2022. The target was achieved.

4. Number of section 71 reports submitted to Treasury within 10 days after the end of the month by 31 December 2020
 - The target was for the municipality to submit section 71 reports to provincial and national treasury within ten working days after the end of each month. The target was achieved and three section 71 reports were submitted to both national and provincial Treasury during first quarter.

5. Percentage Expenditure of Financial Management Grant by 31 December 2020.

- The target was to spend 50% of financial management grant by 31 December 2020. The municipality achieved this target by spending 73% of the budget.

6. Percentage of Tenders processed within 90 days by 31 December 2020 (From closing date in the advert). The target was not achieved and only 87% was achieved. The reasons for the delay in processing of bids.

7. Percentage of Electricity Distribution loss by 31 December 2020.

The target for the municipality was to achieve less than 10% on distribution loss. The distribution loss for second quarter was 9% .The target was achieved.

8. Percentage of invoice processed within 30 days from the date of receipts of the invoice. The target was achieved and 100% of the invoice was paid within 30 days from the date of receipt of the invoice.
9. Percentage of Billed revenue collected per month during 2020/21 as at 31 December 2020 Financial Year.
 - The target was for the municipality to achieved 85% collection rate at the end of the quarter ending 31 December 2020. The target was achieved by 92%

3. ANALYSIS FROM REPORTS FROM INCOME AND EXPENDITURE QUARTER ONE ENDING 31 DECEMBER 2020
SUMMARY: INCOME AND EXPENDITURE REPORT PERFORMANCE

The actual operational income for second quarter is R 350 452 million and actual to date is R 627 586 million. The operational expenditure for the same period is R 281 860 million and actual to date is R 500 529 million.

Summary overall budgeted and actual expenditure

Types of Budget	Approved Budget	Budget Spent	Variance	% Spent
Operational	R 998 million	R 501 million	R 497 million	50%
Capital	R 305 million	R 64 million	R 241 million	21%
Total	R 1.303 billion	R 565 million	R 738 million	43%

Summary Budget and overall current expenditure

The municipality had operational budget of R 998 million and capital budget of R 305 million and the amount of R 501 million and R 64 million was spent respectively. This represents 50% spending on operational budget as well as 21% spending on capital budget. Overall spending is R 565 million against the approved budget of R 1.303 billion and this represent 43% spending of the budget

4. APPROVED CONDITIONAL GRANT AS AT 31 DECEMBER 2020

Details of Grants allocated ,Grants Performance as at 31 DECEMBER 2020										
Description	Budget Year 2020/21									
	Original Budget	Grants Received YTD R '000	Actual Received Q1 R '000	Actual Received Q2 R '000	Expenditure YTD	Actual Q1 Expenditure R'000	Actual Q2 Expenditure R'000	% Spent on received	BUDGET VS ACTUAL %	Full Year Forecast
APPROVED CONDITIONAL GRANT										
Funded by:										
MIG	88,868	74,700	42,000	32,700	51,498	25,968	25,530	69%	58%	88,868
INEP	10,340	8,000		8,000	–	–	–	0%	0%	10,340
FMG	1,700	1,700	1,700		1,239	476	763	73%	73%	1,700
EPWP	2,270	1,590	568	1,022	1,135	568	567	71%	50%	2,270
Total Grants	103,178	85,990	44,268	41,722	53,871	27,012	26,859	59%	59%	103,178

The INEP Grant amounting to R 10 340 million has been committed, all projects have appointed service providers ,we are expecting expenditure in third quarter and fourth quarter.

1. Municipal infrastructure Grant (MIG)

The actual amount received for the second quarter is R 32 700 million and to date is R 74 700 million and actual expenditure for the second quarter is R 25 530 million and to date is R 51 948 million that represent 58% of expenditure against approved allocation of R 88 868 million.

2. Integrated National Electricity Programme (INEP)

The actual amount received for the second quarter is R 8 000 million and to date R 8 000 million and actual expenditure for the second quarter is zero that represents 0% of expenditure against approved allocation of R 10 340 million.

3. Financial Management Grant (FMG)

The actual amount received for the second quarter is R 1 700 and to date is R 1 700 million and actual expenditure for the second quarter is R 763 thousands and to date is R 1 239 million that represents 73% against the approved allocation of R 1 700 million.

4. Expanded Public Works Programme (EPWP)

The actual amount received for the second quarter is R 1 022 million and to date is R 1 590 million and actual expenditure for the second quarter is R 567 thousands and to date is R 1 135 million that represent 50% against the approved allocation of R 2 270 million.

5. SUMMARY OF PERFORMANCE OF INCOME AND EXPENDITURE 31 DECEMBER 2020

Description	Budget Year 2020/21									
	Adjusted original Budget	Mid-Year Projections	Q1 Sept	Q2 DEC	Mid-Year Actual	YTD Variance	YTD variance	YTD Actual Budget/Budget %	Actual vs Projected%	Full Year Forecast
R thousands										
<u>Revenue By Source</u>										
Property rates	83,069,688.00	41,534,844.00	21,896,988.00	21,823,547.00	43,720,535.00	2,185,691.00	5%	53%	105%	83,069,688.00
Service charges - electricity revenue	364,209,540.00	182,104,770.00	66,972,440.05	100,179,412.95	167,151,853.00	-14,952,917.00	-9%	46%	92%	364,209,540.00
Service charges - refuse revenue	11,610,600.00	5,805,300.00	3,258,629.00	3,224,430.00	6,483,059.00	677,759.00	10%	56%	112%	11,610,600.00
Rental of facilities and equipment	361,044.00	180,522.00	70,014.95	89,090.00	159,104.95	-21,417.05	-13%	44%	88%	361,044.00
Interest earned - external investments	6,695,448.00	3,347,724.00	1,198,465.00	1,028,042.15	2,226,507.15	-1,121,216.85	-50%	33%	67%	6,695,448.00
Interest earned - outstanding debtors	22,689,984.00	11,344,992.00	6,535,700.00	6,907,400.00	13,443,100.00	2,098,108.00	16%	59%	118%	22,689,984.00
Fines, penalties and forfeits	2,794,992.00	1,397,496.00	172,604.00	958,580.00	1,131,184.00	-266,312.00	-24%	40%	81%	2,794,992.00
Licences and permits	7,519,992.00	3,759,996.00	1,071,610.00	863,546.00	1,935,156.00	-1,824,840.00	-94%	26%	51%	7,519,992.00
Transfers and subsidies	519,370,196.00	259,685,098.00	174,301,527.00	200,918,990.00	375,220,517.00	115,535,419.00	31%	72%	144%	519,370,196.00
Other revenue	37,250,008.00	18,625,004.00	1,656,599.00	14,458,523.50	16,115,122.50	-2,509,881.50	-16%	43%	87%	37,250,008.00
Total Revenue	1,055,571,492.00	527,785,746.00	277,134,577.00	350,451,561.60	627,586,138.60	99,800,392.60	19%	59%	119%	1,055,571,492.00

Description	Budget Year 2020/21									
	Adjusted original Budget	Mid-Year Projections	Q1 Sept	Q2 DEC	Mid-Year Actual	YTD Variance	YTD variance	YTD Actual Budget/Budget %	Actual vs Projected%	Full Year Forecast
Expenditure By Source										
Employee related costs	295,607,431.00	147,803,715.50	63,963,547.00	75,358,811.00	139,322,358.00	-8,481,357.50	-6%	47%	94%	295,607,431.00
Remuneration of councillors	30,410,032.00	15,205,016.00	6,611,678.00	6,501,922.00	13,113,600.00	-2,091,416.00	-14%	43%	86%	30,410,032.00
Debt impairment	51,134,752.00	25,567,376.00	1,134,616.00	15,817,413.00	16,952,029.00	-8,615,347.00	-34%	33%	66%	51,134,752.00
Depreciation & asset impairment	120,088,776.00	60,044,388.00	30,728,224.71	32,407,881.29	63,136,106.00	3,091,718.00	5%	53%	105%	120,088,776.00
Finance charges	8,170,308.00	4,085,154.00	-	4,457,880.00	4,457,880.00	372,726.00	9%	55%	109%	8,170,308.00
Bulk purchases	269,822,016.00	134,911,008.00	67,476,729.00	86,552,161.00	154,028,890.00	19,117,882.00	14%	57%	114%	269,822,016.00
Other materials	29,319,136.00	14,659,568.00	4,610,082.00	5,908,571.00	10,518,653.00	-4,140,915.00	-28%	36%	72%	29,319,136.00
Contracted services	99,764,762.00	49,882,381.00	23,285,866.00	28,533,234.00	51,819,100.00	1,936,719.00	4%	52%	104%	99,764,762.00
Other expenditure	93,970,963.00	46,985,481.50	20,859,472.00	27,321,824.00	48,181,296.00	1,195,814.50	3%	51%	103%	93,970,963.00
Total Expenditure	998,288,176.00	499,144,088.00	218,670,214.71	282,859,697.29	501,529,912.00	2,385,824.00	0%	50%	100%	998,288,176.00

6. SIGNIFICANT VARIANCES ANALYSIS OF REVENUE AND EXPENDITURE PERFORMANCE

1. Revenue

1.1.1 Licenses and Permits

- The actual licenses and permits collected for the second quarter is R 719 thousands and to date is R 1 791 million compared with the R 3 760 million projections which results to under collected by 52%. This is a direct income which is collected as and when customer requires the service.

Expenditure

2.1.1 Debt Impairment

This is non- cash item and expenditure for the second quarter is R 15 803 million and to date is R 16 937 million compared to the projection of R 25 567 million.

2.1. 2 Depreciation & asset impairment

This is non- cash item and expenditure for the second quarter is R 32 113 million and to date is R 63 136 million compared to the projection of R 60 044 million.

7. CAPITAL EXPENDITURE.

The Actual Capital expenditure for the second quarter 2020 is R 46 595 million and to date is R 63 795million which result to 21% spending against the approved budget of R 304 979 million.

CODE	DEPARTMENT	BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE
SC	Technical Services	R 202 253 815.02	R 31 854 973.72	R 170 398 841.30	16%
SC	Community Services	R 13 570 000.00	R 1 876 800.00	R 11 693 200.00	14%
SC	Budget and Treasury	R 69 329 000.00	R 27 982 650.40	R 41 346 349.60	40%
SC	Corporate Services	R 15 311 000.00	R 2 062 000.00	R 13 349 000.00	13%
SC	Regional Offices	R 4 515 000.00	R 18 400.00	R 4 496 000.00	0%
	TOTAL	R 304 978 815.02	R 63 794 824.12	R 241 183 990.90	21%

Analysis of Capital budget expending per department
Department of Budget and Treasury office

The actual expenditure for the second quarter is R 26 811 million and to date is R 27 983 million compared with the projection of R 34 664 million which result to under spending by 19%.The expenditure incurred represent 40% of approved budget of R 69 329 million for 2020/21 financial year. .

**CONSOLIDATED CAPITAL EXPENDITURE REPORT FOR THE MONTH 31 DECEMBER 2020
 BUDGET & TREASURY OFFICE**

ASSETS MANAGEMENT SECTION									
CODE	DESCRIPTION	SOURCES	BUDGET	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Half Truck for Road department x Waterval n	INCOME	1,500,000.00		1,500,000.00		1,500,000.00	0%	WAITING FOR QUOTATION
SC	24 seaters min- bus speakers office	INCOME	800,000.00		800,000.00		800,000.00	0%	WAITING FOR QUOTATION
SC	14 seaters mini-bus mayor office	INCOME	600,000.00		600,000.00		600,000.00	0%	WAITING FOR QUOTATION
SC	Office furniture for the whole municipality	INCOME	800,000.00		800,000.00		800,000.00	0%	SPEC NOT YET RECEIVED
SC	Furniture - High back desk chairs x 3 (Dzanani Regional office)	INCOME	30,000.00		30,000.00		30,000.00	0%	SPEC NOT YET RECEIVED
SC	Purchase of 2x Tractor Lawnmower (Community services)	INCOME	100,000.00		100,000.00		100,000.00	0%	SPEC NOT YET RECEIVED
SC	Desk with lockable drawer - Call Centre work stations x 2	INCOME	12,000.00		12,000.00		12,000.00	0%	SPEC NOT YET RECEIVED
SC	High back chair for Call Centre work stations x 2	INCOME	10,000.00		10,000.00		10,000.00	0%	SPEC NOT YET RECEIVED
SC	Furniture - Desk x 1, Visitors chairs x 2 (Manager's Office) speaker	INCOME	15,000.00		15,000.00		15,000.00	0%	SPEC NOT YET RECEIVED
SC	Grader x 1	INCOME	3,700,000.00		3,700,000.00	3,610,000.00	90,000.00	98%	DELIVERED
SC	Refuse removal compactor truck x 1	INCOME	2,500,000.00		2,500,000.00	2,430,000.00	70,000.00	97%	DELIVERED
SC	Purchasing of 16 ton Skip Loader truck (Community services)	INCOME	2,000,000.00	400,000.00	2,400,000.00	2,344,979.00	55,021.00	98%	DELIVERED
SC	Pole truck 1x7 Ton truck (half canopy+pole carrier) (Electrical division)	INCOME	1,500,000.00		1,500,000.00	1,081,586.18	418,413.82	72%	DELIVERED
SC	Vehicle Finance (Double cab and Polo)	INCOME	623,000.00		623,000.00	465,879.97	157,120.03	75%	DELIVERED
SC	Community Vehicles (Polo)	INCOME	239,000.00		239,000.00	239,000.00	-	100%	DELIVERED
SC	Tipper trucks, Grader and Water Tanker	INCOME	9,600,000.00	(400,000.00)	9,200,000.00	9,120,000.00	80,000.00	99%	DELIVERED
SC	Goosneck lowbed Semi trailer	INCOME	1,500,000.00		1,500,000.00		1,500,000.00	0%	SCM TENDER
SC	Forklift (Road and storm water)	INCOME	600,000.00		600,000.00	348,530.91	251,469.09	58%	DELIVERED
SC	3Ton diesel truck (Electrical division)	INCOME	800,000.00		800,000.00		800,000.00	0%	WAITING FOIR QUOTATION
SC	Water Tankers	INCOME	1,400,000.00		1,400,000.00	1,171,895.36	228,104.64	84%	DELIVERED
SC	LDV Bakkie 1 ton	INCOME	600,000.00		600,000.00		600,000.00	0%	DELIVERED
SC	2 X LDV Bakkie 1 ton	INCOME	600,000.00		600,000.00		600,000.00	0%	DELIVERED
SC	Refuse removal truck x 1	INCOME	1,600,000.00		1,600,000.00	1,550,000.00	50,000.00	97%	DELIVERED
SC	5 x skip loader trucks (two makhado,one dzanani,one waterval and one luvuvhu)	ADDITIONAL ALLOCATION	12,500,000.00		12,500,000.00		12,500,000.00	0%	WAITING FOR QUOTATION
SC	5 x 22m3 refuse removal trucks with 240L bin carrier (lifting equipment) one per region and two h	ADDITIONAL ALLOCATION	10,000,000.00		10,000,000.00		10,000,000.00	0%	WAITING FOR QUOTATION
SC	Chain dozers	ADDITIONAL ALLOCATION	5,000,000.00		5,000,000.00		5,000,000.00	0%	SCM PROCESS
SC	2 x Water tankers	ADDITIONAL ALLOCATION	5,000,000.00		5,000,000.00	3,748,776.37	1,251,223.63	75%	WAITING FOR ORDER
SC	2 xTipper Trucker	ADDITIONAL ALLOCATION	5,000,000.00		5,000,000.00	1,872,002.61	3,127,997.39	37%	DELIVERED
SC	21 seates Mini bus	ADDITIONAL ALLOCATION	700,000.00		700,000.00		700,000.00	0%	WAITING FOR QUOTATION
TOTAL BUDGET AND TREASURY BUDGET			69,329,000.00	-	69,329,000.00	27,982,650.40	41,346,349.60	40%	

Technical Services Department

The actual expenditure for the second quarter is R 15 827 million and to date is R 31 855 million compared with the projection of R 101 127 million which result to under spending by 69 %.The expenditure incurred for the represent 16% of approved budget of R 202 254 million for 2020/2021 financial year.

CONSOLIDATED CAPITAL EXPENDITURE REPORT FOR THE MONTH 31 DECEMBER 2020 TECHNICAL SERVICES DEPARTMENT

ELECTRICAL ENGINEERING									
CODE	DESCRIPTION	SOURCES	BUDGET	VIREME	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Air conditioners	INCOME	500,000.00		500,000.00		500,000.00	0%	Appointed
SC	CT VT Units 11kv & 22kV various sub stations	INCOME	180,000.00		180,000.00		180,000.00	0%	In specification
SC	Mini Subs	INCOME	1,000,000.00		1,000,000.00		1,000,000.00	0%	Appointed
SC	MV Cable 70mm ² 22kV - urban network	INCOME	600,000.00		600,000.00		600,000.00	0%	Stores item
SC	Transformers 2x10MVA 22/11(Stubb)	INCOME	2,800,000.00		2,800,000.00	1,850,000.00	950,000.00	66%	Appointed
SC	Emerentia substation refurbishment - building.	INCOME	250,000.00		250,000.00		250,000.00	0%	In specification
SC	Upgrade Lev1	INCOME	1,000,000.00		1,000,000.00		1,000,000.00	0%	In specification
SC	Upgrade Levubu 2 line (Beja branch line)	INCOME	1,000,000.00		1,000,000.00		1,000,000.00	0%	In specification
SC	Upgrade Mara Line	INCOME	650,000.00		650,000.00		650,000.00	0%	Appointed
SC	Upgrade Levubu East line	INCOME	2,000,000.00		2,000,000.00	1,564,841.25	435,158.75	78%	Appointed
SC	Upgrade Shefeera Line	INCOME	800,000.00		800,000.00		800,000.00	0%	In specification
SC	Standby quarters furniture for two new rooms	INCOME	50,000.00		50,000.00		50,000.00	0%	In specification
SC	Incomer intake point Eskom Substation	INCOME	6,200,000.00		6,200,000.00		6,200,000.00	0%	In Adjudication
SC	Ring Main Units 11kV (RMU)	INCOME	2,000,000.00		2,000,000.00		2,000,000.00	0%	In specification
SC	Electrification of villages top up to INEP grant	INCOME	12,000,000.00		12,000,000.00	2,278,813.69	9,721,186.31	19%	Appointed
SC	Post connections Munic area	INCOME	2,500,000.00		2,500,000.00	52,800.00	2,447,200.00	2%	Appointed
SC	Pre-Paid Meters Conventional Single phase	INCOME	2,000,000.00		2,000,000.00		2,000,000.00	0%	Appointed
SC	Minor Extensions	INCOME	2,000,000.00		2,000,000.00	1,506,921.32	493,078.68	75%	Appointed
SC	Led street lights system design - all areas	INCOME	1,300,000.00		1,300,000.00	160,577.00	1,139,423.00	12%	Appointed
SC	Electrical Network System GIS inventory	INCOME	1,960,000.00		1,960,000.00		1,960,000.00	0%	In specification
SC	Upgrade wooden plove line to Emma substation	INCOME	240,000.00		240,000.00		240,000.00	0%	and construction to be implimented next
SC	Hand and car radio	INCOME	80,000.00		80,000.00		80,000.00	0%	Spec not yet received
SC	Electric fence - Main, Laevubu Beufort substations	INCOME	140,000.00		140,000.00		140,000.00	0%	In specification
SC	Mara - Makhitha ringfeed line	INCOME	400,000.00		400,000.00		400,000.00	0%	and construction to be implimented next
SC	Designs for High masts all villages	INCOME	1,500,000.00		1,500,000.00		1,500,000.00	0%	Re-advert
SC	Designs for villages to be electrified(21/22)	INCOME	900,000.00		900,000.00		900,000.00	0%	On advert
TOTAL			44,050,000.00	-	44,050,000.00	7,413,953.26	36,636,046.74	17%	

ELECTRIFICATION									
CODE	DESCRIPTION	SOURCES	BUDGET	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Muananzhele Feeder Line	INEP	6,200,000.00		6,200,000.00		6,200,000.00	0%	Appointed
SC	Muananzhele Phase3 Kanana	INEP	4,140,000.00		4,140,000.00		4,140,000.00	0%	Appointed
TOTAL			10,340,000.00	-	10,340,000.00	-	10,340,000.00	0%	

CIVIL ENGINEERING SECTION									
CODE	DESCRIPTION	SOURCES	BUDGET	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Waterval Sports Facility Phase 3	MIG Capex	15,445,376.66		15,445,376.66	10,663,211.05	4,782,165.61	69%	Appointed
SC	Fencing of Makhado municipality cemetery	MIG Capex	4,800,000.00		4,800,000.00		4,800,000.00	0%	Spec not yet received
SC	Valdezia Xitacini to Jiweni access road phase 3	MIG Capex	12,546,888.16		12,546,888.16	4,562,602.56	7,984,285.60	36%	Appointed
SC	Lutanandwa Acces Road & Bridge	MIG Capex	2,381,550.20		2,381,550.20	2,381,550.20	-	100%	Appointed
SC	Rivoni to Xihobyeni Access road	MIG Capex	5,000,000.00		5,000,000.00	1,815,715.73	3,184,284.27	36%	On advert
SC	Sane to Natalie Bridge	MIG Capex	2,500,000.00		2,500,000.00	753,857.17	1,746,142.83	30%	Appointed
TOTAL			42,673,815.02	-	42,673,815.02	20,176,936.71	22,496,878.31	47%	

CIVIL ENGINEERING SECTION - OWN FUNDING									
CODE	DESCRIPTION	SOURCES	BUDGET	VIREME	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Stormwater Infrastructure and resurfacing of roads within Mz	INCOME	6,000,000.00		6,000,000.00		6,000,000.00	0%	Allocated
SC	Erf 210 Burger Street market revitalization project	INCOME	500,000.00		500,000.00		500,000.00	0%	Not yet allocated
SC	ERF 10 Burger street Market stalls	Additional al	7,000,000.00		7,000,000.00		7,000,000.00	0%	Allocated
SC	GPRS and plota system	Additional al	200,000.00		200,000.00		200,000.00	0%	Not yet allocated
SC	New Council chamber and offices	INCOME	10,750,000.00		10,750,000.00		10,750,000.00	0%	Allocated
SC	Refurbishment of Information Centre	INCOME	2,000,000.00		2,000,000.00		2,000,000.00	0%	Allocated
SC	Construction of Admin Block at Testing Ground	INCOME	10,750,000.00	-	10,750,000.00	1,128,176.00	9,621,824.00	10%	Allocated
SC	Rathidili Incubation Centre	INCOME	4,000,000.00		4,000,000.00		4,000,000.00	0%	Allocated
SC	Tshakhuma fruit market	INCOME	15,000,000.00	-	15,000,000.00	1,067,846.71	13,932,153.29	7%	Allocated
SC	Rehabilitation of Dzanani Streets (Biaba)	INCOME	10,000,000.00		10,000,000.00		10,000,000.00	0%	Allocated
SC	N1 Tourism Park Inclusive of Arts and Craft Centre	INCOME	3,500,000.00		3,500,000.00	226,155.92	3,273,844.08	6%	Allocated
SC	Waterval Sports Facility Phase 3	INCOME	6,000,000.00		6,000,000.00		6,000,000.00	0%	Allocated
SC	Kutama / Sinthumule Sports Facility	INCOME	2,500,000.00		2,500,000.00	439,044.02	2,060,955.98	18%	Allocated
SC	Waterval Clinic road to Waterval ring road for proper design	INCOME	2,000,000.00		2,000,000.00		2,000,000.00	0%	Not yet allocated
SC	Rehabilitation of Djunane street at Waterval Township for pr	INCOME	2,000,000.00		2,000,000.00		2,000,000.00	0%	Not yet allocated
SC	Rehabilitation of Joe Slovo street at Vliefontein proper design	INCOME	1,500,000.00		1,500,000.00		1,500,000.00	0%	Not yet allocated
SC	Ablution Blocks / Changing Room	INCOME	1,000,000.00		1,000,000.00		1,000,000.00	0%	Not yet allocated
SC	Tshikwarani to Zamkomste Road Phase 3	INCOME	1,000,000.00		1,000,000.00		1,000,000.00	0%	Allocated
SC	Renovation Dzanani Regional Office building	INCOME	600,000.00		600,000.00		600,000.00	0%	Not yet allocated
TOTAL			86,300,000.00	-	86,300,000.00	2,861,222.65	83,438,777.35	3%	

ROADS AND STORM WATER									
CODE	DESCRIPTION	SOURCES	BUDGET	VIREME	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	3X Pedestrian Roller as per Region	INCOME	500,000.00		500,000.00		500,000.00	0%	Appointed
SC	3X Jump stamper as per Region/compactor	INCOME	50,000.00		50,000.00		50,000.00	0%	On advert
SC	Four ways stop paving of road at Baobab street 250m x 8m	INCOME	1,000,000.00		1,000,000.00	269,997.00	730,003.00	27%	be submmited in the third quarter
SC	Culvert pipe	INCOME	800,000.00		800,000.00	287,396.60	512,603.40	36%	Appointed
SC	Rehabitation of Kruger street 300m x 7m	INCOME	800,000.00		800,000.00		800,000.00	0%	be submmited in the third quarter
SC	1x Hydraulic Lifting Jacks	INCOME	500,000.00		500,000.00		500,000.00	0%	On advert
SC	1X10 Ton Gearbox Jack	INCOME	20,000.00		20,000.00		20,000.00	0%	In evaluation
SC	2X10 Ton Trolley Jack	INCOME	20,000.00		20,000.00		20,000.00	0%	In evaluation
TOTAL			3,690,000.00	-	3,690,000.00	557,393.60	3,132,606.40	15%	

BUILDING MAINTANANCE									
CODE	DESCRIPTION	SOURCES	BUDGET	VIREME	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Refurbishment of old age home	INCOME	800,000.00		800,000.00		800,000.00	0%	In specification
SC	Refurbishment of Electrical Store and Warehouse	INCOME	2,000,000.00		2,000,000.00	370,000.00	1,630,000.00	19%	Appointed
SC	Fencing of Ha Mutsha Community hall	INCOME	2,400,000.00		2,400,000.00		2,400,000.00	0%	Appointed
SC	Re-painting of Dzanani Traffic Station office	INCOME	300,000.00		300,000.00	190,000.00	110,000.00	63%	Appointed
SC	Refurbishment of Eltivilas swimming pool(buildings) and ins	INCOME	1,000,000.00		1,000,000.00		1,000,000.00	0%	Spec to be submitted by
SC	Refurbishment of Waterval regional office	INCOME	1,500,000.00		1,500,000.00		1,500,000.00	0%	Spec to be submitted by
SC	Pay-point Cargo Container and Fencing of Madodonga and za	INCOME	400,000.00		400,000.00	227,000.00	173,000.00	57%	Spec to be submitted by
SC	Refurbishment of all taxi rank public Toilets	INCOME	1,000,000.00		1,000,000.00		1,000,000.00	0%	In evaluation
SC	Refurbishment of Vleifontein Stadium ablutions and fencing	INCOME	2,500,000.00		2,500,000.00		2,500,000.00	0%	On advert
SC	Roofing and tilling of veranda of DDP Office	INCOME	200,000.00		200,000.00		200,000.00	0%	On advert
SC	Borehole and equipping Madodonga and Zamekomste	Additional a	400,000.00		400,000.00		400,000.00	0%	Spec not yet received
SC	Borehole and equipping Ha Mutsha	Additional a	200,000.00		200,000.00		200,000.00	0%	In evaluation
SC	Library water connection system and water tank	Additional a	100,000.00		100,000.00		100,000.00	0%	Spec not yet received
SC	Borehole and equipping Muduluni community hall	Additional a	200,000.00		200,000.00		200,000.00	0%	Spec not yet received
SC	Additional borehole and equipping at civic centre	Additional a	200,000.00		200,000.00	58,467.50	141,532.50	29%	On advert
SC	Refurbishment of 5 abluion block facilities in tax ranks (Biab	Additional a	2,000,000.00		2,000,000.00		2,000,000.00	0%	Spec not yet received
TOTAL			15,200,000.00	-	15,200,000.00	845,467.50	14,354,532.50	6%	

TOTAL TECHNICAL SERVICES BUDGET	202,253,815.02	-	202,253,815.02	31,854,973.72	170,398,841.30	16%
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Department of Community services

The actual expenditure for the second quarter is R 1 878 million and to date is R 1 878 million compared with the projection of R 6 785 million which result to under spending by 72%.The expenditure incurred represent 14% of approved budget of R13 570 million for 2020/21 financial year.

CONSOLIDATED CAPITAL EXPENDITURE REPORT FOR THE MONTH 31 DECEMBER 2020**COMMUNITY SERVICES DEPARTMENT**

LIBRARY SERVICES								COMMENT
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	
SC	Extension of Circulation Area	INCOME	-	200,000.00		200,000.00	0%	In evaluation
SC	Stock taking portable scanner	INCOME	-	40,000.00		40,000.00	0%	Spec not yet received
TOTAL			-	240,000.00	-	240,000.00	0%	

PARKS AND RECREATION SECTION								COMMENT
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	
SC	Development of Dzanani Park Phase 2 (Installation of outdoor gym, playing equipment and swimming pool)	INCOME		1,500,000.00		1,500,000.00	0%	In design phase
SC	Ficibility Study of Information Centre and Potgiters Park	INCOME		500,000.00		500,000.00		Spec not yet received
TOTAL			-	2,000,000.00	-	2,000,000.00	0%	

MAKHADO REGION								COMMENT
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	
SC	Carpot and washing bay (Landfil site)	INCOME	-	200,000.00	-	200,000.00	0%	In evaluation
SC	20 Skip Bins	INCOME	-	700,000.00	-	700,000.00	0%	In evaluation
SC	1x New borehole at Makhado New Landfill Site	INCOME	-	150,000.00	-	150,000.00	0%	Appointed
SC	2 X High mast light at Makhado Landfill site	INCOME	-	700,000.00	-	700,000.00	0%	In evaluation
SC	10 X Grass cutter Machine	INCOME	-	120,000.00	-	120,000.00	0%	Cancelled
SC	evaporation pond, ablusion facilities, planting vegetation, drainage and storm water systems)	INCOME	-	2,000,000.00	1,876,800.00	123,200.00	94%	Appointed
SC	25 Skips bins additional (Tshikota ,mavhunga,bungeni,tshakhuma.biaba,siloam and luvuvhu and elim)	Additional allocated funds	-	1,300,000.00	-	1,300,000.00	0%	Spec not yet received
TOTAL			-	5,170,000.00	1,876,800.00	3,293,200.00	36%	

DZANANI TRAFFIC STATION								COMMENT
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	
SC	Upgrading of Vehicle Testing station (Grade B to A) Dzanani	INCOME	-	3,500,000.00	-	3,500,000.00	0%	Spec not yet received
TOTAL			-	3,500,000.00	-	3,500,000.00	0%	

MAKHADO TRAFFIC STATION								COMMENT
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	
SC	Purchase of 20 X portable radios and 2 X Base radios	INCOME	-	150,000.00	-	150,000.00	0%	Spec not received
SC	Water Borehole	INCOME	-	150,000.00	-	150,000.00	0%	In evaluation
SC	Grass Bailing machine for cattle fodder	INCOME	-	500,000.00	-	500,000.00	0%	In evaluation
SC	Construction of cattle pound storage room	INCOME	-	160,000.00	-	160,000.00	0%	Spec not received
SC	Refurbishment of the existing cattle pound Structure	INCOME	-	1,200,000.00	-	1,200,000.00	0%	In specification
TOTAL			-	2,160,000.00	-	2,160,000.00	0%	

WATERVAL TRAFFIC STATION								COMMENT
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	
SC	Refurbishment of the roof structure at Watervaal Office	INCOME	-	500,000.00	-	500,000.00	0%	Spec to be submitted by the 31 January 2021
TOTAL			-	500,000.00	-	500,000.00	0%	

TOTAL COMMUNITY SERVICES BUDGET

- **13,570,000.00** **1,876,800.00** **11,693,200.00** **14%**

Department of Corporate Services

The actual expenditure for the second quarter is R 2 062 million and to date is R 2 062 million compared with the projection of R 7 656 million which result to under spending by 73%.The expenditure incurred represent 13% of approved budget of R 15 311 million for 2020/21 financial year.

CONSOLIDATED CAPITAL EXPENDITURE REPORT FOR THE MONTH 31 DECEMBER 2020 CORPORATE SERVICES DEPARTMENT

UPGRADE AND ACQUISITION OF NETWORK AND COMMUNICATION SYSTEMS - ICT							
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE COMMENT
SC	2019/20 project)	INCOME		2,500,000.00		2,500,000.00	0%
SC	Office 365 E1 Licencing	INCOME		500,000.00		500,000.00	0% In specification
SC	Upgrade Server Infrastructure Hardware and software phase 1 and 2	INCOME	-	1,500,000.00		1,500,000.00	0% In specification
SC	Enhance Call Centre software into one system (call , ticketing & sms)	INCOME		300,000.00		300,000.00	0% Appointed
SC	Disaster Recovery - Replicate infrastructure for ICT Continuity	INCOME		1,500,000.00		1,500,000.00	0% Spec not yet received
SC	Mimecast Cyber Resilience Upgrade from G1 to M2R	INCOME		312,000.00		312,000.00	0% In specification
SC	Connectivity - HR Mobile Offices & Levubu Regional Office	INCOME		250,000.00		250,000.00	0% Spec not yet received
TOTAL			-	6,862,000.00	-	6,862,000.00	0%

ICT EQUIPMENT FOR ALL DEPARTMENT								
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Computer and IT related office equipment all departments	INCOME	-	2,500,000.00	2,062,000.00	438,000.00	82%	Appointed
SC	Desktop computer x 1 (Dzanani regional office)	INCOME		15,000.00		15,000.00	0%	Appointed
SC	Computer and IT related office equipment for PMU	INCOME		500,000.00		500,000.00	0%	Appointed
SC	Roads Management System	INCOME		1,300,000.00		1,300,000.00	0%	Spec not yet received
SC	Traffic Contravention Management Sytem	INCOME		1,300,000.00		1,300,000.00	0%	Cancelled
TOTAL			-	5,615,000.00	2,062,000.00	3,553,000.00	37%	

SPEAKER'S OFFICE								
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Equipment - Fixed sound & recording system for Council Chamber	INCOME	-	1,300,000.00		1,300,000.00	0%	Cancelled
TOTAL			-	1,300,000.00	-	1,300,000.00	0%	

COMMUNICATION DIVISION								
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Speakers for existing sound system x 2	INCOME	-	15,000.00		15,000.00	0%	Spec to be submitted by 15/01/2021
SC	National flags to hoist at all office premises x 8	INCOME		50,000.00		50,000.00	0%	Spec to be submitted by 15/01/2021
TOTAL			-	65,000.00	-	65,000.00	0%	

HUMAN RESOURCE DIVISION								
CODE	DESCRIPTION	SOURCES	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	One Digital Camera (Occupational Health Safety)	INCOME	-	27,000.00		27,000.00	0%	Spec not yet received
SC	HR Mobile Offices & Levubu Regional mobile Office	INCOME		1,400,000.00		1,400,000.00	0%	Spec not yet received
SC	Desks x 8 HR and Levubu office	INCOME		42,000.00		42,000.00	0%	Spec not yet received
TOTAL			-	1,469,000.00	-	1,469,000.00	0%	

TOTAL CORPORATE SERVICES BUDGET	-	15,311,000.00	2,062,000.00	13,249,000.00	13%
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Regional Offices

The actual expenditure for the second quarter is R 18 thousands and to date is R 18 thousands compared with the projection of R 2 258 million which result to under spending by 99%.The expenditure incurred represent 0% of approved budget of R 4 515 million for 2020/21 financial year.

CONSOLIDATED CAPITAL EXPENDITURE REPORT FOR THE MONTH 31 DECEMBER 2020									
REGIONAL OFFICES									
WATERVAL REGIONAL OFFICE									
CODE	DESCRIPTION	SOURCES	BUDGET	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Nameboards for Dzanani Community Hall Premises	INCOME	30,000.00		30,000.00		30,000.00	0%	Spec to be submitted by 15/01/2021
SC	Nameboards for Musekwa Thusong Centre Premises	INCOME	30,000.00		30,000.00		30,000.00	0%	Spec to be submitted by 15/01/2021
SC	Carports at Regional Office	INCOME	150,000.00		150,000.00		150,000.00	0%	In specification
SC	Paving Regional Office premises (yard)	INCOME	1,500,000.00		1,500,000.00		1,500,000.00	0%	In specification
SC	Boreholes and equipping Tshitale office	Additional allocated	200,000.00		200,000.00		200,000.00	0%	Spec to be submitted by 15/01/2021
TOTAL			1,910,000.00	-	1,910,000.00	-	1,910,000.00	0%	
DZANANI REGIONAL OFFICE									
CODE	DESCRIPTION	SOURCES	BUDGET	VIREMENT	FINAL BUDGET	EXPENDITURE	VARIANCE	PERCENTAGE	COMMENT
SC	Carport for Waterval Regional Offices and Vleinfointein	INCOME	550,000.00		550,000.00		550,000.00	0%	In specification
SC	Lawn mower machine for parks	INCOME	100,000.00		100,000.00		100,000.00	0%	Cancelled
SC	Palisade Fence for Waterval Regional Office	INCOME	700,000.00		700,000.00		700,000.00	0%	Spec to be submitted by 15/01/2021
SC	Window Blinder	INCOME	60,000.00		60,000.00		60,000.00	0%	Spec not yet received
SC	Fridge (vleinfointein and stores)	INCOME	20,000.00		20,000.00	18,400.00	1,600.00	92%	Appointed
SC	Borehole Mutsha community and Tank	INCOME	150,000.00		150,000.00		150,000.00	0%	In evaluation
SC	Ablution facility at Waterval cemetery	INCOME	80,000.00		80,000.00		80,000.00	0%	Spec to be submitted by 15/01/2021
SC	Registry Counter	INCOME	35,000.00		35,000.00		35,000.00	0%	Spec not yet received
SC	Shredding Machine	INCOME	10,000.00		10,000.00		10,000.00	0%	Spec not yet received
SC	Steel cabinet for Staff	INCOME	45,000.00		45,000.00		45,000.00	0%	Spec not yet received
SC	3X Floor Polisher Machine	INCOME	55,000.00		55,000.00		55,000.00	0%	Spec not yet received
SC	Boreholes and equipping Mudimeli	Additional allocated	200,000.00		200,000.00		200,000.00	0%	Spec not yet received
SC	Boreholes and equipping khomele	Additional allocated	200,000.00		200,000.00		200,000.00	0%	Spec not yet received
SC	Borehole and equipping Matshavhawe	Additional allocated	200,000.00		200,000.00		200,000.00	0%	Spec not yet received
SC	Boreholes and equipping Ha mutsha office	Additional allocated	200,000.00		200,000.00		200,000.00	0%	In evaluation
TOTAL			2,605,000.00	-	2,605,000.00	18,400.00	1,786,600.00	1%	
TOTAL REGIONAL OFFICES BUDGET			4,515,000.00	-	4,515,000.00	18,400.00	4,496,600.00	0%	

SOURCES OF FINANCE - CAPITAL REVENUE

It should be noted that Capital Revenue represents the sources of finances of capital expenditure Section 71 Report in terms of the MFMA.

SOURCE CAPITAL FUNDING										
	Budget Year 2020/21									
R thousands	Adjusted Original Budget	Second quarter Projections	Q1 Sept Actual	Q2 Dec Actual	YTD Actual	YTD Variance	YTD variance	YTD Actual Budget/Budget %	Actual vs Projected%	Full Year Forecast
CAPITAL EXPENDITURE -STANDARD										
Funded by:										
National Government	53,014	26,507	11,174	9,003	20,177	6,330	24%	38%	76%	53,014
Provincial Government	-									
District Municipality	-									
Other transfers and grants	-									
Transfers recognised - capital	53,014	26,507	11,174	9,003	20,177	6,330	24%	38%	76%	53,014
Public contributions & donations	-									
Borrowing	-									
Internally generated funds	233,126	116,563	6,026	20,643	26,669	89,894	77%	11%	23%	233,126
Total Capital Funding	286,140	143,070	17,200	29,646	46,846	96,224	67%	16%	12%	286,140

The above table show how the capital contribution has been financed and recognised during the quarter. The municipality projected to R 143 070 million during the quarter and only R 46 846 million was spent. An amount of R 20 177 million has been recognised from transfer and R 26 669 million was recognised from internally generated revenue. This represent 16% of the approved capital budget amount of R 286 140 million for 2020/21 financial year

DEBTORS AGE ANALYSIS The amount outstanding from debtors as at 31 DECEMBER 2020 is R 315 594 000.00

LIM344 Makhado-Supporting Table SC3 Monthly Budget Statement- Aged Debtors _ M06 December 2020									
Description	BUDGET YEAR 2020/2021								
	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Total	Total over 90 days
R thousands									
Debtors Age Analysis By Income Source									
Trade and Other Receivables from Exchange Transactions - Electricity	16,398	4,864	3,336	2,056	2,395	6,590	10,123	45,762	21,164
Receivables from Non-exchange Transactions - Property Rates	6,864	3,877	3,502	3,329	3,202	15,298	81,552	117,624	103,380
Receivables from Exchange Transactions - Waste Management	910	619	525	500	533	2,619	15,685	21,391	19,338
Interest on Arrear Debtor Accounts	2,302	2,237	2,164	2,083	2,011	10,812	56,113	77,722	71,020
Other	3,107	1,995	1,814	1,384	1,086	12,377	31,333	53,095	46,179
Total By Income Source	29,581	13,592	11,341	9,352	9,227	47,696	194,806	315,594	261,081
								-	-
Debtors Age Analysis By Customer Group									
Organs of State	1,120	2,213	2,202	1,913	2,063	6,575	25,644	41,730	36,195
Commercial	14,520	4,761	2,366	1,932	1,669	15,766	22,867	63,881	42,234
Households	7,429	4,269	4,349	3,581	3,639	16,915	108,506	148,688	132,639
Other	6,512	2,349	2,424	1,926	1,857	8,440	37,789	61,295	50,013
Total By Customer Group	29,581	13,592	11,341	9,352	9,228	47,696	194,806	315,594	261,081

Debt Impairment

Debtors Age Analysis By Customer Group

Debt Impairment

Debtors Age Analysis By Customer Group

Customer Group	Total Debt per Customer Group – R000	Impairment Provided R000	Net Debt per Customer Group R000
Organs of State	R 41 730	(R 36 233)	R 5 497
Commercials	R 63 881	(R 55 466)	R 8 415
Households	R148 686	(R129 099)	R19 587
Others	R 61 297	(R 53 222)	R 8 075
Total By Customer Group	R 315 594	(R274 020)	R41 574

Summary of Debt Impairment Narration

Allowance for debt impairment for the Month of December 2020 equals R274 020million.

The Total Consumer Debtors as at the 31st of December 2020 equals R 315 594

The Net Debt Collectible equals R41 574

COLLECTION REPORT

The non-existent of electricity in R293 Towns such as Dzanani, Waterval, Vleifontein, excluding Tshikota still exists.

- Vhembe District Municipality still owes **R76m** as at 30 December 2020.
- Distribution losses for the month ending December 2020 amounted to 6%.
- The overall Distribution Losses for the second quarter = 9%

- The municipality achieved 83% collection rate in December 2020.
- The overall Collection Rate for the second quarter = 92%
- The 92% collection rate was achieved beyond the target regardless of the COVID – 19 pandemic challenges
 - The municipality achieved 83% collection rate in December 2020.
- The overall Collection Rate for the second quarter = 92%
- The 92% collection rate was achieved beyond the target regardless of the COVID – 19 pandemic challenges

The Credit Control and Debt Collection Policy is being applied for the purpose of achieving the said target of revenue collection which is detailed per customer type as follows:

Government Debts

- Credit measures are applied where there is a supply of electricity;
- The overall government debts are collected and reviewed through IGR;
- Only the Credit Control Policy is applied on the rest of other types of debtors other than the government debts;

The Collection Rate for the period July 2020 to December 2020 is 85% on billed income.

COLLECTION REPORT - JULY TO DECEMBER 2020	
MONTH	COLLECTION RATE
Jul-20	68%
Aug-20	69%
Sep-20	98%
Oct-20	95%
Nov-20	97%
Dec-20	83%
	510%
TOTAL	85%

COLLECTION REPORT FOR THE SECOND QUARTER OF 2020/ 2021

MONTHS	COLLECTION RATE
October - 2020	95%
November - 2020	97%
December - 2020	83%
Total	92%

CHALLENGES THAT IMPACT ON COLLECTION

- The non-existent of electricity in R293 Towns such as Dzanani, Waterval, Vleifontein, excluding Tshikota.
- Illegal connections
- Government entities who are not paying the Municipality e.g Rural development and Public work.

7. SCM PROCESS

COMPETITIVE BIDDING PROCESSES ACTIVITY

ACTIVITY	Bids Advertised	Evaluated	Adjudicated	Awarded	BBB-EE	Re-Advertised	Cancelled
Balance B/F	15	-	-	-	-	-	-
1st Quarter	28	14	14	09		05	
2nd Quarter	17	29	29	25		04	
Total to Date	60	43	43	34		09	
ANNEXURE	A	B	C	D	E	F	F

All requests for adverts were processed. At the end of December 2020, the following 17 bids were not awarded:

NO	BID NO	DESCRIPTION	CLOSING DATE	COMMENTS
1	40 of 2020	Maintenance of newly developed municipal electronic cemetery management system for a period of three years	05 October 2020 at 12:00	In evaluation
2	41 of 2020	Re-advertisement supply and delivery of aggregate sand sands within Makhado Municipality for a period of three years	05 October 2020 at 12:00	In evaluation
3	45 of 2020	Appointment of contractor for construction of Admin Block(testing ground)	09-Nov-20	In Evaluation
4	54 of 2020	Appointment of contractor for construction of Rathidili, Tshikwarani Agricultural Centre	30-Oct-20	In evaluation
5	42 of 2020	Supply, delivery and Installation of High Mast lights at Makhado Landfill Site	23-Nov-20	In evaluation
6	43 of 2020	Supply and delivery of skip bins	16-Nov-20	In evaluation
7	44 of 2020	Supply and delivery of combination of tractor and round grass bailing machines	16-Nov-20	In evaluation
8	56 of 2020	Refurbishment of all taxi rank public toilets in Makhado town	04-Jan-21	In evaluation
9	57 of 2020	Refurbishment of Vleifontein stadium ablutions with chaing rooms	04-Jan-21	In evaluation

10	38 of 2020	panel of service providers for supply and delivery of refuse plastics	05 October 2020 at 12:00	In evaluation
11	25 of 2020	Provision of asset management in compliance with MFMA and GRAP compliance for a period of three (03) years	21 August 2020 at 12:00	In evaluation
12	62 of 2020	Construction of Lutanandwa access road and bridge phase 1	25-Jan-21	In advert
13	63 of 2020	Construction of Rivoni to Xihlobyeni access road	25-Jan-21	In advert
14	58 of 2020	Remove existing corrugated fence and construct a new palisade fence at vleifontein	15-Jan-21	In advert
15	59 of 2020	Supply,deliveryand Installation of hydraulic jack 4 ton services and parking lift	29-Jan-21	In advert
16	64 of 2020	Appointment of a panel of contractors for emergency and preventative maintenance for a period of three years	29-Jan-21	In advert
17	65 of 2020	Appointment of a panel of engineers for electrical projects for a period of three years	29-Jan-21	In advert

There has been delay or interruption in processing of bids due to covid-19 pandemic cases where municipality had to close the office and services resumed after disinfecting and cleaning the building .

FORMAL WRITTEN QUOTATION AS AT 31 DECEMBER 2020

ACTIVITY	Quotations Advertised	Quotations Evaluated	Quotations Awarded
1st Quarter	09	16	16
2nd Quarter	38	08	08
ANNEXURE	F	G	H

STATUS OF RECONCILIATIONS AS AT 31 DECEMBER 2020

Bank reconciliations is up to date
Grant Reconciliation is up to date
Investment Reconciliations is up to date
Assets Reconciliation is up to date
Petty Cash reconciliation is up to date
Retention reconciliation is up to date
Inventory Reconciliation is up to date
Debtors Reconciliations is up to date
Salary Reconciliation is up to date
Vat Reconciliation is done up to Month of November 2020

8. A CASH FLOW FORECAST

This statement indicates the financial position as at 31 December 2020 is R 304 467 555.15 .The municipality continue to keep a favorable balance on the monthly basis and this cash flow statement reflect positive balance of R 304 467 555.15 at the end second quarter 31 December 2020.

Primary Account	R 304 467 555.15
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Closing balance as at 31 December 2020	R 304 467 555.15
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LIM344 Makhado - Table C1 Monthly Budget Statement Summary - M06 December

Description	2019/20	Budget Year 2020/21							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	81,250	83,070	83,070	6,380	43,721	41,535	2,186	5%	83,070
Service charges	362,565	375,820	375,820	30,706	173,635	187,910	(14,275)	-8%	375,820
Investment revenue	6,981	6,695	6,695	512	2,227	3,348	(1,121)	-33%	6,695
Transfers and subsidies	465,760	439,298	519,370	200,919	375,221	259,685	115,535	44%	519,370
Other own revenue	61,227	66,616	70,616	15,670	32,783	35,308	(2,525)	-7%	70,616
Total Revenue (excluding capital transfers and contributions)	977,784	971,499	1,055,571	254,187	627,586	527,786	99,800	19%	1,055,571
Employee costs	268,232	287,567	295,607	31,987	139,322	147,804	(8,481)	-6%	295,607
Remuneration of Councillors	26,436	30,410	30,410	2,157	13,114	15,205	(2,091)	-14%	30,410
Depreciation & asset impairment	120,953	120,089	120,089	10,772	63,136	60,044	3,092	5%	120,089
Finance charges	9,836	8,170	8,170	4,458	4,458	4,085	373	9%	8,170
Materials and bulk purchases	281,156	299,141	299,141	22,573	164,548	149,571	14,977	10%	299,141
Transfers and subsidies	-	-	-	-	-	-	-	-	-
Other expenditure	255,872	220,221	244,870	19,174	116,952	122,435	(5,483)	-4%	244,870
Total Expenditure	962,485	965,598	998,288	91,121	501,530	499,144	2,386	0%	998,288
Surplus/(Deficit)	15,298	5,901	57,283	163,067	126,056	28,641	97,414	340%	57,283
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)	-	54,014	53,014	20,177	20,177	26,507	(6,330)	-24%	53,014
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) & Transfers and subsidies - capital (in-kind - all)	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	15,298	59,915	110,297	183,244	146,233	55,148	91,084	165%	110,297

LIM344 Makhado - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - M06 December

Description	Ref	Budget Year 2020/21								
		2019/20 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
Governance and administration		506,133	506,133	590,205	210,730	437,681	253,067	184,614	73%	590,205
Executive and council		385,034	385,034	469,106	199,582	372,847	192,517	180,330	94%	469,106
Finance and administration		121,099	121,099	121,099	11,148	64,834	60,550	4,284	7%	121,099
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		257	282	282	24	202	141	61	43%	282
Community and social services		132	136	136	12	68	68	(1)	-1%	136
Sport and recreation		93	93	93	11	64	46	18	38%	93
Public safety		-	53	53	1	70	26	44	165%	53
Housing		32	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		125,665	125,665	129,665	28,458	57,416	62,833	(5,417)	-9%	129,665
Planning and development		5,985	5,985	5,985	226	307	2,993	(2,686)	-90%	5,985
Road transport		119,680	119,680	123,680	28,232	57,109	59,840	(2,731)	-5%	123,680
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		345,728	393,433	388,433	31,277	174,788	196,716	(21,929)	-11%	388,433
Energy sources		321,873	379,550	374,550	29,648	167,152	189,775	(22,623)	-12%	374,550
Water management		3	-	-	-	-	-	-	-	-
Waste water management		-	-	-	4	33	-	33	#DIV/0!	-
Waste management		23,853	13,883	13,883	1,625	7,603	6,942	662	10%	13,883
Other	4	-	-	-	-	-	-	-	-	-
Total Revenue - Functional	2	977,784	1,025,513	1,108,585	270,489	670,086	512,757	157,329	31%	1,108,585
Expenditure - Functional										
Governance and administration		453,723	453,723	468,853	44,253	232,776	243,207	(10,430)	-4%	468,853
Executive and council		88,012	88,012	101,152	6,479	44,832	44,006	826	2%	101,152
Finance and administration		365,711	365,711	367,701	37,773	187,944	199,200	(11,257)	-6%	367,701
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		7,245	11,144	12,654	1,239	5,777	5,572	204	4%	12,654
Community and social services		286	3,158	3,727	368	1,923	1,579	344	22%	3,727
Sport and recreation		105	1,133	983	128	534	566	(32)	-6%	983
Public safety		5,014	5,014	5,914	515	2,174	2,507	(333)	-13%	5,914
Housing		-	-	-	-	-	-	-	-	-
Health		1,840	1,840	2,030	228	1,146	920	226	25%	2,030
Economic and environmental services		145,807	145,807	144,954	12,461	77,627	72,904	4,723	6%	145,807
Planning and development		38,838	38,838	37,184	4,153	15,482	19,419	(3,937)	-20%	38,838
Road transport		106,969	106,969	107,770	8,308	62,145	53,484	8,660	16%	106,969
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		355,710	354,924	371,828	28,715	185,351	177,462	7,889	4%	371,828
Energy sources		331,434	331,434	342,596	25,733	171,836	165,717	6,119	4%	342,596
Water management		96	96	191	6	33	48	(15)	-31%	191
Waste water management		-	-	-	-	-	-	-	-	-
Waste management		24,181	23,395	29,040	2,975	13,482	11,697	1,785	15%	29,040
Other		-	-	-	-	-	-	-	-	-
Total Expenditure - Functional	3	962,485	965,598	998,288	86,667	501,530	499,144	2,386	0%	999,142
Surplus/ (Deficit) for the year		15,298	59,915	110,297	183,822	168,556	13,613	154,943	1138%	109,444

LIM344 Makhado - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - M06 December

Vote Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
	1									
Vote 1 - EXECUTIVE AND COUNCIL		351,144	385,034	469,106	183,280	372,847	192,517	180,330	93.7%	469,106
Vote 2 - WASTE MANAGEMENT		13,883	13,883	13,883	1,629	7,636	6,942	694	10.0%	13,883
Vote 3 - ROAD TRANSPORT		129,687	119,680	123,680	28,232	35,859	59,840	(23,981)	-40.1%	123,680
Vote 4 - WATER		3	-	-	-	-	-	-	-	-
Vote 5 - ELECTRICITY- A		345,660	379,550	374,550	29,648	167,152	189,775	(22,623)	-11.9%	374,550
Vote 6 - ELECTRICITY- B		-	-	-	-	-	-	-	-	-
Vote 7 - ELECTRICITY- C		-	-	-	-	-	-	-	-	-
Vote 8 - ELECTRICITY- D		-	-	-	-	-	-	-	-	-
Vote 9 - CORPORATE SERVICES		3,090	3,090	3,090	1,163	3,954	1,545	2,409	155.9%	3,090
Vote 10 - PLANNING AND DEVELOPMENT		5,985	5,985	5,985	226	307	2,993	(2,686)	-89.7%	5,985
Vote 11 - COMMUNITY AND SOCIAL SERVICES		189	189	189	13	138	94	43	45.7%	189
Vote 12 - HOUSING		32	-	-	-	-	-	-	-	-
Vote 13 - OTHER		-	-	-	-	-	-	-	-	-
Vote 14 - SPORTS AND RECREATION		93	93	93	11	64	46	18	37.8%	93
Vote 15 - BUDGET AND TREASURY		128,018	118,009	118,009	9,985	39,630	59,004	(19,375)	-32.8%	118,009
Total Revenue by Vote	2	977,784	1,025,513	1,108,585	254,187	627,586	512,757	114,829	22.4%	1,108,585
Expenditure by Vote										
	1									
Vote 1 - EXECUTIVE AND COUNCIL		88,012	88,012	101,152	6,479	44,832	44,006	826	1.9%	101,152
Vote 2 - WASTE MANAGEMENT		47,651	23,395	29,040	2,975	13,482	11,697	1,785	15.3%	29,040
Vote 3 - ROAD TRANSPORT		106,969	106,969	107,770	8,308	62,145	53,484	8,660	16.2%	107,770
Vote 4 - WATER		-	96	191	6	33	48	(15)	-30.9%	191
Vote 5 - ELECTRICITY- A		331,434	331,434	342,596	25,733	155,678	165,717	(10,039)	-6.1%	342,596
Vote 6 - ELECTRICITY- B		-	-	-	-	-	-	-	-	-
Vote 7 - ELECTRICITY- C		-	-	-	-	-	-	-	-	-
Vote 8 - ELECTRICITY- D		-	-	-	-	-	-	-	-	-
Vote 9 - CORPORATE SERVICES		80,091	80,091	84,464	8,101	40,369	40,046	323	0.8%	84,464
Vote 10 - PLANNING AND DEVELOPMENT		38,838	38,838	37,184	4,153	15,482	19,419	(3,937)	-20.3%	37,184
Vote 11 - COMMUNITY AND SOCIAL SERVICES		10,012	10,012	11,671	1,111	5,243	5,006	237	4.7%	11,671
Vote 12 - HOUSING		-	-	-	-	-	-	-	-	-
Vote 13 - OTHER		9,200	12,910	13,093	1,127	6,041	6,455	(414)	-6.4%	13,093
Vote 14 - SPORTS AND RECREATION		1,133	1,133	983	128	534	566	(32)	-5.7%	983
Vote 15 - BUDGET AND TREASURY		249,145	272,709	270,143	28,545	157,692	152,700	4,993	3.3%	270,143
Total Expenditure by Vote	2	962,485	965,598	998,288	86,667	501,530	499,144	2,386	0.5%	998,288
Surplus/ (Deficit) for the year	2	15,299	59,915	110,297	167,520	126,056	13,613	112,443	826.0%	110,297

LIM344 Makhado - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - M06 December

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		81,250	83,070	83,070	6,380	43,721	41,535	2,186	5%	83,070
Service charges - electricity revenue		350,517	364,210	364,210	29,648	167,152	182,105	(14,953)	-8%	364,210
Service charges - water revenue		-	-	-	-	-	-	-	-	-
Service charges - sanitation revenue		-	-	-	-	-	-	-	-	-
Service charges - refuse revenue		12,049	11,611	11,611	1,058	6,483	5,805	678	12%	11,611
Rental of facilities and equipment		382	361	361	31	159	181	(21)	-12%	361
Interest earned - external investments		6,981	6,695	6,695	512	2,227	3,348	(1,121)	-33%	6,695
Interest earned - outstanding debtors		5,391	22,690	22,690	2,325	13,443	11,345	2,098	18%	22,690
Dividends received		-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		4,508	2,795	2,795	155	1,131	1,397	(266)	-19%	2,795
Licences and permits		4,055	7,520	7,520	254	1,935	3,760	(1,825)	-49%	7,520
Agency services		-	-	-	-	-	-	-	-	-
Transfers and subsidies		465,760	439,298	519,370	200,919	375,221	259,685	115,535	44%	519,370
Other revenue		46,892	33,250	37,250	12,905	16,115	18,625	(2,510)	-13%	37,250
Gains		-	-	-	-	-	-	-	-	-
Total Revenue (excluding capital transfers and contributions)		977,784	971,499	1,055,571	254,187	627,586	527,786	99,800	19%	1,055,571
Expenditure By Type										
Employee related costs		268,232	287,567	295,607	31,987	139,322	147,804	(8,481)	-6%	295,607
Remuneration of councillors		26,436	30,410	30,410	2,157	13,114	15,205	(2,091)	-14%	30,410
Debt impairment		43,563	41,135	51,135	6,693	16,952	25,567	(8,615)	-34%	51,135
Depreciation & asset impairment		120,953	120,089	120,089	10,772	63,136	60,044	3,092	5%	120,089
Finance charges		9,836	8,170	8,170	4,458	4,458	4,085	373	9%	8,170
Bulk purchases		268,244	269,822	269,822	20,790	154,029	134,911	19,118	14%	269,822
Other materials		12,912	29,319	29,319	1,783	10,519	14,660	(4,141)	-28%	29,319
Contracted services		122,955	85,115	99,765	8,096	51,819	49,882	1,937	4%	99,765
Transfers and subsidies		-	-	-	-	-	-	-	-	-
Other expenditure		89,353	93,971	93,971	4,384	48,181	46,986	1,196	3%	93,971
Losses		-	-	-	-	-	-	-	-	-
Total Expenditure		962,485	965,598	998,288	91,121	501,530	499,144	2,386	0%	998,288
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		15,298	5,901	57,283	163,067	126,056	28,641	97,414	0	57,283
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporatons, Higher Educational Institutions)		-	54,014	53,014	20,177	20,177	26,507	(6,330)	(0)	53,014
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions		15,298	59,915	110,297	183,244	146,233	55,148			110,297
Taxation		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after taxation		15,298	59,915	110,297	183,244	146,233	55,148			110,297
Attributable to minorities		-	-	-	-	-	-	-	-	-
Surplus/(Deficit) attributable to municipality		15,298	59,915	110,297	183,244	146,233	55,148			110,297
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year		15,298	59,915	110,297	183,244	146,233	55,148			110,297

LIM344 Makhado - Table C6 Monthly Budget Statement - Financial Position - M06 December

Description	Ref	2019/20	Budget Year 2020/21			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		143,652	155,245	150,645	154,429	150,645
Call investment deposits			990	990	21,240	990
Consumer debtors		93,057	187,831	205,546	8	205,546
Other debtors		13,587	44,268	44,268	44,268	44,268
Current portion of long-term receivables						
Inventory		125,402	142,419	142,419	125,434	142,419
Total current assets		375,697	530,753	543,868	345,378	543,868
Non current assets						
Long-term receivables						
Investments					41,495	
Investment property		15,965	15,842	15,842	15,804	15,842
Investments in Associate						
Property, plant and equipment		1,578,484	2,513,480	2,571,080	1,581,030	2,571,080
Biological						
Intangible		4,277	4,418	4,618	1,486	4,618
Other non-current assets						
Total non current assets		1,598,726	2,533,739	2,591,539	1,639,814	2,591,539
TOTAL ASSETS		1,974,423	3,064,492	3,135,407	1,985,193	3,135,407
LIABILITIES						
Current liabilities						
Bank overdraft						
Borrowing					3,568	
Consumer deposits		16,650	(18,861)	13,900	13,900	13,900
Trade and other payables		181,865	165,532	137,908		137,908
Provisions		44,819	26,893	26,893	32,642	26,893
Total current liabilities		243,334	173,564	178,702	50,110	178,702
Non current liabilities						
Borrowing					88,727	
Provisions		134,832	121,789	121,789	30,989	121,789
Total non current liabilities		134,832	121,789	121,789	119,716	121,789
TOTAL LIABILITIES		378,166	295,353	300,491	169,826	300,491
NET ASSETS	2	1,596,258	2,769,140	2,834,916	1,815,367	2,834,916
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		1,596,258	2,672,704	2,783,214	1,827,070	2,783,214
Reserves						
TOTAL COMMUNITY WEALTH/EQUITY	2	1,596,258	2,672,704	2,783,214	1,827,070	2,783,214

LIM344 Makhado - Table C7 Monthly Budget Statement - Cash Flow - M06 December

Description	Ref	2019/20	Budget Year 2020/21							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		55,623	56,322	50,735	5,689	22,188	25,367	(3,179)	-13%	50,735
Service charges		328,330	342,262	320,134	18,569	172,979	160,067	12,912	8%	320,134
Other revenue		48,567	92,094	88,122	4,328	28,678	44,061	(15,383)	-35%	88,122
Transfers and Subsidies - Operational		363,286	439,298	519,370	200,604	375,221	259,685	115,535	44%	519,370
Transfers and Subsidies - Capital		109,488	54,014	53,014	32,700	82,700	26,507	56,193	212%	53,014
Interest		-	29,385	29,385	1,891	9,136	14,693	(5,557)	-38%	29,385
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		(685,734)	(752,205)	(747,694)	4,766	(473,285)	(373,847)	99,438	-27%	(747,694)
Finance charges		(38)	(104)	(105)	-	-	(53)	(53)	100%	(105)
Transfers and Grants		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) OPERATING ACTIVITIES		219,522	261,066	312,962	268,547	217,617	156,481	(61,136)	-39%	312,962
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (increase) in non-current receivables		-	-	-	-	-	-	-		-
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		(167,436)	(247,179)	(304,979)	(14,145)	(63,795)	(152,489)	(88,695)	58%	(304,979)
NET CASH FROM/(USED) INVESTING ACTIVITIES		(167,436)	(247,179)	(304,979)	(14,145)	(63,795)	(152,489)	(88,695)	58%	(304,979)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	-	-	-	-	-	-		-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	-	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		52,086	13,887	7,983	254,402	153,822	3,992			7,983
Cash/cash equivalents at beginning:		91,835	137,358	142,662		150,645	142,662			150,645
Cash/cash equivalents at month/year end:		143,921	151,245	150,645		304,467	146,653			158,628

